

## MIDDLETON TOWN COUNCIL TOWN HALL – COUNCIL CHAMBERS MONDAY, JULY 17, 2017. 7:00 P.M.

#### **AGENDA**

1	<b>CALL</b>	TO	ORI	)ER
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#### 2. <u>APPROVAL OF THE AGENDA</u>

## 3. PROCLAMATION

.01 National Drowning Prevention Week

#### 4. PRESENTATIONS

.01 Audited Financial Statements – Harold Duffett

#### 5. APPROVAL OF THE MINUTES

#### 6. NEW BUSINESS

- .01 Revised Valley Waste-Resource Management: Draft Operating & Capital Budgets 2017-18
- .02 Housing Needs Assessment Funding Request
- .03 Committee of the Whole Recommendations
  - a. Appointment of Deputy Mayor
  - b. RFD 10-2017: Notice to Amend Policy D.3.1: Performance Appraisal Policy
  - c. Budget Discussions 2017-2018
    - i. General Operating Budget
    - ii. Water Utility Budget
    - iii. Visitor Information Centre Budget
- .04 RFD 011-2017: Valley Waste Funding Proposal
- .05 Temporary Borrowing Resolution Town General Operations
- .06 Capital Investment Plan 2017/18 2021/22

## 7. REPORTS

- .01 Management
- .02 Planning Services June 2017
- .03 RCMP Report April 1 to June 30, 2017
- .04 Valley Waste Resource Management
- .05 Mayor

#### 8. <u>CORRESPONDENCE</u>

#### 9. <u>ANYTHING BY MEMBERS</u>

#### 10. IN-CAMERA (PERSONNEL)

#### 11. <u>ADJOURNMENT</u>



### **Proclamation Request Letter**

Dear Mayor Sylvester Atkinson,

Canada faces a major problem – and a preventable one: Almost 500 people die every year from drowning. On behalf of the Lifesaving Society Nova Scotia Branch, I am writing to ask that you proclaim July 16-22, 2017 as NATIONAL DROWNING PREVENTION WEEK IN THE TOWN OF TOWN OF MIDDLETON, NOVA SCOTIA.

The Lifesaving Society is a national, charitable organization working to prevent drowning and reduce water-related injury through our training programs, Water Smart® public education, drowning research and aquatic safety standards. The Lifesaving Society certifies Canada's National Lifeguards.

National Drowning Prevention Week is one of the Society's leading public education initiatives, with events taking place across the country to focus media and community attention on the drowning problem and drowning prevention. During this week, the Society urges individuals to:

- Supervise children in and around the water.
- Refrain from drinking alcoholic beverages while participating in aquatic activities.
- · Wear a personal flotation device (PFD) or lifejacket when boating.

If every Canadian followed these steps, we could greatly reduce Canada's drowning rate.

A proclamation from Mayor Sylvester Atkinson would give greater exposure to our lifesaving efforts to residents of the Town of Middleton. I hope you will consider our request.

If you have any questions, please contact Mike Maguire, Executive Director - Lifesaving Society Nova Scotia Branch, at (902) 425-5450 ext. 331, or mike.maguire@nsls.ns.ca, or myself at (902) 477-6168 or klara.needler@msvu.ca.

Sincerely,

Klara Needler Public Relations Officer Nova Scotia Lifeguard Service - Lifesaving Society Nova Scotia Branch

# NATIONAL DROWNING PREVENTION WEEK PROCLAMATION

WHEREAS the mission of the Lifesaving Society Canada is to prevent drowning throughout this great country, and even one drowning in the Town of Middleton, Nova Scotia is one too many; and

WHEREAS most drownings are preventable in a Water Smart community, and only through Water Smart education and a healthy respect for the potential danger that any body of water may present can we truly enjoy the beauty and recreation opportunities offered by these bodies of water; and

WHEREAS the Lifesaving Society urges Canadians and residents of the Town of Middleton to supervise children who are in and around the water, to refrain from drinking alcoholic beverages while participating in aquatic activities, and to wear a Personal Flotation Device or lifejacket at all times when boating; and

WHEREAS the Lifesaving Society Canada has declared July 16-22, 2017 as National Drowning Prevention Week to focus on the drowning problem and the hundreds of lives that could be saved this year.

THEREFORE, BE IT RESOLVED THAT, I, Mayor Sylvester Atkinson do hereby proclaim July 16-22, 2017 as **NATIONAL DROWNING PREVENTION WEEK** in the Town of Middleton, Nova Scotia and do commend its thoughtful recognition to all citizens of our Town of Middleton.



5516 Spring Garden Road 4th Floor Halifax, N.S. B3J 1G6

June 30, 2017

An estimated one million people drown every year. This global epidemic is particularity felt in the Maritimes, where 20 to 24 year-olds have an average yearly drowning rate of 2.3 per 100,000, according to the 2016 Maritimes Drowning Report.

To raise awareness of this rising epidemic, the Lifesaving Society launched National Drowning Prevention Week. Members of communities across Nova Scotia spread the importance of drowning prevention, and vow to adopt water-safe practices.

The 2017 National Drowning Prevention Week will take place from July 16 to 22. Due to our size, we are limited in our abilities to launch a province-wide campaign. We rely on the generous support from community organizations and members – such as you.

We would be thrilled if you and your organization were to join us in promoting water safety for this year's National Drowning Prevention Week. Attached is an outline of an information kit for this year's campaign. We ask that you take the time to review it, and consider bringing National Drowning Prevention Week to your community.

We would be thrilled to welcome you aboard.

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Thank you for your time. We look forward to discussing this further.

All the best,

Robert McNutt President

Lifesaving Society – Nova Scotia Branch

#### **Preface**

This guide is a valuable tool for the planning and organization of National Drowning Prevention Week activities.

The Society designates the third week in July as National Drowning Prevention Week (NDPW) to focus community and media attention on the drowning problem and drowning prevention.

The Lifesaving Society Nova Scotia Branch 5516 Spring Garden Road 4th Floor Halifax, N.S. B3J 1G6

Phone: (902) 425-5450 Ext. 331

Fax: (902) 425-5606

Email: experts@lifesavingsociety.ns.ca

Facebook: Nova Scotia Lifesaving Society

Twitter: @NSLifesaving

2017 Edition

The Lifesaving Society – Canada's lifeguarding experts – works to prevent drowning and water-related injury through its training programs, Water Smart public education, aquatic safety management, drowning research and lifesaving sport.

Annually, over 1,000,000 Canadians participate in the Society's swimming, lifesaving, lifeguard and leadership training programs. The Society sets the standard for aquatic safety in Canada and certifies Canada's National Lifeguards.

Developed by: Klara Needler, Public Relations Officer Abbie Hodder, Summer Program Coordinator

Lifesaving Society - Nova Scotia Branch



### **The Drowning Problem**

An estimated one million people drown every year. Population projections mean that the problem is going to get worse, especially in developing countries.

Counting victims does not save lives or reduce drowning – but understanding the magnitude of the problem and identifying the risk factors does allow lifesaving organizations to provide effective prevention actions to the highest risk populations, locations and activities.

#### What is drowning?

Specifically, drowning is the process of experiencing respiratory impairment from submersion/immersion in liquid.

#### **Quick facts**

- Recreational activities account for the majority of Canadian drownings.
- Swimming is the activity during which the largest numbers of drownings occur, followed by power boating and fishing.
- Boating risk factors are: not wearing a PFD/lifejacket (80%); cold water (44%); capsizing (40%); and falling overboard (25%), often in rough water (22%); alcoholic beverage consumption (39%); and boating alone (30%) versus 70% of boating victims with companions were unable to rescue them.
- 35% of victims were unable to swim.
- 65% of young children under the age of 5 were alone near water when they drowned, often only for a momentary absence/lapse of caregiver attention (57%).
- The majority of drowning victims continue to be men. Year after year, 8 out of 10 drowning victims were male. Overall, men accounted for 82% of Canadian water-related deaths during 2005-2007.

## **National Drowning Prevention Week 2017**

This year's National Drowning Prevention Week will continue successful campaigns from last year, while incorporating new ideas. Our goal is to increase our presence in the province, reaching more communities than ever before.

One central component of this year's campaign will be our **Community Kits**.

Community Kits will be sent out to participating organizations in communities across the province.

#### **Each kit contains:**

- National Drowning Prevention Week bookmarks
- Drowning information fact sheets
- Various educational materials
- Lifesaving Society posters
- Lifesaving Society tattoos
- "Be water smart. Always swim with a buddy" posters (see below)

We're asking our community organizations to distribute these kits to grade schools, and to display the kits in a public location, to help spread awareness of National Drowning Prevention Week and water safety.

#### About the "Be water smart. Always swim with a buddy" poster:

- This poster aims to bring public awareness to the importance of water safety.
- People are encouraged to outline their handprint onto the poster, and write the name of a buddy who they will swim with this summer.
- The idea is to think about always swimming safely with a buddy, and staying in arms reach of another person.
- Photos of completed posters can be sent to <a href="mailto:klara.needler@msvu.ca">klara.needler@msvu.ca</a>. Received posters may be featured on our social media pages.



#### What you can do to help promote National Drowning Prevention Week:

- Share the items in your Community Kit with the members of your community.
- Encourage people to outline their hands and write who their summer 2017 swimming buddy will be on the Swim Safe poster.
- Check our online guide for activities at <a href="https://www.lifesavingsociety.ns.ca">www.lifesavingsociety.ns.ca</a>
- Share photos and videos of drowning prevention activities from your community with our social media channels.
  - www.facebook.com/NovaScotiaLifesavingSociety
  - www.twitter.com/NSLifesaving
  - www.instagram.com/nslifeguard
  - Use the hashtag #NDPW2017 (English) or SNPN2017 (French)

# We hope you'll join us!

We're gathering an incredible team of volunteers from across the province.

If you and your organization are interested in joining the Nova Scotia National Drowning Prevention Week team, email the Lifesaving Society Nova Scotia Branch Public Relations Officer at <a href="mailto:Klara.Needler@msvu.ca">Klara.Needler@msvu.ca</a>.

More information and updates will be sent to you until National Drowning Prevention Week in July.

**FINANCIAL STATEMENTS** MARCH 31, 2017



# **CONSOLIDATED FINANCIAL STATEMENTS**

## MARCH 31, 2017

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Incorporated partners H. B. Duffett Incorporated Forse Investments Limited

(902) 678-1125 Fax (902) 678-1060 www.kentandduffett.ca

#### INDEPENDENT AUDITORS' REPORT

# His Worship the Mayor and Members of Council of the Town of Middleton

We have audited the accompanying financial statements of the **Town of Middleton**, which comprise the consolidated statement of financial position as at March 31, 2017, and the consolidated statements of operations, consolidated change in net debt and consolidated cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian Public Sector auditing standards. These standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unqualified audit opinion.

#### Other matters

Our audit was conducted for the purpose of forming an opinion on the basic consolidated financial statements taken as a whole. The supplementary information included in the Schedules on pages 17 to 34 are presented for purposes of additional analysis and is not a required part of the basic consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the basic consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic consolidated financial statements taken as a whole.

#### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the **Town of Middleton** as at March 31, 2017, and the results of its operations and changes in net debt for the year then ended in accordance with Canadian public sector accounting standards.

Kentville, Nova Scotia July 17, 2017

Chartered Professional Accountants Registered Municipal Auditor

# **CONSOLIDATED STATEMENT OF OPERATIONS**

# YEAR ENDED MARCH 31, 2017

	<u>2017</u> <u>Budget</u>	2017 <u>Actual</u>	<u>2016</u> <u>Actual</u>
REVENUES	(unaudited)		
Assessable property taxes (net of school board			
appropriation)	\$ 2,519,445	\$ 2,478,212	\$ 2,444,619
Grants in lieu of taxes	153,115	158,496	160,913
Services provided to other governments	83,129	82,456	92,641
Sales of services	159,531	64,961	83,691
Other revenue from own sources	89,338	88,584	89,036
Unconditional transfers from other governments Conditional transfers from federal or provincial	338,684	479,871	519,753
governments or agencies	42,998	243,536	90,791
Gain on disposal of tangible capital assets	-	-	8,343
Net water fund revenue (expenditures)	83,745	110,564	119,162
	3,469,985	3,706,680	3,608,949
EXPENSES			
General government services	561,986	442,939	555,404
Protective services	944,064	795,716	774,991
Transportation services	585,930	583,435	535,846
Environmental health services	404,983	339,158	411,423
Public health services	40,000	48,214	46,646
Environmental development services	192,632	173,244	177,980
Recreation and cultural services	447,785	424,344	422,292
Amortization		630,679	644,308
	3,177,380	3,437,729	3,568,890
ANNUAL SURPLUS	292,605	268,951	40,059
ACCUMULATED SURPLUS AT BEGINNING OF YEAR		11,428,044	11,387,985
ACCUMULATED SURPLUS AT END OF YEAR		\$ 11,696,995	\$ 11,428,044

The accompanying notes are an integral part of these financial statements.

#### **CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

## AS AT MARCH 31, 2017

<u>2017</u>	<u>2016</u>
\$ 1572 494	\$ 1,592,535
	131,675
	191,883
2,044,247	1,916,093
29 791	130,292
	367,802
200,102	315
2 303 541	2,447,249
	26,594
	12,168
2,576,840	2,984,420
(532,593)	(1,068,327)
32,061	22,154
	12,454,587
	19,630
12,229,588	12,496,371
\$ 11,696,995	\$ 11,428,044
	\$ 1,572,494 240,233 231,520 2,044,247 29,791 206,162 - 2,303,541 25,178 12,168 2,576,840 (532,593) 32,061 12,174,082 23,445 12,229,588

on behalf of the Town	
	Mayor
	Chief Administrative Officer

# CONSOLIDATED STATEMENT OF CHANGE IN NET DEBT

# AS AT MARCH 31, 2017

			_	
		<u>2017</u>		2016
ANNUAL SURPLUS (page 2)	\$	268,951	\$	40,059
Change in work in progress		(9,907)		286,917
Acquisition of tangible capital assets and donated assets		(350,893)		(648, 128)
Amortization of tangible capital assets		630,679		644,308
Write-downs of tangible capital assets	7-	719	-	1,314
		539,549	_	324,470
Change in prepaid expenses		(3,815)	_	4,262
Decrease in net debt		535,734		328,732
NET DEBT AT BEGINNING OF YEAR		(1,068,327)		(1,397,059)
NET DEBT AT END OF YEAR	\$	(532,593)	\$	(1,068,327)

#### **CONSOLIDATED STATEMENT OF CASH FLOWS**

## AS AT MARCH 31, 2017

	<u>2017</u>	2016
OPERATING TRANSACTIONS		
Annual surplus	\$ 268,951	\$ 40,059
Net change in non-cash working capital balances		
Amortization	630,679	644,308
Write down of capital assets	719	1,314
	900,349	685,681
Net change in working capital balances		
Decrease (increase) in accounts receivable - taxes	(108,558)	78,631
Decrease (increase) in accounts receivable - other	(39,637)	47,093
Increase (decrease) in accounts payable and accrued liabilities	(161,640)	129,088
Increase (decrease) in deferred revenue	(315)	-
Increase (decrease) in interest accrual	(1,416)	(1,348)
Decrease (increase) in prepaid expenses	(3,815)	4,262
Cash provided by operating transactions	584,968	943,407
CAPITAL TRANSACTIONS		
(Increase) decrease in work in progress	(9,907)	286,917
Purchase of tangible capital assets	(350,893)	(648,128)
Cash applied to capital transactions	(360,800)	(361,211)
FINANCING TRANSACTIONS		
Increase (decrease) in bank indebtedness	(100,501)	(233,436)
Proceeds from issuance of long-term debt	93,000	113,935
Repayment of long-term debt	(236,708)	(276,903)
Cash provided for financing transactions	(244,209)	(396,404)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(20,041)	185,792
Cash and cash equivalents at beginning of year	1,592,535	1,406,743
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 1,572,494	\$ 1,592,535

The accompanying notes are an integral part of these financial statements.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **AS AT MARCH 31, 2017**

#### SIGNIFICANT ACCOUNTING POLICIES 1.

The consolidated financial statements of the Town of Middleton are prepared by management in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board of Chartered Professional Accountants Canada.

The Town is a diversified municipal government institution that provides a wide range of services to it's citizens, including fire, police, public transit, roads, waste and recycling services, water supply and distribution, wastewater treatment, libraries, and recreation and cultural services. Segmented information has been prepared by major functional classification of activities provided, consistent with the Consolidated Statement of Operations and provincially legislated requirements. The major segments are as follows:

General government services: Activities that provide for the overall operation of the Town and that are common to, or affect all of, the services provided by the Town. This includes the activities of the Mayor and Council, and the following administrative activities: human resources, legal services, finance and information, communications and technology, and the office of the Chief Administrative Officer.

Protective services: Activities that provide for the public safety of the inhabitants of the Town. This includes police and fire protection and other protective services such as by-law enforcement and protective inspections.

Transportation services: Activities related to public transportation including road transport. This includes public transportation services offered throughout the Town using buses. Other transportation activities include the planning, development and maintenance of roads, traffic operations, parking, snow and ice control and street lighting.

Environmental services: Activities that provide environmentally regulated services. This includes the collection of garbage and other waste material and through the Middleton Water Commission. water supply and distribution and wastewater treatment.

Recreation and cultural services: Activities related to the Town's recreation facilities, including the swimming pool, arena, parks, playgrounds and sports fields. Activities that provide for cultural facilities such as the library and related programs.

Planning and development services: Activities that support and control the Town's physical and economic development. This includes activities related to land use planning, zoning and development, activities related to the development of the industrial park, promotion of tourism and activities that enhance local economic development.

Educational services: Activities that provide for the funding of both mandatory and supplementary contributions to the school board.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **AS AT MARCH 31, 2017**

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are collected on a reasonable basis. The accounting policies used in these segments are consistent with those followed in the preparation of the consolidated financial statements as disclosed in note 1.

Significant aspects of the accounting policies adopted by the Town are as follows:

#### (a) Reporting entity

The consolidated financial statements reflect the assets, liabilities, revenue, expenditures and changes in fund balances and in financial position of the reporting entity. The reporting entity is comprised of all organizations and enterprises accountable to the Town for the administration of their financial affairs and resources and which are owned or controlled by the Town, namely:

- General operating and capital
- · Water utility and capital
- Tourist Bureau
- · Reserve fund

Interdepartmental and organizational transactions and balances have been eliminated.

# (b) Revenue and expenditure recognition

Revenues are recorded using the accrual basis of accounting as they are earned and measurable. Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified. Expenditures are accounted for in the period the goods and services are acquired and liability is incurred or transfer is due.

Property tax revenue is based on assessments determined in accordance with Nova Scotia legislation. Tax rates are set annually. Taxation revenue is subject to appeal. Penalties and overdue taxes are recorded in the period levied.

Interest earned on investments in depreciation or any other fund is to be recorded as revenue within the respective funds, unless otherwise approved by the Nova Scotia Utility and Review Board.

#### (c) Fund accounting

Funds within the consolidated financial statements consist of current, capital and reserve funds. Council approves certain amounts to be set aside in reserves and reserve funds for future operating and capital purposes. Transfers between funds are recorded as adjustments to the appropriate fund balance.

#### (d) Cash and cash equivalents

Cash and cash equivalents is made up of cash on hand and balances with the bank.

