



**MIDDLETON TOWN COUNCIL
TOWN HALL – COUNCIL CHAMBERS
MONDAY, FEBRUARY 9, 2015
7:00 P.M.**

AGENDA

- 15.02.01 CALL TO ORDER
- 15.02.02 APPROVAL OF THE AGENDA
- 15.02.03 IN-CAMERA (sale of municipal property)
- 15.02.04 APPROVAL OF THE MINUTES
- 15.02.05 NEW BUSINESS
 - .01 Committee of the Whole Recommendations
 - a. Procurement Policy
 - b. Middleton Fire Department Bylaw Changes
 - c. Skatepark Location
 - d. Council Honoraria
 - e. Appointments – Middleton Fire Department
 - .02 Valley Waste Resource Management: 2015/16 Budgets
 - .03 Appointment – Police Advisory Board
- 15.02.06 REPORTS
 - .01 Mayor
 - .02 Other Committee Reports
 - a. Valley Regional Enterprise Network
 - b. Valley Waste Resource Management
- 15.02.07 CORRESPONDENCE
- 15.02.08 ANYTHING BY MEMBERS
- 15.02.09 ADJOURNMENT

NEW

Chapter 4

ARTICLE 4 - ATTENDANCE PERCENTAGES

4.1 PERCENTAGE SCHEDULE

Percentages will be awarded for participation according to the schedule in Chapter 4, Section 4. 1.

4. 1. 1	Fires	20% of all fires
4. 1. 2	Meetings	20% of all meetings
4. 1. 3	Work Nights	20% of all work nights
4. 1. 4	Training	20% of all training nights

4.2 MINIMUM PERCENTAGES

Every member shall accumulate a minimum of 20% in each and every listed activity the four actives, in order to maintain an active membership.

4.3 REASON OF PERCENTAGES

This means that all members of the Department are to effectively contribute to the Department in what ways they can in terms of service and dedication to the task.

4.4 FAILURE TO ACCUMULATE YOUR PERCENTAGE

Any member who does not accumulate the minimum percentages will be interviewed by the Executive.

4.7 FIREFIGHTER OF THE YEAR

This award will be presented to the Firefighter based on the highest percentage total for attendance at Wednesday nights and Fires.

4.8 OFFICER OF THE YEAR

This award will be presented to the Fire Officer based on the highest percentage total for attendance at Wednesday nights and Fires.

NEW

8.5.2 **PRIVILEGE OF SECRETARY AND TREASURER**

The Secretary and Treasurer to be recognized as an **Honourary** Captain and as such be permitted to wear Captains' bars on **their** dress uniform.

NEW

7.4 ADDITIONS TO THE NOMINEES LIST

At the annual meeting, when the election of officers is the order of business, if any member wishes to make further additions to the prepared list of the Nominating Committee, he may make his nominations known. Voting by secret ballot will then proceed, **and only those that have obtained their 20% shall be eligible to vote.**

NEW

7.12 ELIGIBILITY FOR OFFICER

All members of the Fire Department shall hold an active membership of not less than three years, of which one shall be of the Middleton Fire Department, and should meet the requirements outlined in Chapter 11 **and have meet the 20% as outlined in Chapter 4, before they are eligible to become an officer.**



Valley Region Solid Waste-Resource Management Authority
Report to Municipal Partners
2015-2016 Operating and Capital Budget

In follow-up to the January 21, 2015 regular monthly meeting of the Valley Region Solid Waste-Resource Management Authority, please find attached the draft Operating and Capital Budgets for the 2015-2016 fiscal year as approved, by motion, for forwarding for review and final approval by our 9 partner municipalities.

As you will see, the proposed budget results in a 7.27% increase over 2014-2015 approved budget and returns surplus funds estimated to be \$252,386 to our partner municipalities. The proposed budget includes fall clean-up service. All other existing programs and services remain unchanged.

We trust that the following information will be of assistance in your deliberations of the Valley Region Solid Waste-Resource Management Authority's 2015-2016 Operating and Capital Budgets:

In July 2014, the Authority approved a revised budget development timeline which shifted the submission of the proposed budget to partners from the end of the calendar year to February 25th each year. It was recognized that taking this approach would require an amendment to the Intermunicipal Services Agreement; this change has not been made to the Agreement at this time.

A letter, dated November 27, 2014, was received from the Municipality of the County of Kings indicating that they require receipt of the Authority's 2015-2016 Capital and Operating budgets no later than January 1, 2015, in keeping with the provisions of the current Intermunicipal Services Agreement. The Municipality of the County of Kings has now extended the budget submission deadline to February 2015.