#### **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

#### **AS AT MARCH 31, 2017**

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (e) Tangible capital assets

Beginning April 1, 2009 tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives as follows;

Town Capital	<u>Years</u>	Water Utility	Years
Land	25	Structures, Improvements & Wells	25/75
Buildings	40	Equipment	5/10
Roads & Streets	25	Transmission	75
Sidewalks	25	Distribution	75
Lights	25	Meters	25
Sewer	50	Hydrants	75
Lagoons	50	Services	50
Lift Stations	25		
Machinery &			
Equipment	4/5		
Vehicles	5/10		

#### (i) Work in progress

Assets under construction are not amortized until the asset is available for productive use.

#### (ii) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

#### (iii) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

#### (iv) Inventories

Inventories held for consumption are recorded at the lower of cost and replacement cost.

#### (f) Depreciation - water utility

In accordance with the Nova Scotia Utility and Review Board regulations, the depreciation charges in the Water Operating Fund are transferred to a special bank account in the Water Capital Fund which is used to help fund replacement of existing plant and equipment or subject to approval by the Utility and Review Board, to repay the principal of capital debt. During the year approval was obtained from the Board to fund capital debt repayment additions in the amount of \$Nil (2016 - \$Nil) from depreciation funds.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **AS AT MARCH 31, 2017**

#### 1. SIGNIFICANT ACCOUNTING POLICIES (continued)

#### (g) Government transfers

Government transfers are the transfer of assets from the senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future or are the result of a direct financial return.

Government transfers are recognized in the consolidated financial statements as revenue in the financial period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met including performance and return requirements, and reasonable estimates of the amounts can be determined.

#### (h) Investment income

Investment income earned on surplus current funds, capital funds, and reserve funds are reported as revenue in the period earned.

#### (i) Allocation of municipal costs to water utility funds

Where identifiable, costs incurred by the Town on behalf of the Water Utility are charged to the Utility funds. Salary and wage related costs are allocated in proportion to time spent performing functions on behalf of the Water Utility. Administration and general expense incurred for the benefit of both the Town and Water Utility are allocated to the Water Utility. Interest is calculated and recorded on monthly balances due between Water Utility funds and other funds at the prevailing prime rate.

#### (j) Valuation allowance - uncollected taxes and rates

The Town provides a valuation allowance for estimated losses that will be incurred in collecting receivables outstanding.

#### (k) Use of estimates

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the period. Such estimates include providing for provision for doubtful accounts. Actual results could differ from these estimates.

#### 2. CONTRIBUTIONS TO BOARDS AND COMMISSIONS

#### Other Boards and Commissions - less than 100% interest

The Town of Middleton is required to finance the operations of various Boards and Commissions, along with the other municipal units in Annapolis County to the extent of its participation based on assessment or population formula.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **AS AT MARCH 31, 2017**

#### 2. CONTRIBUTIONS TO BOARDS AND COMMISSIONS (continued)

In addition to any budgeted contributions, the municipal units share in the deficits or surpluses of these Boards based on their sharing percentage. A municipal unit's share of the deficit is to be paid in the next fiscal year while a surplus is to be taken into the next year's estimates.

## Annapolis Valley Regional Housing Corporation

For the year ended March 31, 2017 the Town contributed \$48,214 (2016 - \$46,146) to the Housing Authority to fund its share of the prior year losses.

### Annapolis Valley School Board

For the year ended March 31, 2017 the Town contributed \$349,512 (2016 - \$354,660) as its share of operations of the Annapolis Valley School Board.

#### Regional Library – 1.68% Interest

For the year ended March 31, 2017 the Town paid \$11,528 (2016 - \$11,528) to the Regional Library Board as its share of the deficit.

## Valley Waste Management Authority – 1.96% Interest

For the year ended March 31, 2017 the Town contributed \$132,541 (2016 - \$142,555) to the Authority as its share of the capital and operating expenditures.

3(a.) CASH, DEPRECIATION FUND WATER UTILITY	2017	2016
Cash at beginning of year	\$ 60,603	\$ 27,226
Add:		
Depreciation from prior year	67,654	66,236
Interest earned		11
	128,257	93,473
Deduct:		
Transfer to water operating fund, capital expenditures	69,639	32,870
CASH AT END OF YEAR	\$ 58,618	\$ 60,603
3(b.) DEPRECIATION FUND RESERVE BALANCE WATER UTILITY	2017	2016
Cash balance at end of year (note 3(a))	\$ 58,618	\$ 60,603
Add:		7.4324
Depreciation for current year	66,445	67,654
	125,063	128,257
Deduct:		
Payable to water operating fund, capital expenditures		61,385
BALANCE AT END OF YEAR	\$ 125,063	\$ 66,872

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## AS AT MARCH 31, 2017

(c.)	ACCUMULATED ALLOWANCE FOR D	EPRECIATI	ON	WATER	UT	ILITY		
						2017		2016
	Balance at beginning of year				\$	1,331,488	\$ 1	,263,834
	Add:							
	Depreciation for current year					66,445		67,654
						1,397,933	1	,331,488
	Deduct:							
	Accumulated depreciation on disposal					-		-
	BALANCE AT END OF YEAR				\$	1,397,933	\$ 1	1,331,488
	ACCOUNTS RECEIVABLE							
		Current Yea	r Pr	ior Year	2	2017 Total	20	16 Total
	General operating							
	Balance at beginning of year	\$ -	\$	131,675	\$	131,675	\$	210,306
	Add:							
	Current year's tax levy (includes interest)	2,804,541				2,804,541	2	2,793,256
		2,804,541		131,675		2,936,216		3,003,562
	Deduct:							
	Current year's tax collection	2,628,623		67,358		2,695,981	2	2,871,885
	Write offs and allowances	-		2		2		2
	Balance at end of year	\$ 175,918	\$	64,315	\$	240,233	\$	131,675
0	VALUATION ALLOWANCES					<u>2017</u>		2016
	Valuation allowance, uncollectible taxes							
	Balance, beginning of year				\$	2	\$	2
	Add provision for the year					100		14/
	Balance, end of year				\$	2	\$	2

#### **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

# AS AT MARCH 31, 2017

## 6. TANGIBLE CAPITAL ASSETS

									1	Accumulated					1	Accumulated		
									1	Amortization				Amortization	1	Amortization		Net Book
Fown Capital		Cost 2016		Additions		Disposals		Cost 2017	_	2016		Adjustment		Expense		2017		Value
and	S	294,726	S	-	\$		S	294,726	\$		\$	- 2	\$		\$	900	\$	294,726
and Improvements		543,773		195,022		1. 2		738,795		267,541		18		26,991		294,532		444,263
Buildings		1,453,095		2,602		1		1,455,697		653,741		12		33,739		687,480		768,217
treets		2,138,654		19,151				2,157,805		1,592,864		-		42,147		1,635,011		522,794
ewer Mains		3,802,120		100		-		3,802,120		1,564,807		1 ÷		75,852		1,640,659		2,161,461
idewalks		464,195						464,195		283,361				10,597		293,958		170,237
ewer Plant		3,897,357		10,204		11.5		3,907,561		898,872				156,302		1,055,174		2,852,387
agoons		1,580,523		~		-		1,580,523		126,299		1-		31,610		157,909		1,422,614
Lights		768,183		7,710				775,893		249,783		1		29,154		278,937		496,956
Equipment		435,096		64,115		11.6		499,211		367,829		10.0		40,527		408,356		90,855
Vehicles		1,645,981		35,537		4 -		1,681,518		1,071,103				117,315		1,188,418		493,100
	\$	17,023,703	\$	334,341	\$	-	S	17,358,044	S	7,076,200	\$		S	564,234	\$	7,640,434	\$	9,717,610
Water Utility																		
Working Capital	s	4,025	\$	9.1	S	-	S	4,025	s	4,4	\$	1 6	\$	14.1	\$		s	4,02
and & Land Rights tructures &		256,505				ě		256,505		11,581		lin 4s		1,446		13,027		243,47
Improvements		757,248		100		>		757,248		204,311		-		11,528		215,839		541,40
Equipment		618,088		+		10		618,088		290,291		C-		9,521		299,812		318,27
ransmission Mains		319,141		-		-		319,141		142,696		-		4,149		146,845		172,29
Distribution Mains		1,334,518		-		-		1,334,518		386,363		ų.		17,348		403,711		930,80
Services		173,419		-				173,419		67,709		-		3,469		71,178		102,24
Meters		128,438		4		-		128,438		90,110		-		5,534		95,644		32,79
Hydrants Tools & Work		126,941		11,544		719		137,766		32,488		~		1,762		34,250		103,51
Equipment		62,134		102		4		62,134		62,134		-		-		62,134		-
Microcomputer		47,707		5,008				52,715		36,867		-		8,218		45,085		7,63
Other - Water rate study	_	10,408		-		- 60		10,408		6,938				3,470		10,408		
	\$	3,838,572	\$	16,552	\$	719	\$	3,854,405	\$	1,331,488	\$	3	S	66,445	S	1,397,933	\$	2,456,47
	S	20,862,275	\$	350,893	S	719	\$	21,212,449	S	8,407,688	s		S	630,679	S	9,038,367	\$	12,174,08

## **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

# AS AT MARCH 31, 2017

## 7. LONG-TERM DEBT

	YEAR OF ISSUE	YEAR OF MATURITY	RATE %	TYPE	BALANCE MAR 31/16	ISSUED	REDEEMED	BALANCE MAR 31/17	INTEREST
PURPOSES									
GENERAL SECTION									
PW EQUIPMENT	2006	2016	4.265-4.410	SERIAL	10,664		10,664		470
TENNIS COURTS	2007	2017	4.450-4.625	SERIAL	15,800	2	7,900	7,900	546
PW EQUIPMENT	2008	2023	3.750-5.088	SERIAL	60,450	-	4,650	55,800	2,903
EQUIPMENT	2009	2019	1.000-4.889	SERIAL	30,000	12	7,500	22,500	1,197
PW EQUIPMENT	2011	2021	1.219-3.645	SERIAL	147,000		24,500	122,500	4,511
STREETS/SIDEWALKS	2011	2021	1.219-3.645	SERIAL	66,000	-	11,000	55,000	2,025
FIRE TRUCK	2012	2022	1.636-3,480	SERIAL	289,100		41,300	247,800	8,058
LOADER	2012	2022	1,510-3,160	SERIAL	136,500	.0	19,500	117,000	3,584
TRAFFIC LIGHTS	2013	2023	1.330-3.489	SERIAL	112,000	4	14,000	98,000	2,500
SEWERS	2013	2023	1.330-3.489	SERIAL	1,440,000	*	80,000	1,360,000	41,375
ВАСКНОЕ	2015	2025	1.011-2.786	SERIAL	113,935		11,394	102,541	2,148
TRACKLESS	2016	2026	1.150-2.925	SERIAL		93,000	- 4	93,000	978
					2,421,449	93,000	232,408	2,282,041	70,295
MAINS	2011	2021	1.219-3.645	SERIAL	25,800	- 40	4,300	21,500	792
					2,447,249	93,000	236,708	2,303,541	71,087
INTERFUND									
PAVING	2012	2018	2.22	ELM SCL PROC	19,496		9,740	9,756	433
PW 2014 1/2 TON FORD	2014	2019	2.23	ER FUND	16,266	9	5,425	10,841	363
JUMP JACK/JOB TRAILER	2016	2019	1.51	ER FUND	10,585		3,530	7,055	160
CENT. PARK BLDG/									
RESHINGLE FIRE HALL	2016	2021	1.76	IND PK SRF	80,696	-	16,140	64,556	1,420
FIVE TONNE PLOW	2016	2019	1.51	ER FUND	13,244		4,415	8,829	200
PW 2017 3/4 TON FORD	2017	2022	1.68	ELM SCL PROC		35,538	1 1	35,538	
FIRE AIR PACKS	2017	2022	1.68	IND PK SRF		14,173		14,173	
77-7-1					140,287	49,711	39,250	150,748	2,570
					\$ 2,587,536	\$ 142,711	\$ 275,958	\$ 2,454,289	\$ 73,663

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **AS AT MARCH 31, 2017**

### 7. LONG-TERM DEBT (continued)

Principal repayments required during the next five years are as follows:

					Total	General			
	Debentures Ge	eneral	Te	rm Debt	C	apital	Wa	ter Capital	Total
2018	\$	231,044	\$	49,206	\$	280,250	\$	4,300	\$ 284,550
2019		223,144		39,442		262,586		4,300	266,886
2020		223,144		26,082		249,226		4,300	253,526
2021		215,344		26,078		241,422		4,300	245,722
2022		215,644		9,943		225,587		4,300	229,887
	\$ 1,	108,320	\$	150,751	\$	1,259,071	\$	21,500	\$ 1,280,571

All long-term debt outstanding at year end has been properly authorized by Service Nova Scotia and Municipal Relations.

#### 8. ACCUMULATED SURPLUS

Accumulated surplus consists of individual fund surplus/(deficit) and reserves as follows:

Fund balances	<u>2017</u>	2016
General operating fund	\$ 190,803	\$ 148,099
General capital fund	(3,218,734)	(3,282,251)
Water operating fund	48,801	(2,976)
Water capital fund	133,000	75,529
Tourist Bureau	388	3,577
	(2,845,742)	(3,058,022)
Reserve funds		
Operating	469,962	466,301
Capital		
Equipment reserve	58,169	57,447
Debenture	4,501	4,263
Land sale surplus	258,567	257,147
Recreation	1,358	1,378
Sewer operating reserve	321,983	271,380
Land sale - elementary school	116,631	116,199
Recreation bursary	-	-
Federal gas tax	299,792	173,573
Capital fund	48,560	48,995
	1,579,523	1,396,683
Investment in capital assets		
General capital fund	10,499,380	10,589,864
Water capital fund	2,463,834	2,499,519
	12,963,214	13,089,383
Total Municipal Position	\$ 11,696,995	\$ 11,428,044

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

# AS AT MARCH 31, 2017

		2017		
General Capital Fund	Wa	ater Capital Fund		Total
\$ 10,589,864	\$	2,499,519	\$	13,089,383
334,342		26,460		360,802
232,408		4,300		236,708
		/ <del>=</del>		
566,750		30,760		597,510
2		.2		
93,000		•		93,000
564,234		66,445		630,679
657,234		66,445		723,679
\$ 10,499,380	\$	2,463,834	\$	12,963,214
		2016		
General Capital	V	Vater Capital		
Fund		Fund		Tota
				1014
\$ 10,429,878	\$	2,484,350	\$	And to a Real of
\$ 10,429,878	\$	2,484,350	\$	And to a Real of
\$ 10,429,878	\$	2,484,350	\$	And to a Referen
\$ 10,429,878 577,972	\$	2,484,350 78,523	\$	And the Contract
	\$		\$	12,914,228 656,495
577,972 272,603 8,343	\$	78,523 4,300	\$	12,914,228 656,495 276,903 8,343
577,972 272,603	\$	78,523	\$	12,914,228 656,495 276,903 8,343
577,972 272,603 8,343	\$	78,523 4,300	\$	12,914,228 656,495 276,903 8,343
577,972 272,603 8,343	\$	78,523 4,300	\$	12,914,228 656,495 276,903 8,343 941,741
577,972 272,603 8,343 858,918	\$	78,523 4,300	\$	12,914,228 656,495 276,903 8,343 941,741 8,343
577,972 272,603 8,343 858,918	\$	78,523 4,300	\$	12,914,228 656,495 276,903 8,343 941,741 8,343 113,935
577,972 272,603 8,343 858,918 8,343 113,935	\$	78,523 4,300 - 82,823	\$	12,914,228 656,495 276,903
	Capital Fund \$ 10,589,864  334,342 232,408 - 566,750  93,000 564,234 657,234 \$ 10,499,380  General Capital	Capital Fund \$ 10,589,864 \$  334,342 232,408 - 566,750  93,000 564,234 657,234 \$ 10,499,380 \$  General Capital V	Capital Fund       Fund         \$ 10,589,864       \$ 2,499,519         334,342       26,460         232,408       4,300         -       -         566,750       30,760         -       -         93,000       -         564,234       66,445         657,234       66,445         \$ 10,499,380       \$ 2,463,834         2016         General Capital       Water Capital	Capital Fund       Fund         \$ 10,589,864       \$ 2,499,519       \$         334,342       26,460       4,300         232,408       4,300       -         566,750       30,760       -         93,000       -       -         564,234       66,445       66,445         \$ 10,499,380       \$ 2,463,834       \$         2016       General Capital       Water Capital

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **AS AT MARCH 31, 2017**

#### 10. PENSION PLAN

The Town of Middleton operates a defined contribution plan for employees. The Town makes a contribution equal to 6% of the employee's gross salary. The Town recognized contributions of \$44,406 in 2017 (2016 - \$37,867).

#### 11. RATE OF RETURN ON RATE BASE

For the year ended March 31, 2017, the Water Utility has an annual rate of return on the rate base of 2.620% (2.636% in 2016).

#### 12. REMUNERATION

The total remuneration of Town Council and Chief Administrative Officer for the 12 months ended March 31, 2017 is as follows:

	Remuneration
Mayor Calvin Eddy	\$ 9,333
Mayor Sylvester Atkinson	6,667
Deputy Mayor D. Smith	6,708
Deputy Mayor G. Smith	10,042
Councilor M. Britney	5,250
Councilor D. Boates	5,250
Councilor M. denHaan	9,000
Councilor J. Himmelman	750
Councilor M. Fairn	3,750
Councilor C. MacMurtry	3,750
Councilor G. Marshall	3,750
Councilor B. Reid	3,750
Chief Administrative Officer	85,522

#### 13 OTHER MATTERS

The Town of Middleton, in order to comply with a Nova Scotia Department of Environment order to remediate the site at 146 Commercial Street by August 17, 2017, has engaged All-Tech Environmental to do a Phase III environmental site assessment. The purpose of the ESA is to determine the extent of the contamination on site and assess the risk posed to residential properties adjacent to the site. \$64,000 has been budgeted in the 2017/18 Capital Budget for the ESA.

#### 14 COMPARATIVE FIGURES

In some instances, the comparative prior year figures have been reclassified to conform to the current year's financial statement presentation. The changes do not affect prior year earnings.

# NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION OF THE GENERAL OPERATING FUND

**AS AT MARCH 31, 2017** 

			<u>2017</u>		2016
ASSETS					
FINANCIAL ASSETS					
Cash and cash equivalents		\$	46,001	\$	184,116
Taxes receivable (net of valuation allowance)			240,233		131,675
Other receivables			7,701		3,981
Harmonized sales tax			73,414		60,819
Due from provincial government			18,578		6,789
Due from other local governments			5,666		-
Due from own funds					150,519
			391,593	-	537,899
LIABILITIES					
Payables			124,504		116,463
Other liabilities (tax sale surplus)			16,992		42,781
Due to provincial government agencies			40,000		40,000
Due to local governments			6,072		159,324
Due to own funds, capital reserve			-		16,000
Accrued debt interest			25,178		26,594
Deferred revenue			-		315
		Ξ	212,746		401,477
NET ASSETS			178,847		136,422
NON-FINANCIAL ASSETS					
Prepaid expenses			11,956		11,677
SURPLUS		\$	190,803	\$	148,099
MUNICIPAL POSITION					
Amounts to be recovered from future revenues					
Accrued interest		\$	(25,178)	\$	(26,594
Fund balance		4	215,981	Ψ	174,693
		\$	190,803	\$	148,099
On behalf of the Town		=		Ψ	110,055
	Mayor				
	_ Wayor				
	Chief Administrative Office	cer			

# NON-CONSOLIDATED STATEMENT OF OPERATIONS OF THE GENERAL OPERATING FUND

	20	17	2016
	Budget	Actual	Actual
	(unaudited)		
REVENUE			
Assessable property taxes (page 19)	\$ 2,519,445	\$ 2,517,139	\$ 2,488,064
Grants in lieu of taxes (page 19)	153,115	158,496	160,913
Services provided to other governments (page 20)	83,129	82,456	92,641
Sale of services (page 20)	159,531	154,746	147,085
Other revenue from own sources (page 20)	89,338	88,584	89,036
Unconditional transfers from other governments (page 20)	338,684	338,684	378,673
Conditional transfers from other governments (page 20)	42,998	52,398	41,940
	3,386,240	3,392,503	3,398,352
EXPENSES			
General government services (page 21)	561,986	443,802	555,404
Protective services (page 22)	944,064	925,528	894,735
Transportation services (page 22)	585,930	583,806	535,846
Environmental health services (page 23)	404,983	340,077	411,423
Public health services (page 23)	40,000	48,214	46,646
Environmental development services (page 24)	192,632	173,244	177,980
Recreation and cultural services (page 24)	427,829	421,680	401,687
	3,157,424	2,936,351	3,023,721
NET REVENUE	228,816	456,152	374,631
FINANCING AND TRANSFERS			
Debenture principal instalments (page 25)	(232,408)	(232,408)	(272,603)
Transfers to own reserves, funds and agencies (page 25)	3,592	(181,040)	(215,434
Use of prior year surplus (page 25)			107,726
	(228,816)	(413,448)	(380,311
CHANGE IN FUND BALANCE		42,704	(5,680
SURPLUS AT BEGINNING OF YEAR		148,099	153,779
SURPLUS AT END OF YEAR		\$ 190,803	\$ 148,099

# NON-CONSOLIDATED SCHEDULE OF GENERAL OPERATING FUND REVENUES

		2017	2016
	Budget	Actual	Actual
	(unaudited)		
REVENUE			
ASSESSABLE PROPERTY TAXES			
ASSESSABLE PROPERTY			
Residential	\$ 1,605,036	\$ 1,596,994	\$ 1,567,507
Commercial property	711,964	711,865	677,232
Based on special tax agreements or legislation	43,660	43,673	69,680
	2,360,660	2,352,532	2,314,419
RESOURCE			-
Taxable assessments	3,938	3,938	3,890
Forest property tax	41	41	40
	3,979	3,979	3,930
SPECIAL ASSESSMENTS (SEWER)	411,382	422,309	439,298
BUSINESS PROPERTY			
Based on revenues - Aliant	10,894	10,894	13,098
Nova Scotia Power Inc Grant in lieu of taxes	467		471
Nova Scotia Power Inc HST rebate	18,000		13,670
	29,361		27,239
OTHER TAXES			
Deed transfer tax	65,000	62,183	57,838
LESS: EDUCATION EXPENDITURE AS A			
REDUCTION OF TAX REVENUE -			
APPROPRIATION TO REGIONAL SCHOOL BOARD	(350,937		(354,660)
TOTAL TAXES	\$ 2,519,445	\$ 2,517,139	\$ 2,488,064
GRANTS IN LIEU OF TAXES			
Federal government	\$ 32,759	\$ 34,960	\$ 35,785
Provincial government			
Provincial property and property of supported institutions	96,425	99,613	101,205
Fire protection	23,931	23,923	23,923
TOTAL GRANTS IN LIEU OF TAXES	\$ 153,115	\$ 158,496	\$ 160,913

# **NON-CONSOLIDATED SCHEDULE OF GENERAL OPERATING FUND REVENUES (CONTINUED)**

		20	17		201	
	_	Budget		Actual		Actua
	(ur	naudited)				
SERVICES PROVIDED TO OTHER GOVERNMENTS					4	42 5 10
Other local governments	\$	83,129	\$	82,456	\$	92,641
TOTAL SERVICES PROVIDED TO OTHER		00.400			26	44.44
GOVERNMENTS	\$	83,129	\$	82,456	\$	92,641
SALES OF SERVICES						
General government services	\$	36,257	\$	33,744	\$	33,619
Transportation services		67,774		69,312	1	58,515
Recreation and cultural services		55,500		51,690		54,951
TOTAL SALES OF SERVICES	\$	159,531	\$	154,746	\$	147,085
OTHER REVENUE FROM OWN SOURCES						
Licenses and permits	\$	5,125	\$	3,298	\$	5,873
Fines	4	1,000	4	4,138	4	3,675
Rentals		22,613		19,535		14,298
Return on investments		3,100		2,525		2,068
Penalties and interest on taxes		55,000		55,328		62,67
Miscellaneous		2,500		3,760		445
TOTAL OTHER REVENUE FROM OWN SOURCES	\$	89,338	\$	88,584	\$	89,036
UNCONDITIONAL TRANSFER FROM OTHER						
GOVERNMENTS						
Provincial government						
Service Nova Scotia and Municipal Relations						
Municipal Grants Act - Equalization	S	338,073	\$	338,073	\$	338,07
Municipal Government Act - Farm property acreage	0.	611		611		600
Facility Assessment Capital Planning Study grant				-		40,000
TOTAL UNCONDITIONAL TRANSFERS FROM	-		-		_	10,00
OTHER GOVERNMENTS	\$	338,684	_\$	338,684	\$	378,673
CONDITIONAL TRANSFERS FROM FEDERAL OR						
PROVINCIAL GOVERNMENTS						
Federal government	\$	5,000	\$	6,533	\$	5,98
Provincial government	Ψ	37,998		45,865	Ψ	35,95
TOTAL CONDITIONAL TRANSFERS	\$	42,998	\$	52,398	\$	41,94

# **NON-CONSOLIDATED SCHEDULE OF GENERAL OPERATING FUND EXPENDITURES**

		20	17			2016
	В	ludget		Actual		Actual
	(un	audited)				
EXPENDITURES						
GENERAL GOVERNMENT SERVICES						
LEGISLATIVE						
Mayor remuneration	\$	11,200	\$	11,200	\$	11,200
Mayor expenses		1,446		1,488		450
Council remuneration		39,550		36,400		39,550
Council expenses		9,204		6,809		4,086
		61,400	_	55,897		55,286
GENERAL ADMINISTRATIVE						
Administrative		39,897		31,530		37,240
Financial management		301,059		279,127		313,699
Taxation						
Tax rebates		12,072		11,072		11,329
Other taxation				(1,131)		586
Common services		49,463		42,731		43,145
Other general administrative services		9,791		9,146		87,475
		412,282		372,475		493,474
DEBT CHARGES						
General operations interest		700		146		675
Debenture interest		70,295		1		366
Term loan interest		2,576		4		-
Other debt charges		4,650		4,596		4,998
		78,221	-	4,742		6,039
OTHER GENERAL GOVERNMENT SERVICES						
Elections and plebiscites		10,083	-	10,688	-	605
TOTAL GENERAL GOVERNMENT SERVICES	\$	561,986	\$	443,802	•	555,404

# **NON-CONSOLIDATED SCHEDULE OF GENERAL OPERATING FUND EXPENDITURES (CONTINUED)**

	20	17	2016
	Budget	Actual	Actual
	(unaudited)		
EXPENDITURES			
PROTECTIVE SERVICES			
Police protection	\$ 578,095	\$ 577,836	\$ 556,396
Law enforcement - transfer to correctional services	24,583	24,583	24,829
Other	54,432	52,280	57,160
	657,110	654,699	638,385
Fire protection			
Water supply and hydrants	129,428	129,428	119,744
Other	143,526	123,963	113,948
	272,954	253,391	233,692
Emergency measures	6,500	6,143	6,143
Debt charges			
Debenture interest	<u>.</u>	7,672	8,850
Term loan interest	4	9	72
		7,681	8,922
Other protective services	7,500	3,614	7,593
TOTAL PROTECTIVE SERVICES	\$ 944,064	\$ 925,528	\$ 894,735
TRANSPORTATION SERVICES			
Common services	\$ 234,066	\$ 219,023	\$ 192,121
Road transport			4 2074
Roads and streets	284,267	282,253	268,342
Street lighting	28,097	29,663	27,862
Traffic services	18,500	19,237	14,723
	564,930	550,176	503,048
Public transit	21,000	21,000	21,000
Debt charges			
Debenture interest	_	12,646	11,860
Term loan interest		(16)	(62)
	1	12,630	11,798
TOTAL TRANSPORTATION SERVICES	\$ 585,930	\$ 583,806	\$ 535,846

# NON-CONSOLIDATED SCHEDULE OF GENERAL OPERATING FUND EXPENDITURES (CONTINUED)

		Budget Actual				2016
		Budget		Actual		Actual
	(ur	naudited)				
EXPENDITURES						
ENVIRONMENTAL HEALTH SERVICES						
Administration	\$	8,000	\$	7,491	\$	13,313
Sewage collection systems		14,116		9,638		15,408
Sewage lift stations		34,382		22,327		31,428
Sewage treatment and disposal		193,811		114,312		148,786
		250,309		153,768		208,935
Garbage and waste collection	,	154,674	_	138,144		151,370
Debt charges						
Debenture interest		-		48,165		51,118
Term loan interest		4				-
				48,165		51,118
TOTAL ENVIRONMENTAL HEALTH SERVICES	\$	404,983	\$	340,077	\$	411,423
PUBLIC HEALTH SERVICES						
Social welfare-other	\$	-	\$	-	\$	500
Housing - deficit of Regional Housing Authority	ē	40,000	-	48,214		46,146
TOTAL PUBLIC HEALTH SERVICES	\$	40,000	\$	48,214	\$	46,646

# **NON-CONSOLIDATED SCHEDULE OF GENERAL OPERATING FUND EXPENDITURES (CONTINUED)**

		20	17		2016
		Budget	1	Actual	Actual
	(uı	naudited)			
EXPENDITURES					
ENVIRONMENTAL DEVELOPMENT SERVICES					
Environmental planning and zoning					
Administration	\$	88,060	\$	72,791	\$ 97,681
Other		-		50	50
Other community development		86,702		83,356	72,670
Industrial parks		12,144	_	12,144	5,369
		186,906		168,341	175,770
Other environmental development services - tourism		2,500		2,300	( <del>4</del> )
Other environmental development services		3,226		2,603	2,210
		5,726		4,903	2,210
TOTAL ENVIRONMENTAL DEVELOPMENT					
SERVICES	\$	192,632	\$	173,244	\$ 177,980
RECREATION AND CULTURAL SERVICES					
Recreation facilities					
Administration	\$	189,848	\$	184,543	\$ 171,809
Swimming pools		12,468		12,468	12,257
Skating rinks and arenas		9,400		11,535	9,361
Parks, playgrounds and sports fields		150,528		149,431	143,907
		362,244		357,977	337,334
Cultural buildings and facilities					
Library - local branch		25,085		23,499	23,625
Other - museum commission		2,500	-	2,500	2,500
		27,585		25,999	26,125
Debt charges					
Debenture interest		1		425	789
Term debt interest		-		(22)	99
		-		403	888
Other recreation and cultural services		38,000		37,301	37,340
TOTAL RECREATION AND CULTURAL SERVICES	\$	427,829	\$	421,680	\$ 401,687
TOTAL EXPENDITURES	•	3,157,424	-	2,936,351	3,023,721

# NON-CONSOLIDATED SCHEDULE OF FINANCING AND TRANSFERS OF THE GENERAL OPERATING FUND

	2017		2016
	Budget	Actual	Actual
	(unaudited)	(	
FINANCING AND TRANSFERS			
PRINCIPAL INSTALLMENTS			
Debenture principal	\$ 232,408	\$ 232,408	\$ 272,603
TRANSFERS TO (FROM) OWN RESERVES,			
FUNDS AND AGENCIES			
Transfer to - general capital fund	110,850	94,808	38,273
Transfer to - tourist bureau	11,758	11,758	12,249
Transfer to - reserve fund interest	-	2,575	1,133
Transfer to - reserve fund		198,099	203,779
Transfer from - reserve fund	(126,200)	(126,200)	(40,000)
	(3,592)	181,040	215,434
CHANGE IN EQUITY			
Use of prior years' surplus	-		(107,726)
TOTAL FINANCING AND TRANSFERS	\$ 228,816	\$ 413,448	\$ 380,311

# **NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION OF THE GENERAL CAPITAL FUND**

AS AT MARCH 31, 2017

	2017	2016
ASSETS		
Financial assets		
Cash and cash equivalents	\$ 7,991	\$ 10,774
Due from general operating fund	-	16,000
Due from reserve fund	<u> </u>	57,757
	7,991	84,531
LIABILITIES		
Due to general operating fund	J-10-30	150,519
Loans from reserve funds	150,746	140,285
Long-term debt (note 7)	2,282,041	2,421,449
Vested interest - Annapolis County	12,168	
	2,444,955	2,724,421
NET DEBT	(2,436,964	(2,639,890)
NON-FINANCIAL ASSETS		
Work in progress	-	4
Capital assets, at cost (note 6)	17,358,044	17,023,703
Accumulated allowance for amortization (note 6)	(7,640,434	
	9,717,610	
	\$ 7,280,646	\$ 7,307,613
SURPLUS (DEFICIT)	\$ (3,218,734	\$ (3,282,251)
INVESTMENT IN CAPITAL ASSETS (note 9)	10,499,380	10,589,864
TOTAL FUND BALANCE	\$ 7,280,646	\$ 7,307,613
On behalf of the Town		
Mayor		
Chief Administr	ative Officer	

# NON-CONSOLIDATED STATEMENT OF FINANCIAL **ACTIVITIES OF THE GENERAL CAPITAL FUND**

REVENUE	<u>2017</u>	<u>2016</u>
		- A
Capital contributions	\$ 79,748	\$ -
Provincial government grants	24,000	41,000
Federal government grants	83,390	4.500
Gain on sale of assets	-	8,343
Interest		5
EXPENDITURES	187,138	49,348
General government services	5 490	
Protective services	5,480	24 102
Transportation services	58,981	34,102
Environmental health services	67,532	328,519
Recreation and cultural services	4,724	71,134
Recreation and cultural services	197,624	144,217
	334,341	577,972
NET EXPENDITURES	(147,203)	(528,624)
FINANCING AND TRANSFERS		
Proceeds on issuance of debt	93,000	113,935
Transfers from own reserves, funds and agencies		
Transfer from operating, capital expenditures	55,557	23,108
Transfer from capital reserve	23,150	25,434
Transfer from operating, retire short term debt	39,250	15,165
Transfer from gas tax reserve	-	33,564
Transfer from reserve fund	(237)	(5)
Total net transfers	117,720	97,266
Total financing and transfers	210,720	211,201
CHANGE IN FUND BALANCE	63,517	(317,423)
SURPLUS (DEFICIT) AT BEGINNING OF YEAR	(3,282,251)	(2,964,828)
SURPLUS (DEFICIT) AT END OF YEAR	\$ (3,218,734)	\$ (3,282,251)

# NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION OF THE WATER UTILITY OPERATING FUND

# AS AT MARCH 31, 2017

	2017	2016
ASSETS		
Financial assets		
Rates receivable, net of asset valuation of \$4,416 (2016 - \$4,849)	\$ 114,799	\$ 109,031
Other receivables	720	=
Prepaid expenses	11,489	7,953
Harmonized sales tax	10,554	9,642
Due from water capital fund	-	9,021
	137,562	135,647
LIABILITIES		
Short-term borrowings	29,791	130,292
Payables	17,723	8,331
Due to water capital fund	41,247	4
	88,761	138,623
SURPLUS (DEFICIT)	\$ 48,801	\$ (2,976)
On behalf of the Town		
Mayor		

Chief Administrative Officer

# NON-CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES OF THE WATER UTILITY OPERATING FUND

	20	017	2016
	Budget	Actual	Actual
	(unaudited)		
OPERATING REVENUE			
Metered sales	\$ 463,974	\$ 455,139	\$ 430,970
Flat rate sales	700	894	951
Public fire protection	138,673	139,743	129,367
Sprinkler service	3,050	3,350	3,600
Other operational revenue	5,750	3,613	4,584
Total operating revenue	612,147	602,739	569,472
OPERATING EXPENDITURES			
Source of supply (page 30)	7,612	5,327	5,899
Power and pumping (page 30)	56,924	45,348	37,280
Water treatment (page 30)	29,760	26,666	26,217
Transmission and distribution (page 30)	146,882	126,160	104,275
Administration and general (page 30)	233,118	224,897	218,606
Depreciation	74,947	66,445	67,654
Taxes	45,742	43,536	43,445
Total operating expenditures	594,985	538,379	503,376
NET OPERATING REVENUE	17,162	64,360_	66,096
Non-operating revenue			
Other	930	811	621
Non-operating expenditures			
Debt charges			
Principal	4,300	4,300	4,300
Interest	792	796	1,004
Capital expenditures out of revenue	5,000	8,298	1,848
	10,092	13,394	7,152
EXCESS OF REVENUE OVER EXPENDITURES	8,000	51,777	59,565
SURPLUS (DEFICIT) AT BEGINNING OF YEAR		(2,976)	(62,541)
SURPLUS (DEFICIT) AT END OF YEAR		\$ 48,801	\$ (2,976)

# SCHEDULE TO NON-CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES OF THE WATER UTILITY OPERATING FUND

		201	7		2016
	Buc	lget		Actual	Actual
	(unau	dited)			
SOURCE OF SUPPLY					
Supplies and expenses	\$	6,692	\$	5,219	\$ 5,154
Maintenance of plant	- 1	920		108	745
	\$	7,612	\$	5,327	\$ 5,899
POWER AND PUMPING					
Power	\$ 4	2,436	\$	32,588	\$ 32,085
Maintenance		4,488		12,760	5,195
		6,924	\$	45,348	\$ 37,280
WATER TREATMENT					
Labour	\$	9,487	\$	2,956	\$ 4,646
Supplies and expenses		9,584		23,002	20,974
Maintenance of structures and improvements		689		708	597
	\$ 2	9,760	\$	26,666	\$ 26,217
TRANSMISSION AND DISTRIBUTION					
Maintenance and mains	\$ 8	9,104	\$	64,674	\$ 55,733
Maintenance of other distribution plant	2	4,370		26,988	22,859
Transportation expenses	2	2,463		28,132	21,469
Shop expenses	1	0,945		6,366	4,214
	\$ 14	6,882	\$	126,160	\$ 104,275
ADMINISTRATION AND GENERAL					
Supervision	\$ 16	3,885	\$	156,272	\$ 151,581
Consumer billing and accounting		4,161		4,045	6,380
Uncollectible accounts		2,122		3,862	2,540
Employee benefits		6,968		5,392	7,490
General office expenses	4	2,092		40,424	35,964
Audit		4,880		4,797	4,797
Regulatory expenses		1,698		1,590	1,590
Maintenance of general property		7,312		8,515	8,264
	\$ 23	33,118	\$	224,897	\$ 218,606

# **NON-CONSOLIDATED STATEMENT OF FINANCIAL** POSITION OF THE WATER UTILITY CAPITAL FUND

#### **AS AT MARCH 31, 2017**

		2017	2016
ASSETS			
Financial assets			
Cash - depreciation (note 3a.)	\$	58,618	\$ 60,603
Cash - other		4,738	4,738
Due from water operating fund		41,247	•
Due from reserve fund		25,198	15,290
		129,801	\$ 80,631
LIABILITIES			
Long-term debt (note 7)	\$	21,500	\$ 25,800
Due to water operating fund			9,021
		21,500	34,821
NET DEBT	-	108,301	 45,810
NON-FINANCIAL ASSETS			
Work in progress		32,061	22,154
Capital assets (note 6)		3,854,405	3,838,572
Accumulated allowance for depreciation (note 6)		(1,397,933)	(1,331,488)
		2,488,533	2,529,238
	\$	2,596,834	\$ 2,575,048
SURPLUS	\$	133,000	\$ 75,529
INVESTMENT IN CAPITAL ASSETS (note 9)		2,463,834	2,499,519
TOTAL FUND BALANCE	\$	2,596,834	\$ 2,575,048
On behalf of the Town			
May	or		
Chie	ef Administrat	ive Officer	