Capital Budget for 2015-2016:

All capital budget expenditures were withdrawn from the Authority's 2014-2015 budget plan to reduce the financial impact on partners. A copy of the draft 2015-2016 Capital Budget is attached and includes a 10-year capital plan, financing summary and summary of total anticipated fiscal servicing financing requirements based on existing borrowings and proposed expenditures. In order to address capital requirements, the following expenditures are recommended:

Wheel Loader to replace 2009 Caterpillar	\$225,000	financed 5 years
Replacement of 1 scale at East Management Centre	\$80,000	financed 10 years

Site Signage	\$20,000	draw from operating
Scalehouse Service Window	\$15,000	draw from operating
Small Wind Turbine	\$555,000	financed 20 years

Summary of Capital Budget

- **Total Financed Capital Budget** **\$860,000**
- **Total Draw from Revenue Capital Budget** **\$ 35,000**
- **Total Capital Budget** **\$895,000**

It should be noted that the replacement of the scale at the East Management Centre is the 1st step in replacing the aging infrastructure of the 4 scales in use at both Management Centre facilities.

It is recommended that the Scalehouse Service window is be replaced at the East Management Centre to address what have proven to be recurring occupational health and safety issues for scalehouse operators.

The site signage project includes signage on Highway No.1 and in the Industrial Park as well as new directional signage for the office facility and Eastern Management Centre. This project will be undertaken in consultation with the Town of Kentville and the Department of Transportation.

Small Wind Turbine – New Category in Budget Worksheets:

- Total capital cost of \$555,000 included in capital budget based on calculations provided by Endurance Wind Power
 - Estimate of \$19,410 in fiscal services financing for 2015-2016 based on ½ of annual cost,
 - Estimate of \$38,820 for remaining years of borrowing for a 20 year total,
 - \$3,925 in operating expenses included in 2015-2016 budget based on 5 months of service (insurance, maintenance, general).
- Offsetting revenue in the amount of \$29,200 representing 5 months of operation based on a projected \$70,000.00 per year revenue as per calculations provided by Endurance Wind Power.
- All electricity generated is sold to Nova Scotia Power in keeping with the terms and conditions of participating in the Community Feed-In Tariff (COMFIT) program. The price per kilowatt generated is 49.9 cents for this project.
- While not originally budgeted, we have included \$3,000.00 in the projections for 2014-2015 for the completion of geotechnical work which is required prior to determining the final project capital costs. Geotechnical investigations to date are indicating that the proposed site may not be suitable for the tower foundation and therefore, alternate site investigations are now being explored.

- It has been suggested that \$3,560.00 each year, for a 20-year period (the projected life of the turbine) be placed in a decommissioning reserve fund; however, no additional funds have been included in the attached budget.
- All turbine components and equipment must be operational by March 2016 as per the conditions of the COMFIT program approval.

General Assumptions Operating Budget

2014-2015 Operating Budget Surplus

- 2014-2015 Operating Budget Surplus is projected to be \$252,386 at this time based on 6 months of actual activity and estimates for the remainder of the fiscal year.
- The key driving factors leading to the surplus are:
 - Revenues:
 - East Management Centre tipping Fees: \$7,000
 - Sale of Materials – East and West Management Centres: \$33,000
 - RRFB Diversion Credits: \$90,000
 - The Last Re-Sort Reuse Centre: \$3,200
 - Expenditures
 - Fiscal Services Financing: \$48,000
 - Salaries and Benefits: \$42,000
 - Contracted Service and Authority-owned equipment fuel: \$53,000
 - East Management Centre Site and Building Maintenance: \$5,000
 - East Management Centre Scale Maintenance: \$7,000
 - East Management Centre Vehicle and Equipment Repairs: \$9,000
 - Residential Collection - Greencarts: \$10,000
 - Organics Processing: \$7,000
 - Residual Disposal and Transportation: \$6,000
 - Communication and Enforcement Advertising: \$5,000
- While these are considered to be the key drivers totalling \$325,200 and exceed the anticipated surplus, shortfalls in other accounts within the budget bring the surplus total down.

Service Delivery:

- There are no anticipated changes in the current level of service provision incorporated in the budget, with the exception of re-instatement of Fall Clean-up.
- There are no anticipated changes in tipping fee levels incorporated in the budget.

Participating Municipal Partners:

- Have assumed provision of service to the Town of Bridgetown will fall under the responsibility of the Municipality of Annapolis County in keeping with the indication that the town status will dissolve effective April 1, 2015.

- Have assumed service to the Town of Hantsport will remain intact as we have not had any indication of a formal dissolution date. We do know however, that the Municipality of the County of Kings has given indication that they are not interested in absorbing the Town as part of their operations.