# NON-CONSOLIDATED STATEMENT OF FINANCIAL **ACTIVITIES OF THE WATER UTILITY CAPITAL FUND**

DEVENUE	<u>2017</u>	<u>2016</u>
REVENUE Interest	s -	Ф 12
increst	<u> </u>	\$ 12
EXPENSES		
Loss on disposal of capital assets	719	1,314
Capital purchases	26,460	78,523
	27,179	79,837
NET EXPENSES	(27,179)	(79,825)
FINANCING AND TRANSFERS		
Transfers from own reserves, funds and agencies		
Transfer from water operating, depreciation	66,445	67,654
Transfer from water operating, capital expenditures	8,298	1,848
Transfer from reserve fund	9,907	15,290
Total financing and transfers	84,650	84,792
CHANGE IN FUND BALANCE	57,471	4,967
SURPLUS AT BEGINNING OF YEAR	75,529	70,562
SURPLUS AT END OF YEAR	\$ 133,000	\$ 75,529

# **NON-CONSOLIDATED STATEMENT OF FINANCIAL POSITION OF THE RESERVE FUND**

# **AS AT MARCH 31, 2017**

<u>2017</u>	2016
\$ 1,453,975	\$ 1,329,445
150,746	140,285
\$ 1,604,721	\$ 1,469,730
\$ -	\$ 57,757
25,198	15,290
25,198	73,047
1,579,523	1,396,683
\$ 1,604,721	\$ 1,469,730
	\$ 1,453,975 150,746 \$ 1,604,721 \$ - 25,198 25,198 1,579,523

On behalf of the Town	
	Mayor
	Chief Administrative Officer

# NON-CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES OF THE RESERVE FUND

					2017	2016
		General	General			
	1.0	Operating	Capital		Total	Total
REVENUE						
Federal government - gas tax rebate	\$	1,4	\$ 135,999	\$	135,999	\$ 129,926
Interest		913	730		1,643	2,560
Public donations		-	3,565		3,565	7,570
Proceeds from asset sale		÷	-		0-2	1,024
		913	140,294		141,207	141,080
EXPENSES	_	/G.	20		20	1 23.00
NET REVENUE	_	913	140,274		141,187	141,080
FINANCING AND TRANSFERS						
Transfer (to) from own reserves, funds and agend	cies					
General operating		21,899	50,000		71,899	56,054
General capital		(19,151)	(4,000)		(23,151)	(58,997)
General capital, debenture residual		-71 -21 X V	237		237	5
Water capital		D-3	(9,907)	(i.e.	(9,907)	(15,290)
General operating, interest			2,575		2,575	1,133
Total net transfers		2,748	38,905		41,653	(17,095)
CHANGE IN FUND BALANCE		3,661	179,179		182,840	123,985
SURPLUS AT BEGINNING OF YEAR		466,301	930,382	2	1,396,683	1,272,698
SURPLUS AT END OF YEAR	\$	469,962	\$ 1,109,561	\$	1,579,523	\$ 1,396,683

# TOWN OF MIDDLETON TOURIST BUREAU

FINANCIAL STATEMENTS

YEAR ENDED MARCH 31, 2017



Chartered Professional Accountants

# **TOWN OF MIDDLETON TOURIST BUREAU**

# **FINANCIAL STATEMENTS**

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Operating Fund Balance Sheet	3
Notes to Financial Statements	4
Schedule to Statement of Operations	5

P.O. Box 817 4 Cornwallis Street Kentville, NS B4N 4H8

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Incorporated partners
H. B. Duffett Incorporated
Forse Investments Limited

#### INDEPENDENT AUDITOR'S REPORT

His Worship the Mayor and Members of Council TOWN OF MIDDLETON
TOURIST BUREAU

We have audited the operating fund balance sheet of the **Town of Middleton, Tourist Bureau** as at March 31, 2017, and the statement of operations and surplus for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Public Sector Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. These standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unqualified audit opinion.

#### Opinion

In our opinion, these financial statements present fairly, in all material respects, the financial position of the **Town of Middleton, Tourist Bureau** as at March 31, 2017, and the results of its operations for the year then ended in accordance with Canadian Public Sector Accounting Standards.

Kentville, Nova Scotia July 17, 2017

Chartered Professional Accountants Registered Municipal Auditor

# **TOWN OF MIDDLETON TOURIST BUREAU**

# STATEMENT OF OPERATIONS AND SURPLUS

		2017 Budget		2017 Actual	2016 Actual
	(u	naudited)			
Revenue					
Grants (note 4)	\$	16,956	\$	15,758	\$ 20,093
Miscellaneous					2
		16,956		15,758	20,095
Expenditures (page 5)					
Salaries and benefits		15,931		16,187	18,283
Utilities		1,150		823	1,030
Office expense		170		333	
Building expense		1,620		822	510
Travel and promotion		300		4	-
Professional fees		785		782	782
		19,956	-	18,947	20,605
EXCESS OF REVENUE OVER EXPENDITURES					
(EXCESS OF EXPENDITURES OVER REVENUE)		(3,000)		(3,189)	(510)
SURPLUS AT BEGINNING OF YEAR	-	3,577		3,577	 4,087
SURPLUS AT END OF YEAR	\$	577	\$	388	\$ 3,577

# TOWN OF MIDDLETON TOURIST BUREAU

# **OPERATING FUND BALANCE SHEET AS AT MARCH 31, 2017**

		2017		2016
ASSETS				
Cash	\$	1,171	\$	2,859
Harmonized sales tax receivable		88		121
Accounts receivable		- 4		1,500
	\$	1,259	\$	4,480
LIABILITIES				
Accounts payable and accrued liabilities		871	_\$_	903
EQUITY				
Surplus	y <del>Conserved</del>	388		3,577
		1,259	\$	4,480
On behalf of the Town				
Mayor				

Chief Administrative Officer

# TOWN OF MIDDLETON TOURIST BUREAU

#### **NOTES TO FINANCIAL STATEMENTS**

#### MARCH 31, 2017

#### 1. OPERATIONS

These financial statements reflect the operation of the Tourist Bureau located at and operated by the Town of Middleton.

The financial operating results of the Tourist Bureau are included in the annual consolidated financial statements of the Town of Middleton.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

- (a) These financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards.
- (b) A statement of cash flows has not been presented because all relevant information is disclosed in the financial statement presentation.
- (c) The Tourist Bureau acknowledges the receipt of donated materials and services. However, because of the difficulty of determining the fair market value, all donated materials and services are not recognized in these financial statements.
- (d) Volunteers contribute an indeterminable number of hours per year to assist the Tourist Bureau in carrying out its services. Due to the difficulty of determining their fair value, contributed services are not recognized in these financial statements.

#### 3. INCOME TAXES

The Tourist Bureau operates as a separate fund under the Town of Middleton, a municipal entity, and as such is exempt from income taxes.

#### 4. RELATED PARTY TRANSACTIONS

During the year, the Town of Middleton contributed \$11,758 (2016 - \$12,249) in grants for the ongoing operation of the Tourist Bureau.

# **TOWN OF MIDDLETON TOURIST BUREAU**

# **SCHEDULE TO STATEMENT OF OPERATIONS**

		2017 Budget	2017 Actual	2016 Actual
	(u	naudited)		
SALARIES AND BENEFITS	,			
Salary	\$	14,352	\$ 14,678	\$ 16,654
CPP expense		710	620	711
EI expense		378	387	438
WCB expense		491	502	480
	\$	15,931	\$ 16,187	\$ 18,283
UTILITIES				
Telephone	\$	650	\$ 428	\$ 646
Electricity		300	207	258
Water and sewer		200	188	126
	\$	1,150	\$ 823	\$ 1,030
OFFICE				
Supplies	\$	100	\$ 322	\$ 2
Postage		20	=	
Bank charges		50	11	
	\$	170	\$ 333	\$ 
BUILDING				
Taxes	\$	475	\$ 422	\$ 439
Insurance		145	183	33
Repairs and maintenance		1,000	217	38
	\$	1,620	\$ 822	\$ 510
TRAVEL AND PROMOTION				
Travel and meals	\$	200	\$ -	\$ 
Promotional material	A.2	100	_	
	\$	300	\$ 	\$ 4



#### Memo

TO:

Authority Parties/Partner Chief Administrative Officers

FROM:

Ross Maybee

DATE:

July 12, 2017

SUBJECT:

2017-2018 Revised Operating & Capital Budgets

I am pleased to attach an amended 2017-2018 Operating Budget as developed based on direction provided during a meeting held on June 28, 2017 with representatives from the Municipality of Annapolis County, the Municipality of Kings County, the Town of Wolfville and Valley Waste staff participating.

Having the advantage of the year end actuals for 2016-2017 and related historical data based on the past nine months of operations, I am confident that a very accurate representation of fiscal needs for 2017-2018 has been captured meeting the desired criteria of our partners.

At a special Authority Board Meeting held earlier today (July 12), unanimous approval was given to the following motions:

- 1) That the Valley Waste Authority approve and recommend to the Parties to the Intermunicipal Agreement an Operating Budget for the 2017-18 Fiscal year with Party share requests equal to or less than the 2016-17 Valley Waste Budget, and further that staff will invoice the parties accordingly until such time as any Supplemental budgets are approved, if necessary.
- 2) That the Valley Waste Authority approve for forwarding to the parties to the Intermunicipal Services Agreement, the 2017-18 Capital budget as previously presented.

It is our request that you all take these Board Approvals and place them on your Council agendas so that they may be dealt with as expediently as possible, as per the requirements and spirit of the Intermunicipal Service Agreement. Relevant supporting documentation is attached.

Staff are fully prepared to closely monitor ongoing cash flows and operational budgetary considerations as the year progresses in order to assess the potential need for further supplementary budgeting. This budget releases the \$100K Divert NS funding back to form part of total 16/17 surplus to be returned to partners. Accordingly, there needs to be some follow up discussion regarding that and other related policy matters in the not too distant future. Hopefully the parties will earmark surplus funds wisely and become familiar with the long range business plan with Chester to prepare for what will be guaranteed significant increases in operating costs for 18/19.

Yours truly,

Ross Maybee

General Manager, Valley Waste-Resource Management

Valley Region Solid Waste-Resource Management Authority	١
Draft 2017-2018 Operating Budget	
Summary of Revenues and Expenditures	
Draft Date: June 29, 2017	

Summary of Rev	018 Operating Bud renues and Expen te: June 29, 2017			
Dratt Da	te: June 29, 2017	Draft Budget	Budget	Actual
Item		2017-2018	2016-2017	2016-2017
Revenues				
West Management Centre		474,000	438,100	493,688
East Management Centre		1,835,300	1,582,600	1,889,954
Conditional Transfers - Administration		494,300	426,300	448,398
Prior Year Surplus Retained		0	0	(
Communications and Enforcement		220,500	237,500	229,467
Small Wind Turbine		50,000	70,000	42,001
Return on Investment		10,000	10,000	11,054
RRFB Approved Programs		80,000	85,000	81,473
Total Program Revenues		3,164,100	2,849,500	3,196,034
Municipal Partner Contributions	1	7,452,400	7,452,756	7,452,756
Total Revenues	\$	10,616,500	\$ 10,302,256	\$ 10,648,790
		Draft Budget 2017-2018	Budget 2016-2017	Actual 2016-2017
Item	-			
Expenditures				
General Administration		534,595	455,944	503,084
Small Wind Turbine		9,200	7,950	35,979
Fiscal Services Financing Costs		431,599	449,677	323,120
West Management Centre Operations		657,452	615,514	648,638
East Management Centre Operations		1,176,361	1,096,005	1,060,779
Residential Collection		2,939,770	2,972,900	2,838,216
Construction and Demolition Debris Processing		199,750	110,150	157,770
Recyclable Processing and Transportation		838,700	860,400	825,441
Organics Processing and Transportation Residual Transportation and Disposal		1,026,040	978,900	981,605
Communications and Enforcement		1,954,900 621,827	1,930,300 588,915	1,988,038 593,599
Transfer to Reserves		177,156	161,051	409,988
Capital out of Revenue		16,000	41,400	00,000
information Technology		33,150	33,150	33,235
RRFB Approved Programs		0	0	139
Total Expenditures	\$	10,616,500	\$ 10,302,256	\$ 10,399,630
Municipal Funding Provided/Required		7,452,400	7,452,756	7,203,596
Total Revenues		10,616,500	10,302,256	10,648,790
Total Expenditures		10,616,500	10,302,256	10,399,630
Net Loss/Profit		0	0	249,160
	Draft			
	ercentages 2017-2018	Draft Budget 2017-2018	Budget 2016-2017	Actual 2016-2017
Municipality of Annapolis	20.71%	1,543,392	1,553,900	1,553,829
Municipality of Kings	58.13%	4,332,080	4,333,778	4,332,175
Town of Annapolis Royal	0.79%	58,874	57,386	57,515
Town of Berwick	2.74%	204,196	201,970	201,579
own of Bridgetown	0.00%	0	0	0
Community of Hantsport	1.33%	99,117	100,612	98,970
own of Kentville	7.84%	584,268	576,843	577,989
own of Middleton	2.00%	149,048	146,074	145,245
Fown of Wolfville	6.46%	481,425	482,193	485,454
Total Revenues from Municipal Partners	\$	7,452,400	\$ 7,452,756	\$ 7,452,756
	100.00%			

#### Valley Waste-Resource Management 2017-2018 Budget Worksheet

Draft Date: June 29, 2017

ome 41000	Account Name and Number	2017-2018 Draft Budget	2016-2017 Budget	Operating Fund 2016-2017 Year-End Actual
41000				
1	· Services Provided Other Governments			
	41100 · Municipality of the County of Kings	4,332;080	4,333,778	4,332,
	41105 · Town of Kentville	584,268	576,843	577,
	41110 · Town of Wolfville	481,425	482,193	485,
	41115 · Town of Berwick	204,196	201,970	201,
	41120 · Municipality of Annapolis County	1,543,392	1,553,900	1,553,
	41125 · Town of Middleton	149,048	146,074	145,
	41135 · Town of Bridgetown	0	0	
	41138 · Community of Hantsport	99,117	100,612	98,
	41139 . Town of Annapolis Royal	58,874	57,386	57,
Total 4	1000 · Services Provided Other Governments	7,452,400	7,452,756	7,452,
41200	· Western Management Centre			
	41201 · WMC Tipping Fees	442,500	414,000	452,
	41204 · WMC Sale of Materials- metals	15,000	9,000	21,
	41205 · WMC RRFB Funding Allocations	8,300	8,300	8,
1	41206 · WMC Scale Rental Fees	8,000	6,600	11,
	41290 · WMC Miscellaneous	100	100	
100	41299 . WMC Uncollectible Bad Debt Recovery	100	100	
Total 4	11200 · Western Management Centre	474,000	438,100	493,
41300	- Eastern Management Centre			
41300	41301 · EMC Tipping Fees	1,692,000	1,512,000	1,749,
1	41304 · EMC Sale of Materials- metals	110,000	37,300	114.
	41305 · EMC RRFB Funding Allocations	13,500	13,500	14.
	41306 · EMC Scale Rental Fees	2,600	2,600	2,
	41390 · EMC Miscellaneous	100	100	2,
	41392 · EMC Scotia Contract-Shared Site	17,000	17,000	9,
				9,
Total 4	41399 . EMC Uncollectible Bad Debt Recovery  1300 · Eastern Management Centre	1,835,300	1,582,600	1,889,9
41500	Return on Investment	40.000	40.000	**
T	41501 · Return on Investments	10,000	10,000	11.0
Total 4	1500 · Return on Investment	10,000	10,000	11,0
44500	Conditional Tanadana Administration			
41600	Conditional Transfers - Administration		222 222	
	41601 · RRFB - Diversion Credits	368,000	300,000	320,6
	41625 · Regional Chairs Administrative Support	0	0	
-	41633 · Dairy Agreement	95,000	95,000	85,
	41635 - Cart and Mini Bin Sales	1,700	1,700	1,7
	41650 · CFC Removal for Outside Groups	0	0	2,
	41691 · Bylaw Tickets	2,000	2,000	7,
	41692 . Reduction in Vacation Pay Allowance	0	0	
	41698 · General Administration - Miscellaneous	500	500	1.0
	41699 · Collections - Residential (West Hants/Hantsport; (3) Nations Indian	10000		
	Reserves)	27,100	27,100	30,3
Total 4	1600 · Conditional Transfers - Administration	494,300	426,300	448,
	Printed and the second		-	
	Prior Year Surplus/Deficit	0	0	
41700 .				
	41701 . Prior Year Surplus 1700 - Prior Year Surplus/Deficit		0	
	41/01 - Prior Year Surplus/Deficit	0	0	
Total 4	1700 - Prior Year Surplus/Deficit - Communications & Enforcement	0		
Total 4	1700 - Prior Year Surplus/Deficit  Communications & Enforcement  41801 - C&E RRFB Regional Coordinator	41,000	41,000	
Total 4	1700 - Prior Year Surplus/Deficit  Communications & Enforcement  41801 : C&E RRFB Regional Coordinator  41805 - C&E RRFB Enforcement Funding	41,000 83,000	41,000 100,000	
Total 4	1700 - Prior Year Surplus/Deficit  - Communications & Enforcement 11801 - C&E RRFB Regional Coordinator 41805 - C&E RRFB Enforcement Funding 41825 - C&E RRFB Other Funding Assistance	41,000 83,000 10,000	41,000 100,000 10,000	100,0
Total 4	1700 - Prior Year Surplus/Deficit  Communications & Enforcement 41801 : C&E RRFB Regional Coordinator 41805 - C&E RRFB Enforcement Funding 41825 - C&E RRFB Other Funding Assistance 41860 - RRFB Education Contract	41,000 83,000 10,000 60,000	41,000 100,000 10,000 60,000	100,0 59,8
Total 4	1700 - Prior Year Surplus/Deficit  Communications & Enforcement 41801 : C&E RRFB Regional Coordinator 41805 - C&E RRFB Enforcement Funding 41825 - C&E RRFB Other Funding Assistance 41860 · RRFB Education Contract 41880 . Reuse Centre	41,000 83,000 10,000 60,000 26,500	41,000 100,000 10,000 60,000 26,500	100,0 59,8
Total 4	1700 - Prior Year Surplus/Deficit  Communications & Enforcement  41801 : C&E RRFB Regional Coordinator  41805 - C&E RRFB Enforcement Funding  41825 - C&E RRFB Other Funding Assistance  41860 - RRFB Education Contract  41880 . Reuse Centre  41899 - C&E Miscellaneous	41,000 83,000 10,000 60,000 26,500	41,000 100,000 10,000 60,000 26,500	100,6 59,8 27,8
Total 4	1700 - Prior Year Surplus/Deficit  Communications & Enforcement 41801 : C&E RRFB Regional Coordinator 41805 - C&E RRFB Enforcement Funding 41825 - C&E RRFB Other Funding Assistance 41860 · RRFB Education Contract 41880 . Reuse Centre	41,000 83,000 10,000 60,000 26,500	41,000 100,000 10,000 60,000 26,500	100,6 59,8 27,8
Total 4 41800 ·	1700 - Prior Year Surplus/Deficit  Communications & Enforcement 41801 - C&E RRFB Regional Coordinator 41805 - C&E RRFB Enforcement Funding 41825 - C&E RRFB Other Funding Assistance 41860 - RRFB Education Contract 41880 . Reuse Centre 41899 - C&E Miscellaneous 1800 - Communications & Enforcement  Small Wind Turbine	41,000 83,000 10,000 60,000 26,500	41,000 100,000 10,000 60,000 26,500 0 237,500	100,0 59,8 27,5
Total 4 41800 ·	1700 - Prior Year Surplus/Deficit  - Communications & Enforcement - 1801 - C&E RRFB Regional Coordinator - 41805 - C&E RRFB Enforcement Funding - 41825 - C&E RRFB Other Funding Assistance - 41860 - RRFB Education Contract - 41880 - Reuse Centre - 41899 - C&E Miscellaneous - 1800 - Communications & Enforcement	41,000 83,000 10,000 60,000 26,500	41,000 100,000 10,000 60,000 26,500	100,0 59,6 27,5 229,4
Total 4 41800 -	1700 - Prior Year Surplus/Deficit  Communications & Enforcement 41801 - C&E RRFB Regional Coordinator 41805 - C&E RRFB Enforcement Funding 41825 - C&E RRFB Other Funding Assistance 41860 - RRFB Education Contract 41880 . Reuse Centre 41899 - C&E Miscellaneous 1800 - Communications & Enforcement  Small Wind Turbine	41,000 83,000 10,000 60,000 26,500 0	41,000 100,000 10,000 60,000 26,500 0 237,500	100,0 59,6 27,5 229,4
Total 4 41800  Total 4 42000	1700 - Prior Year Surplus/Deficit  Communications & Enforcement  41801 - C&E RRFB Regional Coordinator  41805 - C&E RRFB Enforcement Funding  41825 - C&E RRFB Other Funding Assistance  41860 - RRFB Education Contract  41880 - Reuse Centre  41899 - C&E Miscellaneous  1800 - Communications & Enforcement  Small Wind Turbine  42010 Revenue from Energy Production	41,000 83,000 10,000 60,000 26,500 0 220,500	41,000 100,000 10,000 60,000 26,500 0 237,500	100,0 59,6 27,5 229,4
Total 4  41800 -  Total 4  42000	1700 - Prior Year Surplus/Deficit  - Communications & Enforcement 41801 - C&E RRFB Regional Coordinator 41805 - C&E RRFB Regional Coordinator 41805 - C&E RRFB Enforcement Funding 41825 - C&E RRFB Other Funding Assistance 41860 - RRFB Education Contract 41880 - Reuse Centre 41899 - C&E Miscellaneous 1800 - Communications & Enforcement  Small Wind Turbine 42010 Revenue from Energy Production 2000 - Small Wind Turbine  RRFB Approved Programs	41,000 83,000 10,000 60,000 26,500 0 0 220,500	41,000 100,000 10,000 60,000 26,500 0 237,500 70,000	100,0 59,6 27,5 229,4 42,6
Total 4  41800 -  Total 4  42000  Total 4	1700 - Prior Year Surplus/Deficit  - Communications & Enforcement 41801 - C&E RRFB Regional Coordinator 41805 - C&E RRFB Regional Coordinator 41806 - C&E RRFB Other Funding 41825 - C&E RRFB Other Funding Assistance 41860 - RRFB Education Contract 41880 - Reuse Centre 41899 - C&E Miscellaneous 1800 - Communications & Enforcement  Small Wind Turbine 42010 Revenue from Energy Production 2000 - Small Wind Turbine  RRFB Approved Programs 46020 - RRFB Restructured Approved Programs	41,000 83,000 10,000 60,000 26,500 0 220,500 50,000 80,000	41,000 100,000 10,000 60,000 26,500 0 237,600 70,000 85,000	100,0 59,6 27,5 229,4 42,6
Total 4 41800 - Total 4 42000 Total 4.	1700 - Prior Year Surplus/Deficit  Communications & Enforcement  41801 - C&E RRFB Regional Coordinator  41805 - C&E RRFB Enforcement Funding  41825 - C&E RRFB Other Funding Assistance  41860 - RRFB Education Contract  41880 - Reuse Centre  41899 - C&E Miscellaneous  1800 - Communications & Enforcement  Small Wind Turbine  42010 Revenue from Energy Production  2000 - Small Wind Turbine  RRFB Approved Programs  45020 - RRFB Restructured Approved Programs	41,000 83,000 10,000 50,000 26,500 0 220,500 50,000 50,000	41,000 100,000 10,000 60,000 26,500 0 237,500 70,000 70,000	100,0 59,8 27,5 229,4 42,0 42,0
Total 4 41800 - Total 4 42000 Total 4 46000 .	1700 - Prior Year Surplus/Deficit  - Communications & Enforcement 41801 - C&E RRFB Regional Coordinator 41805 - C&E RRFB Regional Coordinator 41806 - C&E RRFB Other Funding 41825 - C&E RRFB Other Funding Assistance 41860 - RRFB Education Contract 41880 - Reuse Centre 41899 - C&E Miscellaneous 1800 - Communications & Enforcement  Small Wind Turbine 42010 Revenue from Energy Production 2000 - Small Wind Turbine  RRFB Approved Programs 46020 - RRFB Restructured Approved Programs	41,000 83,000 10,000 60,000 26,500 0 220,500 50,000 80,000	41,000 100,000 10,000 60,000 26,500 0 237,600 70,000 85,000	42,0 100,0 59,8 27,5 229,4 42,0 42,0

1	Account Name and Number	2017-2018 Draft Budget	2016-2017 Budget	2016-2017 Year-End Actual
ense				
_	General Administration	1		
	61001 General Administration Salaries	325,974	250,351	256,4
	61002 · General Administration Benefits	77,695	47,567	42,8
	61003 . General Administration Snow Removal	1,000	1,000	1
	61004 General Administration Office Supplies	9,000	9,000	9,3
	61005 · General Administration Utilities	15,000	15,500	14,3
	61006 · General Administration Travel	7,000	7,000	1,7
	61007 · General Administration Training & Conferences	5,000	5,000	1,8
	61008 · General Administration Membership & Association Fees	3,500	2,500	3,
	61009 · General Administration Office Maintenance	10,200	10,200	13,
	61010 · General Administration Office Equipment	10,500	10,500	7.4
	61012 · General Administration Janitorial	9,500	9,500	8,
	61013 · General Administration Legal/Audit/Insurance	35,400	47,000	70,
	61014 · General Administration Employee Wellness Program	1,100	1,100	1,
	61015 · General Administration OHS Training	3,100	3,100	3,
	61016 . General Administration OHS Committee Expenses	200	200	
	61017 · General Administration Vehicle Repairs	1,330	1,330	
	61018 . General Administration Bad Debts	100	100	
	61019 · General Administration Gasoline & Diesel Fuel	2,436	2,436	1,3
2005	61020 . General Administration Vehicle Registrations	160	160	
	61022 . General Administration Office Security System	1,000	1,000	
1,000	61023 · General Administration Meeting Costs	600	600	
	61024 · General Administration Committee Conferences & Training	2,500	2,500	
	61025 · General Administration Committee - Travel	2,000	2,000	2,
	61026 · General Administration Chair Expenses	400	400	
	61027 . Citizen Appointee to Investment Committee	500	500	
1107	61040 · General Administration Staff Recognition Events	3,200	3,200	2,1
	61060 . General Administration: OHS Consulting/ WCB Certification	1,000	1,000	
	61070 . Consulting Services - Program/Service Review	0	20,000	45,1
	61101 · General Administration Past Due Accounts Collection	200	200	
	61105 . General Administration Provision for Vacation Pay	5,000	1,000	11,8
Total 61	1000 · General Administration	534,595	455,944	503,0
61140	Small Wind Turbine			
	61141 . Operation and Maintenance (5 months of operation anticipated)	4,200	4,200	31,2
	61142 . General and Administrative	0	0	
	61143 . Insurance	5,000	3,750	4,6
	61144 . Geotechnical Survey	0	0	
	61148 . Miscellaneous	0	0	
Total 61	140 Small Wind Turbine	9,200	7,950	35,9
61150 -	Fiscal Services Financing			
	61151 · Fiscal Services Financing Cost	420,599	441,977	311,3
	61152 · Fiscal Services - Bank Charges	11,000	7,700	11,8
Total 61	150 · Fiscal Services Financing	431,599	449,677	323,1
61200	Western Management Center			
	61201 · WMC Salaries	358,035	331,802	377,0
_	61202 · WMC Benefits	81,829	72,996	72,9
	61203 · WMC Office Supplies and Equipment	3,000	3,000	3,6
	61204 · WMC Safety Equipment	2,000	2,000	2,0
_	61205 - WMC Insurance	26,100	26,100	25,8
	61206 · WMC Staff Training and Development	3,400	3,400	2,3
	61208 . WMC OHS Committee Expenses	200	200	
	61209 · WMC Telephones	3,500	3,500	3,0
	61210 · WMC Communication Equipment & Licenses	1,500	1,500	1,2
	61211 · WMC Electricity	17,000	19,000	16,0
	61212 . WMC Small Tools/Shop Supplies	500	500	1,5
	61213 · WMC Advertising, Information and Promotion	0	0	
	61214 · WMC Staff Travel	1,500	1,500	
	61215 . WMC OHS Consulting Services & WCB Certification	500	500	2
-	61216 · WMC Leased/Rented Equipment	300	300	3
	61217 · WMC Vehicle Registration	2,333	2,333	2,3
	61230 · WMC Site and Building Maintenance	42,000	14,200	21,3
	61231 · WMC Scale Maintenance	12,000	12,000	15,1
	61232 · WMC Vehicle & Equipment Repairs and Maintenance	43,135	43,135	34,0
		36,500	55,428	47,1
	61240 - WMC Gasoline & Diesel Fuel			1,7
		1,200	1,200	- 11
	61240 - WMC Gasoline & Diesel Fuel		1,200 8,100	8,4
	61240 - WMC Gasoline & Diesel Fuel 61250 . WMC Snow/Ice Removal Supplies	1,200		8,4
	61240 - WMC Gasoline & Diesel Fuel 61250 . WMC Snow/Ice Removal Supplies 61251 - WMC Janitorial	1,200 8,100	8,100	
	61240 - WMC Gasoline & Diesel Fuel 61250 . WMC Snow/Ice Removal Supplies 61251 - WMC Janitorial 61252 - WMC Landscaping	1,200 8,100 500	8,100 500	1,0
	61240 - WMC Gasoline & Diesel Fuel 61250 . WMC Snow/Ice Removal Supplies 61251 - WMC Janitorial 61252 - WMC Landscaping 61253 - WMC Security 61254 - WMC Tank Pumping/Transport	1,200 8,100 500 600 620	8,100 500 600 620	1,0
	61240 - WMC Gasoline & Diesel Fuel 61250 - WMC Snowlice Removal Supplies 61251 - WMC Janitorial 61252 - WMC Landscaping 61253 - WMC Security	1,200 8,100 500 600	8,100 500 600	1,0 7 9,3 2

E4000 MASS 1	Account Name and Number	2017-2018 Draft Budget	2016-2017 Budget	2016-2017 Year-End Actua
Total 61200 · Western	ncollectible Revenues	657,452	100 615,514	648,
Total 01200 Treatern	management outlet	937,432	010,014	040,
61300 · Eastern Manag	ement Center			
61301 · EMC Sa		701,940	611,664	645,
61302 · EMC B		161,446	134,566	126,
	fice Supplies and Equipment	4,400	4,400	4,
61305 · EMC In	Ifety Equipment	6,500 28,900	6,500 28,900	28,4
	aff Training & Development	5,500	5,500	4,6
	HS Committee Expenses	200	200	7,
61309 · EMC Te		3,800	3,800	2,
	ommunication Equipment & Licenses	3,400	3,400	2,
61311 · EMC EI	ectricity	23,000	25,500	22,
61312 · EMC Sr	nall Tools/Shop Supplies	1,200	1,200	1,
61313 · EMC A	lvertising, Information and Promotion	0	0	
61314 · EMC St		1,200	1,200	
	HS Consulting Services & WCB Certification	500	500	
_	ased/Rented Equipment	800	800	
	ater and Meter Charges	1,100	1,100	1/
61318 · EMC Se		1,200	1,200	1,
61319 · EMC Hy	drant Rental hicle Registration	1,900	1,900	1,
	te/Building Maintenance	4,665 18,000	4,665 27,000	3,
	ale Maintenance	8,000	8,000	5,
	hicle and Equipment Repairs and Maintenance	60,110	59,110	70,
	soline & Diesel Fuel	62,000	100,300	43,
	ow/Ice Removal Supplies	6,000	6,000	4,
61351 · EMC Ja		7,600	7,600	7,:
61352 · EMC La	ndscaping	400	400	
61353 · EMC Se		600	600	
	nk Pumping and Transport	800	800	
61367 · EMC H		60,000	48,000	58,
61372 · EMC CF		600	600	
	vironmental Protection	500	500	
Total 61300 · Eastern M	collectible Revenues	100	100	7911
Total 91000 Eastern W	anagement oenter	1,176,361	1,096,005	1,060,7
61400 · Residential Coll				
61401 · Resider		2,727,870	2,661,400	2,663,8
	tal Collection Fuel Adjustment	-80,000	19,600	-109,4
	tial Collection Green Carts tial Collection Spring/Fall Clean-ups	65,000 187,400	65,000 187,400	72,2 180,9
	tial Collection Cart Maintenance and Supplies	2,000	2,000	2,4
	tial Collection Seasonal Bin Maintenance	4,000	4,000	
	tial Collection Seasonal Bin Control Monitoring	20,000	20,000	19,6
61423 . Residen	tial Collection Seasonal Bin Signage	500	500	
61440 · Resider	tial Collection Advertising and Notices	13,000	13,000	7,8
Total 61400 · Residentia	l Collection Contract	2,939,770	2,972,900	2,838,2
61500 · Construction &	Demolition Debris			
61520 · C&D Dis		0	0	
61521 · C&D Tra	unsportation East	85,700	28,000	123,8
61522 · C&D Pr	ocessing East	83,200	64,700	14,5
61523 · C&D Fu	el Adjustment East	350	350	-1
61530 - C&D Dis		0	0	
	Insportation West	15,500	5,500	7.1
61532 . C&D Pro		14,900	11,500	12,8
	el Adjustment West	100	100	-9
Total 61500 · Construct	on & Demolition Debris	199,750	110,150	157,7
61600 · Recyclables			-	
	ble Processing East	538,400	554,000	530,2
	ble Processing West	300,300	306,400	295,1
Total 61600 · Recyclable	25	838,700	860,400	825,4
61700 · Organics		10 100 100		
	s Processing East	681,640	649,500	653,1
	s Equipment Rental East	0	0	
	s Processing West	344,400	329,400	328,4
Total 61700 · Organics	s Equipment Rental West	1,026,040	978,900	981,6
J. S. T. To Organics		1,020,040	210,300	301,0
61800 - Residuals		11.12		
61801 · Residua	Is Disposal East	1,100,500	1,079,200	1,138,4
C4000 D	ls Adjustment - Residuals Disposal East	0		

	Account Name and Number	2017-2018 Draft Budget	2016-2017 Budget	2016-2017 Year-End Actua
	61806 · Residuals Fuel Adjustment East	-14,000	3,200	-12,
	61810 · Residuals Disposal West	454,400	463,600	445,
	61812 . Residuals Adjustment - Residuals Disposal West	0	0	
	61815 · Residuals Transportation West	124,800	116,700	120,
-	61816 · Residuals Fuel Adjustment West	-8,000	2,200	-7,
Total 6	1800 · Residuals	1,954,900	1,930,300	1,988,
61900	Communications & Enforcement			
	61901 · C&E Salaries	433,780	409,969	430,
	61902 · C&E Benefits	91,094	81,994	78,
	61905 . C&E RRFB Regional Enforcement Program	16,000	16,000	14.
	61910 - C&E Office Supplies & Equipment	2,000	2,000	2
	61911 · C&E Clothing Costs	300	300	
-	61915 · C&E Telephones	6,500	6,500	6
	61920 - C&E Advertising	18,000	18,000	13,
	61922 . C&E Newsletter and Calendar Distribution	6,000	6,000	5
	61924 . C&E Calendar Design & Printing	16,300	16,300	16
	61925 - C&E Promotional Items	1,800	1,800	1,
	61931 · C&E ICI Support	500	500	
	61940 · C&E Travel	4,000	4,000	2
	61941 · C&E Vehicle Repairs & Maintenance	4,125	4,124	4.
	61942 · C&E Vehicle Insurance	7,130	7,130	7
	61943 · C&E Vehicle Fuel	6,828	6,828	4
	61944 . C&E Vehicle Registrations	570	570	
	61945 · C&E Printing and Presentation Materials, Miscellaneous	1,500	1,500	
	61961 · C&E OHS Safety Equipment	400	400	
	61970 · C&E Special Weeks Promotions	5,000	5,000	4
Total 6	1900 · Communications & Enforcement	621,827	588,915	593,
62300 .	Transfer to Capital Reserve			
	62301 . Transfer to Capital Reserve	177,156	161,051	161,
	62302 . Transfer to Capital (asset addition)	0	0	248
Total 6	2300 . Transfer to Capital Reserve	177,156	161,051	409
62400 .	Capital From Operations			
77.74	62401 . Capital From Operations	16,000	41,400	
Total 6	2400 - Capital From Operations	16,000	41,400	
64000 -	Information Technology			
	64004 · IT Office Supplies	0	0	
	64005 - IT Telephone	2,700	2,700	2,
	64007 . IT Training	0	0	
	64010 · IT Hardware	6,900	6,900	6
	64011 . IT Software	0	0	
	64019 - IT Website Maintenance	700	700	
	64020 · IT Maintenance Contracts	4,850	4,850	7,
	64021 · IT Consulting Fees	16,000	16,000	15,
	NEW - IT Connection to Valley Community Fibre Network (VCFN)	2,000	2,000	
Total 6	4000 · Information Technology	33,150	33,150	33,
66020 -	RRFB Approved Program Costs			
	66021 . RRFB Restructured Approved Prog	0	0	
	66022 . MAP Innovation	0	0	
Total 6	6030 · RRFB Approved Program Costs	0	0	
al Expen	se	10,616,500	10,302,256	10,399,
Income	(I oss)	0	0	249



# Valley Region Solid Waste-Resource Management Authority Report to Partner Municipalities 2017-2018 Draft Capital Budget Revised Draft Date: July 4,

2017

#### Capital Budget for 2017-2018

A detailed copy of the draft 2017-2018 Capital Budget was previously presented which included a 10-year capital plan, financing summary and summary of total anticipated fiscal services financing requirements based on existing borrowings and proposed expenditures. In order to address capital requirements for this current year, the following acquisitions are recommended:

\$ 38,000	financed 5 years
\$ 8,000	draw from operating
\$ 38,000	financed 5 years
\$ 8,000	draw from operating
\$ 215,000	financed 5 years
\$ 60,000	financed 10 years
\$ 45,000	financed 5 years
\$ 78,000	financed 10 years
\$ 40,000	financed 10 years
	\$ 8,000 \$ 38,000 \$ 8,000 \$ 215,000 \$ 60,000 \$ 45,000 \$ 78,000

#### Summary of Capital Budget

	Total Financed Capital Budget	\$514,000
	Total Draw from Revenue Capital Budget	\$ 16,000
•	Total Capital Budget	\$530,000

It should be noted that the replacement of the scale at the West Management Centre is the 3rd step in replacing the aging scale infrastructure in use at both Management Centres. This project was completed at the East Management Centre during the 2015-2016 and 2016-2017 fiscal years. Pricing has been estimated based on the submitted proposal from the successful proponent for this project.