Salaries

- All salary levels have been indexed at 1.67% CPI cost of living increase based on rolling average in keeping with normal practice.
- There are currently 8 Regular Part-Time Employees working the equivalent of full time hours for at least the past 3 years doing the same work as our Full Time employees and we have been paying them at a lesser rate (6-East Management Centre, 2-West Management Centre). In order to address this inequality, beginning in 2015-2016, those affected will be receiving a rate equal to their counterparts which will also allow their participation in long term disability insurance coverage available through our benefit plans. This equates to approximately \$23,000.00 and is shown in the salary and benefit lines in the Management Centre budgets with the majority being in the East Management Centre.
- Overall, while the CPI increase is 1.67%, with salary overtime values being reduced to reflect current activity and the addition of the adjustment for the 8 regular part-time employees, the net effect to the budget when comparing 2014-2015 to 2015-2016 values is less than \$5,000.00.

Organization Review

- Phase One of this project has been included in the projections for 2014-2015 include an Organization Review to be undertaken soon – While the Authority has included \$20,000.00 in funding for this project, a request for additional funding has been forwarded to the Honourable Mark Furey, Minister of Municipal Affairs and Minister of Service Nova Scotia, in response to the suggestion put forth by Mark Peck, the Authority's Service Nova Scotia and Municipal Relations Area Advisor.
- Phase Two – As it is anticipated that the Organization Review will form the foundation work for Phase Two, a subsequent facilities and services review, \$20,000.00 has been allocated in the 2015-2016 budget to undertake this work.
- Both of these initiatives are in keeping with the recommendations included in the report from the Budget Development Sub-Committee.

Utility Rates (electrical, water, sewer, hydrant rentals, phones)

- No provision for any increase in utility rates.
- Investigations continue into a LED retrofit for lighting at both Management Centres. No funding has been applied to this project as it is anticipated that potential savings will offset the potential costs for participation. It is anticipated that the payment for the retrofit will be managed through NS Power invoicing.

Gasoline and Diesel Fuel

- Budgeted values included throughout the budget have been based on average pricing over the last number of months.

Commodity Tonnages:

Service	2014-2015 Projection Tonnage	2015-2016 Draft Budget Tonnage
Construction and Demolition Debris Transportation	East: 1,271 West: 258 Total: 1,529	East: 1,400 West: 300 Total: 1,700
Construction and Demolition Debris Processing	East: 3,055 West: 578 Total: 3,633	East: 3,100 West: 600 Total: 3,700
Recyclables Processing	East: 4,083 West: 2,408 Total: 6,491	East: 4,100 West: 2,420 Total: 6,520
Organics Processing	East: 6,970 West: 3,698 Total: 10,668	East: 7,000 West: 3,700 Total: 10,700
Residuals Disposal	East: 13,410 West: 5,694 Total: 19,104	East: 13,500 West: 5,750 Total: 19,250
Residuals Transportation	East: 12,949 West: 5,694 Total: 18,643	East: 13,039 West: 5,750 Total: 18,789

Capital Reserve Fund

- 2015-2016 value set at 146,410.00 to bring account activity back to originally anticipated level.
- This value was determined by taking the 2013-2014 budget of \$133,100.00 and adding 10% in keeping with the Authority's current policy.
- In 2014-2015, only \$75,000.00 was allocated to this reserve due to budget restraints.

Specific Revenue Assumptions

- Tipping Fees
 - Tipping fee projections for both the Eastern and Western Management Centres fall under budgeted values by approximately \$57,000 with the loss being experienced at the Western Management Centre; however, some of this loss is mitigated by positive activity at the Eastern Management Centre. The loss at the Western Management Centre is primarily due to an overstatement of anticipated revenues which did not materialize due to decreased tonnages from a couple of larger customers.

- Tipping fee budget for 2015-2016 based on increase in tipping fees that became effective October 1, 2014.
- 2015-2016 budget values represent approximately a 3% increase in revenues based on a full year at the new rates.
- RRFB Diversion Credits
 - 2014-2015 Projection set at \$310,000 which is \$90,000 over budgeted levels. Budgeted levels were set based on the best information provided by the RRFB at that time.
 - Budget for 2015-2016 set at \$260,000.00 based on current information provided by RRFB.
- RRFB Regional Coordinator
 - All revenues received from the RRFB in support of the Regional Coordinator position are now carried in the Communication and Enforcement Budget as Communications Manager is now responsible for Regional Coordinator duties.

Specific Expenses Assumptions

Western Management Centre

- \$5,000.00 included in projection under Site and Building Maintenance for 2014-2015 year to cover start-up costs for implementing electronics recycling program.