The existing 2011 Ford F250 and 2008 Freightliner Roll-Off Trucks being replaced in the capital budget above will be declared surplus and disposed of in keeping with Policy. While difficult to estimate values at this point, all funds from the sale of these vehicles will be placed in an existing Reserve account for Operating Equipment Replacement which currently holds a balance of \$49,387 as per the end of fiscal 2016-2017. This balance does not include revenue from the sale of equipment declared surplus during that period as those assets remain in use at the time of this report preparation. All funds in this account will be available to the Authority for future use to offset capital equipment acquisitions as per approval.

The Authority also currently holds a Capital Replacement Reserve Account with holdings managed by the wealth investment firm of ScotiaMcLeod. The balance of this account as of May 31, 2017 is \$920,508. As can be seen in the 2017-2018 operating budget, an additional\$177,156, a 10% increase over 2016-2017 levels, has been earmarked to continue the growth of this fund in keeping with the Authority's established Capital Reserve policy. This fund is intended to offset costs for future generations as the Authority's infrastructure, particularly the Management Centre structures age.

It is important to note, that while a complementary 10 year plus capital plan has been prepared, that plan is reviewed in its entirety each year to ensure that acquisitions are in the ongoing best interest of the Authority. All efforts are made to avoid large spikes in required capital funding while at the same time ensuring that the Authority has the equipment in place that is needed to achieve operational efficiency.

The fiscal services financing budget line represents costs associated with borrowing for the projects approved for financing in 2017-2018 and previous years. It is important to note that the original loan in place with Municipal Finance Corporation for the administration office in the amount of \$2,022,400 will be due for a 5-year renewal in 2017-2018, with an estimated renewal balance of approximately \$1,499,800 which will be based on a 10 year rather than 5 year term to allow the Authority to realize optimal interest rates. The renewal of this loan is highlighted on the Summary of Anticipated Financing Charges spreadsheet that forms part of the Capital Budget and Plan. In 2018-2019, the Authority can anticipate the renewal of the loan with the Municipal Finance Corporation for the Greencart Storage Building. The original amount for this loan was \$281,000 and it anticipated that \$206,060 will remain at time of renegotiation. Both of these projects are amortized over a 15 year period.

Below is a summary of partner capital financing requirements:

#### Summary of Capital Financing Requirements

Total Capital Budget	530,000
Draw From Revenue	16,000
Debt Financing Requirement	514,000

	Final	
	Percentages	
Financed Capital Requirements	2017-2018	
Municipality of Annapolis	20.71%	106,449
Municipality of Kings	58.13%	298,788
Town of Annapolis Royal	0.79%	4,061
Town of Berwick	2.74%	14,084
Community of Hantsport	1.33%	6,836
Town of Kentville	7.84%	40,298
Town of Middleton	2.00%	10,280
Town of Wolfville	6.46%	33,204
<b>Total Financed Capital Requirements</b>	100.00%	514,000

Upon approval the Authority will secure financing through the Municipal Finance Corporation. As is the case with the operating budget partner share percentages, adjustments have been made based on final uniform assessment figures.



**Annapolis Valley Poverty Coalition** 

Contact information for Co-Chairs

Isa Bishop – <u>isa@womensplaceresourcecenter.com</u> Betty Kalt <u>–bettyk@chrysalishouseassociation.org</u>

#### www.womensplaceresourcecenter.com;

228 St. George St. Annapolis Royal, N.S.

Phone: 902-532-1891 Toll-free: 1-877-392-8800\*

Email: wprc@womensplaceresourcecenter.com

July 4th, 2017

Dear Mayor Sylvester Atkinson;

RE: Housing Needs Assessment Funding Request (as per presentation by Lisa Salley, May 15, 2017)

Housing coalitions and stakeholders across Western Nova Scotia are partnering to develop, assess and implement a comprehensive housing needs assessment with a focus on the supportive housing needs of our citizens.

We are looking forward to the anticipated release of Statistics Canada, Census data for *Families*, *Households, Income*, *and Housing* between August and October 2017. This data, along with supportive housing needs assessment data, will assist us to better understand what people need in order to stay successfully housed in their local communities close to their social support networks. Together we can work towards creating a healthy housing sector, making housing more affordable, attracting new comers, keeping our rural communities vibrant, protecting our most vulnerable citizens, creating jobs for the construction sector, laying the foundation for communities that can meet the needs of our aging population and the next generation of families and neighbors.

We are asking all municipalities and towns across Kings, Annapolis, Digby, Yarmouth and Shelburne Counties to provide financial support for data collection and analysis. A collaborative approach will streamline efforts to maximize effectiveness and reduce overall costs for a comprehensive supportive housing needs assessment. These pooled financial resources will make it possible to hire a consultant to provide primary and secondary analysis and reporting on housing needs and issues. In addition, local housing coalitions will contribute significant in-kind resources to support this initiative. Data analysis and reports will not be generated where funding is not available due to the associated costs.

The funding provided will be used to:

- Increase our knowledge of affordable and supportive housing needs and issues across the overall population,
- Engage the community to better understand the local housing situation to support community planning and growth,
- Generate reports with current data on affordable and supportive housing needs relevant to your municipality or town.

Based on population ratios outlined in the attached report, we are asking your municipality for a financial contribution of \$200. Municipalities are asked to contribute a minimum of \$200 to a maximum of \$1,150.00 (See Attached Proposal).

We look forward to discussing this opportunity with you and are available to present to your council. A detailed proposal and budget are attached for your review and consideration.

Sincerely,

Tara Webb

The Women's Place, Housing Advocate Representative Housing Initiative Partnership (902)-532-1891

Toll-free: 1-877-392-8800

Nancy Stewart

Poverty Coalition representative and working

member

(902) 542-6329

CC:

Gail Smith, Deputy Mayor

Rachel Turner, CAO

SPRING 2017

# Collaborative Rationale & Plan A housing needs assessment

#### PROPOSED ACTIONS

Communities across Western Nova Scotia have a strong history of working collaboratively on joint projects and in the delivery services across the rural geographic area. A collaborative approach to data collection will streamline efforts between housing coalitions to ensure effective and cost efficient assessments are conducted. In order to address affordable housing needs across Kings, Annapolis, Digby, Yarmouth and Shelburne Counties, the housing coalitions and stakeholders have partnered to propose a collaborative approach to identifying housing needs and creating the conditions for increasing affordable housing stocks in our communities. This would complete the geographic representation of housing needs across the Western Zone.

To accomplish this, we will identify available resources, understand the demand for the types of units and supports required to effectively form relationships with the private and not-for-profit sectors willing to expand, renovate or create additional affordable housing infrastructure that meets minimum housing standards and addresses non-market housing gaps.

An identified proponent (Tri-County Women's Center), on behalf of our local partners, will hire Acadia Entrepreneurship Centre to digitize and design the survey, provide primary and secondary research, analysis and reporting.

#### WHAT WE NEED TO KNOW:

- Current and emerging supportive and affordable housing needs across the overall population of our rural communities.
- The supportive housing needs of vulnerable populations including; women requiring second stage housing, persons with mental health and addiction issues, youth, seniors and persons with disabilities, low-income home owners with homes requiring major repair.

#### **EXPECTED RESULTS - SHORT TERM**

- Enhanced knowledge of affordable and supportive housing needs and issues.
- A description of the local housing situation to support community planning and growth.
- Comprehensive and current data on affordable and supportive housing.
- Understanding of the supports needed for vulnerable populations to be successfully housed in their community of choice.
- Recommendations for collaborative action on affordable and supportive housing issues as identified by the needs assessment.

#### **EXPECTED RESULTS - MID to LONG TERM**

- Assist in keeping individuals housed in their local communities, close to their social support networks;
- Assist in helping the community to meet the housing needs of seniors, youth, single parents, women requiring second stage housing, persons with accessibility needs, persons with mental health or addiction issues and persons with lower incomes.
- Providing knowledge and research to support a shift from a crisis response to one that emphasizes prevention

#### HOUSING COALITIONS & STAKEHOLDERS

#### **BRIEF HISTORY**

Housing coalitions and stakeholders across Western Nova Scotia have been active engaging with service providers, municipal leaders and first voice participants. Over the last few years, several community engagement events have been held to determine the areas of focus that would improve safe, affordable and accessible housing options across the region.

#### Collaborative Partnerships

- Public Health Services
- · Women's Centre
- Senior's Safety
- Western Regional Housing Authority
- Transition Houses
- · Youth Shelters, Outreach and Services
- Community Health Boards
- Community of Volunteers
- Various Towns and Municipalities
- SchoolsPlus
- Four Corners Housing Co-op
- Adult Protection
- Mental Health and Addiction Services
- Family Resource Centers
- Private Developers and Property Owners
- YACRO, SASSY
- Continuing Care
- Poverty Coalition
- Various local community organizations (People First, HOPE Dial-a-Ride, Transport de Clare, )

### BACKGROUND INFORMATION

#### HOUSING MATTERS

"Housing is one of the most fundamental needs for Nova Scotians and their families. And its impact goes well beyond our basic requirement for shelter. *Our homes – and the communities they are part of – shape nearly every aspect of our lives*: health, educational achievement, success in the workplace, even the security of our retirement and our dignity in old age." (A Housing Strategy for NS, Spring 2013)

As described in the report "Housing First in Rural Canada: Rural Homelessness and Housing First Feasibility," homelessness in rural areas tends to be invisible and looks different than in urban centers where it is highly visible. It is generally accepted that while some dynamics are similar in both rural and urban areas (mental health, addictions, domestic violence); homelessness tends to be hidden in rural communities. Those in need rely on informal networks to couch surf or double up, they sleep rough in unsafe dwellings, seasonal "cottages" and recreational trailers during all seasons. For these reasons, it is difficult to determine the exact extent to which the existence of homelessness is an issue.

In addition, rural housing tends to be largely single family dwellings, with some multi-unit dwellings available in slightly larger communities. Consequently there are fewer living units available and few developers willing to undertake building low cost affordable housing. Housing is often targeted at the more affluent stream and development of affordable units is extremely limited.

The added demands of living in a rural community impacts housing affordability and suitability and can make rural living more challenging than apartment or condo living, especially for our most vulnerable populations. These added demands include tending to heat and utilities, few available services, snow removal, transportation, access to food and health services. They are the conditions that place residents in core housing need, at risk for homelessness, and homeless.

These challenges are evident in our rural communities; we hear of an increase in the number of youth "couch surfing", the unavailability of wheel chair accessible rentals, housing stock deteriorating, and housing stock being invested in and reserved as summer accommodations rather than for local citizens, upscale senior housing wait list and very little affordable housing initiatives.

For these reasons, resources are required to assist our rural communities in creating the necessary conditions to encourage builders and not-for-profit groups to develop affordable housing. To accomplish this, assessing the exact need and specific demand is a crucial first step.

The information obtained by conducting a comprehensive needs assessment will also help to frame an integrated approach that will ensure people do not experience homelessness or core housing need in the first place. We know prevention makes sense. "To prevent disease, we vaccinate. To prevent traffic deaths, we install seat belts. While we recognize intuitively that preventing homelessness is a good idea,

there has been little movement in Canada to make that happen on a national scale (A New direction – A Framework for Homelessness Prevention). The results will impact our community's ability to influence homelessness prevention in 5 areas:



#### A SUPPORTIVE HOUSING NEEDS ANALYSIS

#### **PURPOSE**

- To understand the current and emerging affordable and supportive housing needs to assist our local housing coalitions and stakeholders (including our municipal governments) in partnership with both the not-for-profit and private sectors to increase safe, accessible and affordable housing options across our rural communities.
- To provide data to Stakeholders and Municipalities for advocacy efforts at the provincial and federal level in order to better meet community housing needs.

#### SCOPE

- Data on community supportive housing needs will be collected from residents, service providers, stakeholders, developers and property owners in 17 municipal units;
- Survey of the population's general demographics and supportive housing needs across communities to understand current and emerging conditions.
- Community engagement initiatives will further inform the data.

#### PROPOSED ACTIONS AND TIMELINE (Timeline funding dependant)

TIMELINE

	THEFT
Survey Development Working Group of existing housing coalitions and stakeholders (Supportive Housing Needs Survey, Service provider Survey, Stakeholder Survey)	January – June 2017
Survey Pilot and Revision Working Group of existing housing coalitions and stakeholders	July-Augus 2017
Contract Acadia Entrepreneur Centre:	
<ul> <li>Identify data related outcomes, confirm analysis expectations, refine draft survey questions</li> <li>Design digital survey, test and approve</li> <li>Survey is launched live</li> </ul>	Sept 2017
Survey Dissemination:	
<ul> <li>Host organization and partners work together with community to disseminate and activel engage citizens to complete the survey</li> </ul>	Sept 2017
Community Engagement Plan:	Cant Das
First Voice, Service Providers & Stakeholders	Sept-Dec 2017
Data	
<ul> <li>Data Monitoring while Live, Manual Paper Data Entry, Data Analysis (Survey Results and Focus Groups)</li> </ul>	Sept 2017
Present Findings and Final Report	Jan – Feb 2018

# COMMUNITY ENGAGEMENT PLAN

#### **METHODS**

We will ensure our needs assessment is user friendly and at the appropriate literacy levels and accessible to vulnerable populations.

**Survey** – Web and paper version will be available. Use social media to encourage residents to complete and share the Supportive Housing Needs Assessment questionnaire. Online survey completion will allow a range of residents to complete the survey on their own time, is cost effective, and easy to administer. Limitations: requires adequate technology and access to internet. Partners have agreed to assist vulnerable populations to complete paper copies. (See Appendix 1: Housing Needs Assessment Survey)

**Community Engagement** – A community engagement plan will be developed with partners in order to gain first voice stories of the housing needs, successes and challenges faced by those living in our rural communities.



#### Community Engagement Target Groups include:

- First Voice; people in our community who have a housing story to tell.
- Service Providers who work directly with people in our communities that have housing challenges
- Stakeholders are those in our community who have influence on housing issues.

#### Number of proposed Community Engagement sessions:

- First Voice: 1 per county
- Service Providers: 1 per geographic area (Valley, Tri-County)
- Stakeholders: 1 per geographic area (Valley, Tri-County)
- Round Table Discussions with Guide: multiple options for host partners, not limited to a single number

# PROPOSED BUDGET

**Proponent:** The Tri-County Women's Centre (TCWC) agrees to act as the proponent, and hold all funds in trust, on behalf of local housing coalitions and stakeholders to administer funds for this project accordingly.

CONTRACT COSTS	1	Amount	Budget Notes
Contract – Acadia Entrepreneur Centre	\$	6,500	Data Analysis
ADMIN & OVERHEADS			
Office supplies	\$	1,000	Printing supplies; reports, maps, concept designs, meeting supplies, publicity, Info graphics
Community Engagement	\$	3,400	17 Municipalities x \$200
Survey Dissemination		\$500	Social media, Incentives (prizes), Ads
Community Engagement		\$1200	Transportation, stipends to assist with childcare, honorariums, round tables, etc
TOTAL PROJECT FUNDING REQUIRED	\$	12,600	
ALTERNATE AND IN KIND CONTRIBUTION ESTIMATE:	\$	44,600	<ul> <li>Support for data collection and report writing (Public Health Services): 5 Health Promoters across the Western Health Zone over 6 months at 4 hours per week. = \$16,800</li> <li>Coalition Committee Work for survey distribution and community engagement – 30 people across the region, monthly meetings, 3 hours each, combination of volunteer and salary hours 30 people x 12 meetings x 3 hours each @ \$25 ===== TOTAL: \$27,000</li> <li>Survey Translation Services = \$800</li> </ul>

#### PROPOSED FUNDING ALLOCATIONS

Lunenburg and Queens Counties have completed a comprehensive housing needs assessment. This proposed collaborative partnership will ensure that similar information is made available to the remaining counties across the Western Health Zone. The information gathered will be a powerful tool for both municipalities and community partners in their work towards finding solutions for their housing needs.

#### WHY HOUSING MATTERS

#### Housing is connected to everything!

A stable and secure housing market is essential to community and economic growth. Available and affordable housing helps keep people housed in your community, maintaining your tax base.

Housing provides a stable and facilitating role on issues that affect everyone across the life span; from childhood to old age.



REFERENCE: HameWorks! A housing strategy and policy framework for Manitaba. Manitaba Housing. June 2009

#### **FUNDING DIVISIONS**

For statistical analysis purposes, some of our rural municipalities and towns do not have the necessary population base to provide valid and reliable statistical data without surveying a large percentage of the total population. For example, the Town of Annapolis Royal has a population of 491 and would have to survey 216 people for a confidence interval of 95%. As such, it is proposed that some municipal units be included together with neighboring municipalities to share costs and meet a minimum population base of 6000, determined by the housing coalitions. The minimum contribution requested will be \$200, the maximum contribution is \$1150.00. These amounts collectively, will allow us to meet our budget commitments for data analysis and reporting.

If a municipality does not want to be paired with a neighboring municipality, in order to gather and collect their own data, the maximum contribution of \$1150.00 will be required. Additional efforts may be necessary to obtain sufficient completed surveys for reliable data. Data collection, analysis and reports will not be generated where funding is not available due to the associated costs.

#### **GEOGRAPHIC PARTNERSHIPS BY POPULATION**





- Town of Yarmouth



#### Digby County



#### Annapolis County

• Town of Annapolis Royal, Town of Middleton & Municipality of Annapolis



- Town of Wolfville & Town of Berwick Town of Kentville

It is proposed that some municipal units be included together with neighboring municipalities to share costs and meet a minimum population base – these are the "geographic partnerships" by which reports will be generated.

#### **FUNDING ALLOCATIONS BY MUNICIPAL UNIT**

SHELBURNE COUNTY	APPROXIMATE POPULATION (CENSUS CANADA 2016)	COMBINED POPULATION TOTAL	NUMBER OF SURVEYS REQUIRED	FUNDING CONTRIBUTION REQUEST (BY POPULATION RATIO APPROX.)
Municipality of Barrington	6,646	7404	366	\$950
Town of Clark's Harbour	758			\$200
Town of Shelburne	1743	6562	363	\$250
Town of Lockeport	531			\$200
Municipality of Shelburne	4288			\$700

YARMOUTH COUNTY	APPROXIMATE POPULATION (CENSUS CANADA 2016)	COMBINED POPULATION TOTAL	NUMBER OF SURVEYS REQUIRED	FUNDING CONTRIBUTION REQUEST (BY POPULATION RATIO APPROX.)
Municipality of Argyle	7899	7899	367	\$1150
Town of Yarmouth	6518	6518	363	\$1150
Municipality of Yarmouth	9845	9845	370	\$1150

DIGBY COUNTY	APPROXIMATE POPULATION (CENSUS CANADA 2016)	COMBINED POPULATION TOTAL	NUMBER OF SURVEYS REQUIRED	FUNDING CONTRIBUTION REQUEST (BY POPULATION RATIO APPROX.)
Town of Digby	2060	9167	369	\$250
Municipality of Digby	7107			\$900
Municipality of Clare	8018	8018	367	\$1150

Annapolis County	APPROXIMATE POPULATION (CENSUS CANADA 2016)	COMBINED POPULATION TOTAL	NUMBER OF SURVEYS REQUIRED	FUNDING CONTRIBUTION REQUEST (BY POPULATION RATIO APPROX.)
Town of Annapolis Royal	491	20575	378	\$200
Town of Middleton	1832			\$200
Municipality of Annapolis, Subd. A,B,C,D	18252			\$750

KINGS COUNTY	APPROXIMATE POPULATION (CENSUS CANADA 2016)	COMBINED POPULATION TOTAL	NUMBER OF SURVEYS REQUIRED	FUNDING CONTRIBUTION REQUEST (BY POPULATION RATIO APPROX.)
Municipality of Kings, Subd. A,B,C,D	47404	47404	382	\$1150
Town of Wolfville	4195	6704	364	\$700
Town of Berwick	2509			\$450
Town of Kentville	6271	6271	363	\$1150

#### DELIVERABLES

Each *geographic partnership* as previously defined will receive one complete report outlining the specific findings for their area. Data analysis and related outcomes will be generated by Acadia Entrepreneur Center. Findings, including community engagement results, will be presented in a complete report for use by community coalitions and municipal units.

Acadia Entrepreneurship Centre will provide weekly updates while the survey is live; allowing communities to take necessary efforts to ensure their citizens participate in the survey.

## APPENDIX 1: HOUSING NEEDS SURVEY (DRAFT)

## **PART A: Tell Us About Yourself**

1.	Where	do you live?			
A	Shelbu	rne County	>	Annapo	olis County
	0	Municipality of Shelburne		0	Town of Annapolis
	0	Town of Shelburne		0	Town of Middleton
	0	Town of Lockeport		0	Municipality of Annapoli
	0	Municipality of Barrington	>	Kings C	ounty
	0	Town of Clark's Harbour		0	Municipality of Kings
A	Yarmou	ith County		0	Town of Wolfville
	0	Municipality of Argyle		0	Town of Berwick
	0	Municipality of Yarmouth		0	Town of Kentville
	0	Town of Yarmouth			
A	Digby C	ounty			
	0	Municipality of Digby		- 12	
	0	Town of Digby			
	0	Municipality of Clare			
2.	What i	s your postal code?			
	0	If you are unsure, just write as much	of it as you kno	w.	
	0	Not sure.			
3.	Please	tell us if you belong to any of the	following grou	os? (Che	eck all that apply)
	O	Youth (Under 25 years)			
	0	Senior (65+)			
	0	Non-Elderly (50-64 years)			
	0	Person with a disability			
	0	Single parent			
	0	LGBTQ			
	0	Living with mental health challenges	i		
	0	Living with an addiction			
	0	Leaving or living in an abusive relation	onship		

	0	First nations person (on reserve, off reserve)
	0	African Nova Scotian
	0	Other visible minority
4.	What y	vear were you born?
5.	Are yo	u?
	0	Female
	0	Male
	0	Transgender Male
	0	Transgender Female
	0	Gender Variant/Non-Conforming
	O	Prefer to self-describe
	0	Prefer not to say
6.	What is	s your monthly household income after taxes?
	0	No Income
	0	\$0 - \$800 per month
	0	\$801 – \$1,250 per month
	0	\$1,251 - \$1,800 per month
	0	\$1,801 - \$2,500 per month
	0	\$2,501 - \$4,200 per month
	O	\$4,201 - \$7,100
	0	More than \$7,101
	0	I Don't Know
	0	Prefer not say
7.	Where	do you get most of your money from?
	0	No income
	0	Full time job
	0	Part time job
	0	Work for myself
	0	Seasonal job
	O	Government Support (e.g. Income assistance-welfare, disability pension, veterans pension, CPP Old Age Security, workers compensation)
	O	Retirement Income (Pension, RRSPs, other )

8.	Where	are you living right now?
	0	In a house or apartment I rent
	0	In my own home (no mortgage)
	0	In my own home (with mortgage)
	0	In supportive housing (e.g., SHYFT, Juniper House, Chrysalis House)
	0	I am sleeping rough on the street/homeless
	0	For now, I am living with someone else (couch surfing)
	0	I am living in my family's home (i.e., rent free)
	O	I am boarding with family, friends or in a boarding house.
	0	I have another arrangement (please list):
9.	Why ar	re you living there?
	0	No other options
	0	It's my family home
	0	I've always lived here
	0	I like where I live
	0	It's close to my job
	0	It's close to my family and friends
	0	It's close to services (shopping, medical, grocery)
	0	It's all inclusive
	0	I could no longer do the care and maintenance of my home or did not want the responsibility
	0	Medical reasons
	0	Widowed
	0	Other:
	O	None of the above

O Financial Support from Family or Friends

O Canada Child Tax Benefit

O Child Support

O Other

10.	How m	any people, counting yourself, live in your home?
	0	1
	Ö	2
	0	3
	0	4
	0	5+ Group housing
11.	Do you	have dependants (check all that apply)
	0	I do not have dependants living with me
	0	Children living with me (Under 18 years) How many?
	0	Adult(s) living with me that rely on me for support (18-64 years). How many?
	0	Senior(s) living with me that rely on me for support (65 year +) How many?
12.	Does a	nyone living in your home have a disability? O YES ONO
13.	How do	you feel about your living situation?
		Really Good/Good/Not Sure/Not Very Good/Awful
14.		a list of things that people say they like or dislike about where they live. Thinking about you are living, please tell us how you feel about
		Very satisfied/Satisfied/Neither/Dissatisfied/Very dissatisfied
	0	The amount of room or space you have
	0	The condition (need for maintenance or repair)
	0	It's location
	0	The people you live with
	0	The manager (landlady, landlord, superintendant)
	0	The amount of privacy
	0	The distance from services (stores, medical, grocery, laundry)
	0	The price or cost
	0	Safety
	-	27.27.

	0	How accessible it is for y	our ne	eds				
	0	Getting where you need	to go (	transportatio	n)			
	0	Neighborhood						
	0	Other						
15.	How m	nuch do you pay for rent	/mort	gage/boardi	ng each n	nonth?		
	0	RENT: \$						
	0	MORTGAGE : \$					- 4	
	0	BOARDING: \$						
	0	Does not apply						
16.	Rough	y, how much are heat, I	ights, v	water and ta	ixes <b>each</b>	month?		
	0	Heat \$						
	0	Lights \$						
	0	Heat and lights are one b	oill\$					
	0	Water \$						
	0	Property Taxes \$						
	0	Everything is included in	what I	pay				
	0	Does not apply						
17.	Does s	omeone else (not living	with y	ou) help you	ı pay your	rent or mo	ortgage in	order for you to
	anoru	O YES		ONO				
18.		omeone else (not living your rent or mortgage?	with y	ou) help you	ı pay for fo	ood, oil, he	at, etc in (	order for you to
		O YES		ONO				
19.	Are you	u sharing your house or	apartr	nent with so	meone el	se in order	for you to	o afford it?
		O YES		ONO				

Stove and fridge Washer and drye Enough heat to I A way to cool yo Enough hot wate	er that work
Washer and drye Enough heat to l A way to cool yo Enough hot wate	er that work keep you warm
Enough heat to l A way to cool yo Enough hot wate	keep you warm
A way to cool yo Enough hot wate	
Enough hot wate	ur home down (windows that open, air conditioner)
	er for your needs
A safe power sup	pply
A connection to	sewage/ sewage system
Enough water fo	r your needs
Safe drinking wa	ter
Internet access	
ll Us Abou	t Your Housing Needs
u been able to	find housing that meets your needs? It has been
	Very Easy/Easy/Neutral/Difficult/Very Difficult
eed safety and a	accessibility features, what would they be?
I don't need any	
	essible unit (low light switches, roll under stove, wall oven, low cupboards, roll in
	ures (check all that apply)
	om Features
0	Bathroom large enough for a wheel chair or walker
0	Grab bars (shower, tub or toilet)
0	Walk or roll in shower (with seat or for a wheelchair)
Design	Features
	One-story (bedroom room on 1st floor)
120	Minimal step up to get into house/apartment
	Wide hallways and doorways
9	Ramp
	A safe power sup A connection to Enough water fo Safe drinking wa Internet access  II Us About  u been able to  eed safety and a I don't need any I need a fully accishower) I need a few feat  Bathro

	O Room for a caregiver
	O Life line system
	O Security System
23. What	other supports do you need in order to stay in your home?
0	I do not need other supports
0	Help with daily living (shopping, cleaning , cooking)
0	A drive to do errands or get to appointments (transportation)
0	Snow removal and lawn care
0	A chance to get out and be around people
0	Being close to childcare
0	Being close to family or friends
0	Help with basic home repair
0	Other:
0	Does not apply
0	Being able to paying my bills
0	Making friends or feeling at home in the community
0	Getting along with people
0	Help with my medication
0	Help with budgeting
0	Someone to check in on me once in a while
0	Feeling safe Some to call when I need help
0	A drive to appointments
0	Legal Services (Legal aid, advice)
0	Help with daily living (shopping, cleaning, cooking, bathing, laundry)
0	Help finding a place to live
0	Help getting to know and trust my landlord
0	A job / reliable income
	AND RESERVE AND ADDRESS OF THE PARTY OF THE

Safety Features

	O Access to employment training programs
	O Help finding what I need for my apartment/house (furniture, dishes, etc)
10	O Help with damage deposits
	O Help with a mortgage down payment.
	O Help to avoid getting evicted or losing my home
	Someone to help me fill out forms or apply for grants (income tax, income assistance, repair grants, medical, pension, etc)
	A rent supplement
10	Help connecting with support I might need (Mental Heath, Addiction Services, VON, Senior Safety, Outreach, Continuing Care)
	D Being closer to services or work
	O Other:
	se tell us if there is anything on this list that makes it hard for you to stay where you are or nd other housing.
Fina	ncial
	O Rent is too expensive
3	O Heat, lights are too expensive
1.0	Don't have enough money for a down payment on a house.
1,0	O Don't have enough money for house repairs
. (	O I would like to own a home, but I can't get a mortgage
	Finding housing that is both accessible for my disability and that I can pay for
(	O My property taxes keep going up.
Gen	eral
	My house needs a lot of expensive repairs.
	O I don't like the neighborhood
	O It's hard for me to get a drive to where I need to go.
(	O Too crowded
(	O Too large
(	O Too many stairs
(	O My lease is not stable (week to week, month to month, building is for sale, I will have to move)
Avai	ability
	There isn't enough of the kind of housing I need (accessible, seniors, co-op, assisted living, etc)
(	There are not enough rentals available that I can afford.
(	There are not enough homes for sale that I can afford

26. Have y	ou been refused a place to live because of:
0	My age
0	My race or ethnicity
0	I am receiving social assistance (welfare)
0	I am LGBTQ
0	I am unmarried, single, living common law (marital status)
0	I have children
0	I have a disability
0	I hoard
0	I have a mental illness
0	I have an addiction
O	I have a criminal record
0	I have poor landlord references
0	I have pets
0	My reputation (your name)
0	Other:
O	Does not apply
27. Can vo	u keep living where you are or will you have to move?
0	Yes, I can stay
0	No, I will have to move
O	Not sure
PART C: Te	ell Us About Where You Would Like To Live In The Future
28. If you a	are planning to move, when would that be?
O	I am not planning to move
O	In less than 1 year
0	In 1 to 5 years
O	In 5 or more years
W	nat community would you like to move to?

VVI	nat are the main reasons you would want to move? (check all that apply)
0	My age
0	My health
0	To save money
0	For my work
0	To live with family or friends
0	To live closer to family or friends
0	To be closer medical supports (doctors' offices or medical centers)
0	To be closer to the hospital
0	For my safety (get away from sexual, physical or emotional abuse)
0	To be closer to services (recreational facilities, grocery stores, child care, pharmacy)
0	To be in a safe place to live.
0	I require more accessible housing
0	Access to high speed internet
0	Other
0	None of the above
29. If you l	nave already moved (in the last 2 years), what were the main reasons? (check all that apply)
0	My age
0	My health
0	To save money
0	For my work
0	To live with family or friends
0	To live closer to family or friends
0	To be closer medical supports (doctors' offices or medical centers)
0	To be closer to the hospital
O	To be closer to services (recreational facilities, grocery stores, child care, pharmacy)
0	For my safety (get away from sexual, physical or emotional abuse)
O	To be in a safe place to live.
0	I require more accessible housing
0	Access to high speed internet
0	Other
0	None of the above

Very Important/No Preference/Not Important



- 31. If you had to move, what kind of place would be best for you?
  - O House (mobile home, single home, duplex)
  - O Apartment (Rental)
    - O Co-op
  - O Social Housing (Low rentals)
  - O Condominiums
    - O Independent living
  - O Assisted living
  - O Shared accommodations (Room in a house, granny suite, two people in an apartment, cooperative housing)
  - O Group Home (e.g., YACRO, SASI, Maison Jerome , valley locations)
  - O Senior's Housing
  - O Rooming or Boarding House
  - O Nursing Home
  - O Other:
- 32. If you were planning to rent, how important is "all-inclusive".

Very Important/No Preference/Not Important











33. If yo	u are planning to rent what other features do you need to have included?	
	O Washing machine and dryer	
	O Dishwasher	
	O Pets Allowed	
	O Area for gardening	
	O Attached garage	
	O High Speed Internet	
	O Walking paths/outdoor area	
	O Storage space	
	O Playground	
	O Clothesline	
	O Other:	

34. Do you have anything else you would like to tell us about your housing?



## REQUEST FOR DECISION Valley Waste Funding Proposal #011-2017

Date: 10 July 2017	Subject: Valley Waste Funding Proposal
Proposal Attached:	Submitted by: Rachel Turner, Chief Administrative Officer

_		,
Proposal:	repre	Council give direction to the Valley Waste Board esentative on the above noted subject, for further discussion decisions to come from the Valley Waste Board.
Background:	Reso was on a Mea cont wast 2036 A pr Sprii oper Kaiz The amo redu land envi Inter Afte requ CAO took preso	une 21, 2017 at the regular Valley Region Solid Waste – burce Management Authority Board meeting, a presentation made by the Municipality of the District of Chester (MODC) new technology and operating system for the Kaizer dows Landfill. Currently, Valley Waste has a long term ract with MODC as the location for disposal of our solid e which was amended in 2016 to extend it by ten years to and to enable MODC to contract out processing to Sustane.  essentation was made by Sustane and MODC at the UNSM ng Conference around this new technology which is currently ating in Spain and Mexico, and is in construction at the ter Meadows location for its first operation in North America. Concept will significantly and substantially reduce the unt of solid waste going into the landfill, at the same time as ceing the operating and future cell construction costs of the fill. This will ultimately benefit not only the overall ronment, but also the financial contributions of parties to the municipal Services Agreement (ISA) for Valley Waste.  The presentation to the Valley Waste Board, it was ested that the same presentation be made to the D's/senior staff of the Valley Waste parties. That meeting place on Wednesday, July 5, 2017. At that meeting, a full entation of the environmental and financial impacts to the es was made. Several key points were made, those being:  As the owner of the landfill, Chester shall at all times maintain a Closure and Post-Closure Fund in respect to Kaizer Meadows.

- The current fund is unfunded and would require an additional amount of \$180,000 per year until 2026/27 to be properly funded.
- There is a surplus from 2016/17 in the amount of \$165,197.52 that is due to be returned to the Valley Waste parties as per the ISA.
- The landfill is currently in construction of a new half-cell to accommodate the needs of the partners who contribute solid waste to the landfill.
- Tipping fee levels are being forecasted to increase from \$54.97/tonne in 2017/18 to \$117.77, \$115.72, \$105.93, \$63.31, \$62.91 for the next five years, with it continuing to vary from approximately \$61-87/tonne over the course of the 20 year contract with MODC in the current financial model.

With the new Sustane technology model combined with the traditional landfill costs, there is a potential solution to ultimately lower, as well as, smooth the spikes in fees. MODC has offered, and has the capacity, to take the burden of funding any deficits over the coming years to lessen the impact on the Valley Waste parties. In return, MODC is asking to have any future surplus from the operations remain with them to assist in properly funding the landfill closure costs. This is contrary to the current ISA provisions and would require agreement of the parties to amend the ISA. The unfunded closure costs is a liability for all parties in contract with MODC for the use of the landfill. Valley Waste is currently the largest contributor to the Kaizer Meadows Landfill Facility.

For clarity, Chester has done a great deal of research and work in developing a solid partnership with Sustane, ensuring that the there is no risk to the other contributors to the landfill. Sustane has all of the financial risk should their initiative fail, which is extremely unlikely. Chester would see profit from their operations, with no profit made from the contributions of the municipal partners. Chester's profit would see a more robust and stable financial foundation for the landfill, and those cost savings would be passed on to the municipal partners as they are incurred.

In order for this proposal from MODC to go forward, they will require the Valley Waste Board to recommend to the parties of the ISA that it amend the agreement to allow for surpluses be directed to the Landfill Closure Reserve to reduce the unfunded

	liability and thus future repayments. This currently goes against the contract. Some of the parties have indicated that they are more than willing and capable to maintain their own reserves to be able to fund the closure costs, however, for smaller units like Middleton, this could significantly impact our financial ability to maintain other reserves for capital work.				
Benefits:	<ul> <li>90% waste diversion (municipal units will see increased diversion credits);</li> <li>Volatility in future costs mitigated: <ul> <li>½ cell being constructed over the life of the contract (20 years);</li> <li>Closure costs significantly reduced as last ½ cell is constructed;</li> <li>Closure costs can be extended over the life of the contract (20 years);</li> <li>Lower capital cost requirement;</li> <li>20 year stable and predictable processing fee;</li> <li>Positioning ourselves as leaders in waste management;</li> <li>Future synergies – other waste streams are potentially available.</li> </ul> </li> </ul>				
	<ul> <li>Risk Mitigation:</li> <li>The contract with Sustane has performance clauses giving an 18 month window for cell design/construction;</li> <li>½ cell construction in 2017/18 provides capacity to work through the transition to the new technology;</li> <li>Backup plan, in the unlikely event that Sustane does not meet its target or has some sort of failure, is to maintain the status quo through traditional landfill processes;</li> <li>Kaizer Meadows facility will remain in its regular operations throughout the construction and technology transition.</li> </ul>				
Disadvantages:	<ul> <li>Traditional Landfill:</li> <li>Costs projected to be higher over 20 year period;</li> <li>Volatility in landfill construction cost creates risk in projecting future costs (Porter Dillion estimate of 7%), one cell equals five years of waste;</li> <li>Regulatory changes (provincial and federal) can negatively impact both operating and capital costs;</li> <li>Environmental risk;</li> <li>Volatility in closure costs subject to market forces;</li> </ul>				

	Ongoing perpetual care well beyond the life of the landfill cell.
Options:	<ol> <li>Recommend that the Valley Waste ISA be amended to allow to direct surpluses from 2016/17 and forward to MODC to fully fund the landfill closure costs;</li> <li>Build appropriate surpluses within the Town of Middleton future budgets to cover the Town's portion of these mandatory costs.</li> </ol>
Required Resources:	
Source of Funding:	General revenue to build reserves.
Sustainability Implications: (Environmental, Social, Economic and Cultural)	Landfill closure costs are mandatory and now that the Town has been made aware of the unfunded costs of Kaizer Meadows Landfill Facility, consideration must be made to address this.
Staff Comments/ Recommendations:	
CAO's Review/ Comments:	It is recommended to provide feedback to the Town's Valley Waste Board representative to recommend that the 2016/17 surplus be directed to MODC for landfill closure costs; and further to amend the ISA to allow for MODC to hold reserves on behalf of the Valley Waste Authority parties for the sole purpose of funding the landfill closure cost.

CAO Initials: <u>RLT</u> Target Decision Date: <u>17 July 2017</u>

# NOVA SCOTIA MUNICIPAL CORPORATION – BORROWING RESOLUTION

To authorize the borrowing of certain moneys from **THE ROYAL BANK OF CANADA** to meet the current expenditure of the Corporation of the <u>Town</u> of <u>Middleton</u> (hereinafter called "the Corporation") for the year <u>2017/18</u>.

WHEREAS it is necessary to borrow the sum of \$1,474,338.48 from THE ROYAL BANK OF CANADA to meet the now current expenditure of the Corporation, until such time as the taxes to be levied therefor can be collected, **BE IT THEREFORE RESOLVED** by the Municipal Council of the Corporation as follows:

- That the MAYOR, with the Treasurer of the Corporation, be and they are hereby authorized under the seal of the
  Corporation to borrow from THE ROYAL BANK OF CANADA the sum of One Million Four Hundred Seventy-Four
  Thousand Three Hundred Thirty-Eight--------48/xx dollars, as the same may be required from time to time to
  meet the now current expenditure of the Corporation which said expenditure has been duly authorized by the
  Council.
- 2. That the said MAYOR, with the Treasurer aforesaid, be and they are hereby authorized to pay or allow to the said bank interest on the said sum of One Million Four Hundred Seventy-Four Thousand Three Hundred Thirty-Eight
  -----48/xx dollars at the rate of PRIME per cent per annum which may be paid or allowed in advance, by way of discount or otherwise, howsoever as they may deem best.
- 3. That the said sum of \$1,474,338.48 so to be borrowed shall be made payable on or before the 31st day of MARCH next; and the promissory note or notes of the Corporation, if any, given therefor, if made payable before the said 31st day of MARCH may be renewed by the said MAYOR AND Treasurer from time to time, but no renewal thereof shall fall due later than the said 31st day of MARCH next.
- 4. That the promissory note or notes of the Corporation, sealed with the corporate seal and signed by the <u>MAYOR</u> and the Treasurer of the Corporation be given from time to time as required, in security for the amounts borrowed from time to time under the provisions of this resolution.
- 5. That the giving of such renewal note or notes, as aforesaid, shall not be deemed satisfaction to the said bank of the said advance or interest, but as evidence only of indebtedness.

Passed in open Council this day of	2017.
	MAYOR
	CLERK
	CERTIFICATE
· · · · · · · · · · · · · · · · · · ·	of a resolution of the Council of the Municipal Corporation of the <u>TOWN</u> il duly called and held on the day of A.D. 2017 d voting.
	CLERK

## **TEMPORARY BORROWING BALANCES MARCH 31, 2017**

01-110-111 <b>-</b> 1001	Residential Taxation	1596993.69
01-110-111-1002	Commercial Taxation	711865.00
01-110-111-1065	Special Tax Legislation	43673.39
01-110-111-1003	Resource Taxable	3938.48
01-110-111-1006	Forest Resource	40.75
01-110-112-1061	Sewer Entrance Fee	2500.00
01-110-112-1062	Sewer Usage Charge	419809.09
01-110-114-1042	Based on Revenue (MT&T)	10894.22
01-110-121-1070	Federal (Grant-in-Lieu)	34959.71
01-110-123-1071	Real Property	99612.62
01-110-123-1072	Fire Protection (Comm.Coll.)	23923.00
01-110-124-1074	NSPC	467.00

2948676.95 50% **1,474,338.48** 





Public Works
Report

July 17, 2017

# Public Works Capital Project Status

- Project # 2 Water Rate Study 2018
- Project # 3 Reservoir Request for Quotation (RFQ) for pre design is being completed by Peter Smith
- Project # 4 PRV/Upgrade -101 Building parts on order and will be installed once arrive.
- Project # 9 Hydrant purchase and installation Will be ordered in the fall
- Project # 10 Replace Overhead crosswalk Contractors have been contacted for quotes
- Project # 11 Street Light Conversion Commercial Street
- Project # 18 Repave Sidewalk/Curb Bridge Street to Spring Garden Road town crew has removed old damaged side walk and waiting for asphalt to repair
- Project #19 Repave Sidewalk School Street Weaver's Ins- Church
- Project # 20 Repave Sidewalk Gates Avenue in front of High School work prepped by town crew started the week of July 17<sup>th</sup>-21<sup>st</sup>
- Project # 21 Pave Main Street West to TRA –work prepped by town crew starting July 24<sup>th</sup> -28<sup>th</sup>
- Project # 22 Lagoon Ladders under review
- Project # 23 Replacement of Underground Infrastructure- working with Peter Smith on priority of replacement
- Project # 27 Replace Storm Sewer from the Corner of Marshall & King Street through to Rotary Park- Peter Smith is working on RFQ for engineered design, required by Department of Environment (DOE)
- Project # 28 replace Storm at 421 Main Street is part of Project # 27
- Project # 33 Environmental Site Assessment Phase 3 146 Commercial Street has been completed, report
  has been received and will be reviewed for further action
- Project # 39 Trackless Snow Blower will be ordered for October delivery
- Project # 40 Trackless Salt Spreader will be ordered for October delivery

# What has public works been up to:

- Mowing & whipper snipping
- Limbed trees to allow clear passage on sidewalks and make traffic signs visible
- Finished ditching on Veteran's Lane
- Clearing over grown areas in the Industrial park
  - · Cut out brush and cleared ditches
- Bridge Street Sidewalk removed and prepped for paving
- Main Street catch basin and drain line by the duck pond removed pooling water to avoid ice build up in the winter
- Line painting completed by PPL additional painting to be completed by town crew
- Insurance Inspection is complete
- Manually cleaned catch basins
- Sidewalk to the skate park was completed
- Tony Pye, John Webber & Kim Looyenga attended traffic control person training and temporary work place signage





# **Upcoming Projects**

- Side walk prep for capital projects
- Cleaning the storm culverts on Veterans Lane
- Chipping of brush at the old landfill
- Screening of top soil at the old landfill
- Victoria Street Drainage
- Cleaning of manholes
- Catch basin correction
- Corner of Church and School Street storm drainage corrected
- Asphalt repair if operating budget is approved

TOWN OF MIDDLETON
DEPARTMENT OF RECREATION & COMMUNITY SERVICES
JENNIFER COOLEN, DIRECTOR
JULY 2017



## Happy Summer!!!

Last month you got a preview of the variety of programs and events that our department is offering. Promotion of those programs and events has been a major theme of this month. From updating the website and several facebook pages and groups, to making and distributing posters and invitations, to attending other events and parades to promote who we are and what we do, it's been a busy month for our staff. We continue to meet on a regular basis to work out the details of upcoming events, and reflect on events gone by. Our first movie in the park had to be postponed due to rain, but we went ahead with the pool party and had great success with that, despite the weather.

Our day camps have been going full steam ahead with days packed with fun and adventure. Hats off to our staff who have been pouring their hearts into making sure the campers have the best time possible! Here is a snapshot of some of their adventures so far:











Aside from our day camp programs, we have been administering registrations for the rest of our programs as well. We have also started discussions about fall programming and analyzing trends we see with current registrations to try to provide program opportunities that best meet the needs of the people in our community. If you have any suggestions on programs you would like to see, please feel free to share those ideas with us. We will be implementing a new system trial in our yoga programs using a punch card system. Rather than registering for a block of time, people will buy punch cards and when they attend a class, the instructor will punch their card. When the card runs out of punches, they will come get a new card. This way we are able to be more flexible with our participants who have to miss a class for whatever reason, or if we have to postpone a class for whatever reason. If the punch card system is more efficient, we will incorporate it into our other programs as well.

The splashpad continues to require more time and energy than we had anticipated this season. The circuit board that controls the water was the issue when it stopped working properly the first time. This part is still under warranty so they sent us a new one. The one they sent us was not programmed properly so we are now waiting for another new one that will need to be installed. The splashpad will

run continuously and therefore needs to be turned on and off manually. To keep water costs down, we have had to decrease the hours of operation to run from 10am-4pm (unless there is a special event going on that we will try to accommodate for), 7 days a week. Despite the technical issues, the splashpad continues to get a lot of use.



Annapolis East Elementary school held their field days at Centennial Park

Our Visitor Information Center continues to have regular visitors. For the month of June, there were a total of 314 visitors and 65 phone or internet requests. Statistics are collected and submitted to Tourism Nova Scotia on a monthly basis. The staff at the VIC are now looking at compiling statistics from the past few years to look at the visitor trends. Those findings will be shared with you once that work is complete.

Aside from working together on the above, we each have our own individual tasks that we have been working on as well.

#### Jennifer

- Harvest Moon trail opening
- Float building
- Occupational Health and Safety meeting
- Operating budget work
- Youth Ambassador program
- Grant application to the County for Century Ride/Heart Run
- Met with NSCC re: School of Access and Adult Learning Program
- Attended Valley Recreation Coordinator/Director Association meeting
- Coordination with Heart of the Valley Festival committee
- Attended management meetings

#### Andy

- Launch/Re-launch of remaining spring/summer series of programs
- Ongoing new Middleton web site work less time available since last report.
- Preparation of Day Camp information for online purposes
- Attended 3 Valley Connect meetings 2 by phone and 1 in person

- Attended quarterly Valley REN meeting in person
- Participated in 3 Valley Connect web site update webinars
- Initiated an internal meeting on recommended Economic Development plan initial steps
- Worked on Planning Review resources for Sharon
- Initiated look into Land Use Asset map for Valley REN
- Attended the ValleyREN AGM
- Prepared and broadcasted a town-wide e-mail newsletter
- Met with NCSS regarding cooperation on facility use and cross-promotion of programs
- Took a First Aid course
- Attended a Jumpstart Meeting in Annapolis Royal

#### Stephanie

- Coordination and lesson plans for Lunchtime Warriors Program
- Attended Annapolis County event to promote Heart Run/Century Ride
- Work on wellness committee
- Background research on instructor contracts
- Fill-in for canoe/kayak rentals
- Continued work on the July community challenge
- Walkie-Talkie program
- Float building
- Background on bike repair stations
- Work on cycling program



Jennifer Coolen, Director of Recreation & Community Services

# **PLANNING SERVICES**

JUNE 2017

## TABLE OF CONTENTS

- 1. Planning and Development Activity Report
- 2. Building Permit Activity Report
- 3. Inspection Services Activity Report
- 4. Planning/GIS Technician Activity Report



# Planning **Development** SITE Project Management

Sharon McAuley, Coordinator, Planning and Development Services To:

From: **Chris Millier** Date: July 1, 2017

**Town of Middleton, Status Report** Re:

June 1 - 30, 2017

#### **Planning Application Activity**

➤ MPS Review Public Meeting, June 12, 2017

#### **Development Permit Activity**

- > Development Permit M17-015, June 8, 2017 S. Thompson, 8 Hollow Drive Accessory Structure - Shed
- Development Permit M17-016, June 21, 2017 Snowcreek Building Design Solution, 15 Freeman Street **Ground Sign**

Permit Act	tivity Summary	, June 2017		
	Current Month	Current YTD	Previous Yr. Month	Previous Yr. YTD
Development Permits				
Residential				
New Construction	0	0	0	0
Renovation/Addition	0	0	1	1
Accessory Structures	1	5	1	1
Commercial/Industrial				
New Construction	0	0	0	0
Renovation/Addition	0	2	0	3
Accessory Structures	0	0	0	1
Institutional				
New Construction	0	0	0	0
Renovation / Addition	0	0	0	2
Accessory Structures	0	0	1	1
Other (signs, occupancy, etc.)	1	1	1	2
Final Subdivision Approval				
Residential Lots Created	0	0	0	0
Comm./Industrial Lots Created	0	0	0	0

## **TOWN OF MIDDLETON**

## **BUILDING PERMIT REPORT**

Figures based on Fiscal Year April to March

\$100.00

\$0.00

Total June:

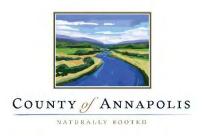
Municipal Unit: Town of Middleton

Month: June 2017

		Number Building Pe		Bui	lding Valu	ie				
Month: Ju	ine	0			\$0.0	00				
Year To Dat	te 2017-2018:	1			\$30,000.0	00				
Year To Dat	te 2016-2017:	5		9	3148,600.0	10				
Year To Dat	te 2015-2016:	10			5583,925.0					
Total Estimated V	'alue June 2017:	\$0.00	Total permits for June 2017:	0	Total Estin	nated Value YTD 2017-2018:	\$30,000.00		s June 2017:	\$100.00
Total Estimated V Total Estimated V		\$0.00 \$29,625.00	Total permits for June 2016: Total permits for June 2015:	0 3		nated Value YTD 2016-2017: nated Value YTD 2015-2016:	\$148,600.00 \$583,925.00	Permit Fee	s YTD 17-18:	\$455.00
File #	Name	Appl	icant Address	Lo	cation	Construction	Date Building Pern		Permit Fee	Estimated Value
						Dev. Permits Only	2 perm	its	\$100.00	

Total Active Permits: 6

Residential Conversions nil
Residential Demolitions nil



# **Activity Report – June 2017**

# 0 BUILDING PERMITS ISSUED FOR June 1 BUILDING INSPECTION CARRIED OUT FOR June

9 Fire Inspections conducted and letters to owners have been sent. 11 Fire Inspection files have been closed in their cycle.

Staff continue to drive through the Town and receive inquiries calls from the residents.



## **Town of Middleton LIU/GIS**

**GIS & Planning Technical Support Services** 

Period: June 1 to June 30

Submitted by: Trevor Robar

Date: July 6, 2017

June				
Task	Cate	gory	Date	Hrs
GIS Update & Map changes for MPS Review	PLA	AN	Tuesday, June 6, 2017	1
18 Large Format Prints of Schedule "A", GFLUM, and Property	OTH	HER	Wednesday, June 7, 2017	
	•	-		Hrs
				1.00

Category Description: **PW** = Public Works **PLAN** = Planning **REC** = Recreation

**OTHER** = Meetings, Printing etc...

## **Quarterly Update:**

Period Ending: 2017-06-30

Number of Calls for Service within your respective District / Detachment

1,577 - Annapolis District

Files of Significance with PROS #. (Middleton Area)

- -Assault with a Weapon- 2017-388727- Nictaux- Domestic Assault. Female had her tooth knocked out by partner. Male partner was still in the home with a knife, threatening suicide. Was not cooperative with police and Taser was deployed.
- -Assault With a Weapon and Mischief- Nictaux-2017-517635- Male Kicks in door of his ex-girlfriends residence and assaults male with a baseball bat and an extendable tree trimmer. Threats to cause death we uttered. Male cuts his own throat in front of police and was taken into custody.
- Break and Enter- 2017-55519-Middleton bottle Depot. Party entered by unscrewing rear siding on the building. Took almost \$5,000 in Cash. Video footage obtained. SUI.
- -Theft of Motor Vehicle in Wilmot- 2017-732624- SOC proceeded to conduct another theft of a motor vehicle along with theft of gas and 3 armed robberies at different pharmacies into Kings County. Suspect was located and arrested.
- Attempted theft of Motor Vehicle- Mackie Moving-Middleton- 2017-820529-Mackie Moving on Marshall Street reported someone attempted to steal the moving truck and hot wire the engine.

## **Quarterly Update:**

Period Ending: 2017-06-30

- -Theft of Truck-Bruce GM- 2017-674365-vehicle was stolen from the lot. Discovered the next day left on the side of the road. Keys believed to have been left in the vehicle.
- -Male with knife- Main Street Middleton- 2017-735603-Report of a male banging on the door of the Needs in Middleton with a bible and knife in his hand, wearing no shirt and jeans. Members attended and tried speaking with male to drop the knife. He became agitated and Members deployed Taser.
- 45 Assault or Assault with a Weapon/Causing Bodily Harm calls for service.
- -Mental Health Calls- 104

## Files regarding Drug Seizures

Current Vacant Positions in the Street Crime Enforcement Unit for Annapolis County. To be filled this fall.

Crime Reduction Strategy ....Number of Impaired Drivers, Checkpoints, etc. as this deals with the Crime Reduction Strategy, BSC and your APP. – ANNAPOLIS DISTRICT-

128 Checkpoints conducted

- 2 Impaired driving Charges / Refusal to Provide Charge, 0 Impaired by Drug charge, and 1 roadside suspensions.
- 166 Tickets issued, 196 Warnings issued.

## **Quarterly Update:**

Period Ending: 2017-06-30

Meetings with Public Officials ... Mayors, Wardens, Police Advisory Boards

**PAB meetings** are ongoing and, attended by S/Sgt. MacGillivray and/or Cpl. MACDONALD.

Police Community Relations ... Attended functions in your area (ie. Red Serge), events / festivals which could impact operations / resources

Checkpoints Focused on Speeding/Aggressive Driving -April

Checkpoints focused on Motorcycle Safety- May

Checkpoints Focused on Distracted Driving -June

Financial Issues ... significant unexpected costs, budgetary shortfalls

Human Resource Issues ... Vacancies, Parental Leave, Long Term ODS, Suspensions

## S/Sgt. Dan MacGillivray NCOi/c Annapolis District

Middleton Detachment is currently staffed with the following Members:

Cpl. Tim MacDonald- Transfer July 21st/17- Cpl Dione Canning- Replacement

Cst. Brad Williams

Cst. Seth Thomas

Cst. Billie Gardiner

Cst. Irene Clouter- Transferred July 2017

Cst. Garfield Levy

## **Quarterly Update:**

Period Ending: 2017-06-30

Cst Stephanie Wagner- Transferred to Middleton from Ottawa, June 2017

Awaiting Constable Dwayne O'Quinn, transferring in from Alberta- July 2017

Court Liaison Position - Janice Hebb

**Detachment Assistant –** Nicole Illsley

Report prepared by CPL Tim MACDONALD. Please do not hesitate to call 902-824-3312 if there are any questions or concerns.

## **VALLEY WASTE RESOURCE MANAGEMENT (VWRM)**

#### **Meeting: July 12, 2017**

- 1. Special meeting held to discuss budget and audit.
- 2. Chair Jane Bustin is taking a temporary leave from the board until Sept 30, 2017.
- 3. The new Finance Manager is Geoff McCain.
- 4. Passed the draft operating and capital budgets for 2017-18. They will now be taken back to Councils for approval.
- 5. Rescinded the audited financial statements for 2016/17.
- 6. Board reviewed and approved the revised audited financial statements for fiscal year 2016-17, which clears the way for the disbursement of related operational surplus funds.
- 7. Funding proposal is being submitted to Councils for the use of the surplus from 2016/17 and onwards to be forwarded to the Municipality of the District of Chester to fully fund the landfill closure costs.
- 8. Next regular meeting will be July 19, 2017.

# **MAYOR'S REPORT JULY 2017**

June 21	Lieutenant Governor's Garden Party.				
June 26	Youth Ambassador Information Session.				
June 28	MRHS Graduation – presented trophy & cheque to Melissa Burbidge.				
July 1	Canada Day at Macdonald Museum.				
July 4	Committee of the Whole meeting.				
July 6	Evening re Valley Ren, Chambers of Commerce, etc. at Michelin Plant.				
July 11	Valley REN in Berwick.				
July 14/15	Heart of the Valley Festival      Skatepark Grand Opening     Youth Ambassador Speeches.				

## **CORRESPONDENCE - JULY**

(for July 17, 2017 Council Meeting)

The following items of correspondence are tabled for the Council's attention. A copy of any correspondence item listed, if not previously circulated, is available on SharePoint for interested members of Council:

1. A letter from Youth Ambassador Melissa Burbidge, thanking the Town for giving her the opportunity to participate in the Youth Ambassador Program and granting her the \$1,000 to use towards her education.