Residential Collection

- Curb-side Collection Contract base price per month of service for 2014-2015 is \$201,635,
- Curb-side Collection Contract base price per month of service for 2015-2016 is \$206,665,
- Resulting in a 2.4% increase in base contract monthly fee,
- An estimated 350 new serviced units to be added for 2015-2016 bringing total contract value for the upcoming year to \$208,490 plus HST per month. (estimated 350 unit housing adjustment based on building and demolition permits will be finalized when data becomes available),
- 2015-2016 will be 2nd year of 5 year contract.

Construction and Demolition Debris Processing and Transportation

- Processing Rate for 2015-2016 set at \$20.00 per tonne reflecting a \$1.00 per tonne increase over 2014-2015 levels
- Transportation rate for 2015-2016 set at \$17.30 per tonne reflecting a \$1.29 reduction when compared to 2014-2015 levels – 1st year of new 5-year transportation contract

Recyclables Processing

- Rate for 2015-2016 remains at 2014-2015 levels or \$125.00 plus HST per tonne. An amendment to the contract has been executed which allows for a price negotiation based on commodity pricing for the remaining 2 years of the contract expiring in 2017.

Organics Processing

- Rate for 2015-2016 remains at 2014-2015 levels or \$88.97 per tonne plus HST based on a 4% contamination rate.
- The current contract with North Ridge Farms for this service will expire as of June 30, 2017.

Residuals Disposal

- Rate for 2015-2016 set at \$94.07 per metric tonne (89.26 + 4.81 community host fee) based on calculations provided by the Municipality of the District of Chester. This represents a \$9.05 per tonne rate increase over 2014-2015 levels. HST does not apply to this service.
- Residual adjustment budgeted at \$111,700.00 based on anticipated shortfall in total tonnages to meet the landfill tonnage expectations. (Landfill per tonne price based on known fixed costs and estimated tonnages to be managed). The Host Community Fee does not apply to adjustment values.
- The feasibility of extending the current landfill agreement, set to expire in 2026, is now under study. The result of this study will determine the best way to move forward with the overall goal of reducing future landfill annual costs.

Residuals Transportation

- Rate for 2015-2016 set at \$18.00 per tonne which is a \$2.95 per tonne reduction from 2014-2015 levels.
- 2015-2016 represents 1st year of new 5-year contract.

Communication and Enforcement

- RRFB Regional Enforcement Program budgeted at \$100,000.00 is entering the last year of the current 3-year agreement.
- Advertising budget reduced as less advertising is required with reduction in service.
- Projections include \$8,000 for the acquisition of electronic communications software with options now under investigation.

Information and Technology

- Includes purchase of new server at an estimated cost of \$9,000,
- Includes \$20,000 to allow Authority to join the Valley Community Fibre Network (VCFN)
- Benefits of joining include:
 - Allows Authority network to be managed by Municipality of the County of Kings through connection to the VCFN,

- Future savings in server equipment replacement,
 - Future savings in associated Licenses and Maintenance Agreements,
 - Immediate access to IT expertise when server issues arises to minimize impact on all operations particularly at the scalehouses.
 - Elimination of temperature controlled room for equipment at Valley Waste office,
 - More security for data – no need for Authority staff to manage daily back-ups,
 - Future additional server capacity when and if required,
 - Opportunity to participate in collaborative projects at potentially reduced costs,
 - Opens door to new technologies,
 - Server included in 2015-2016 will be the last server that the Authority will be required to acquire.
- Funds for the purchase of 3 defibrillators have been included in the 2015-2016 operating budget for use at the Authority's 3 facilities at a cost of \$1,500.00 each.

Respectfully submitted,

Ross Maybee
General Manager
Valley Waste-Resource Management

Valley Region Solid Waste-Resource Management Authority
Draft 2015-2016 Operating Budget
Summary of Revenues and Expenditures
Draft Date: January 21, 2015

Item	Draft Budget 2015-2016	Projections 2014-2015	Budget 2014-2015	Actual 2013-2014
Revenues				
West Management Centre	435,900	427,500	483,500	457,971
East Management Centre	1,520,400	1,487,240	1,454,200	1,420,263
Conditional Transfers - Administration	375,800	432,644	359,800	494,130
Prior Year Surplus Retained	0	80,507	87,520	0
Communications and Enforcement	236,400	230,300	209,200	211,567
NEW Small Wind Turbine	29,200			
Return on Investment	10,000	11,000	9,000	10,614
RRFB Approved Programs	82,000	140,000	82,000	86,416
Total Program Revenues	2,689,700	2,809,191	2,685,220	2,680,963
Municipal Partner Contributions	7,683,087	7,162,628	7,162,628	6,437,923
Total Revenues	\$ 10,372,787	\$ 9,971,819	\$ 9,847,848	\$ 9,118,886

Item	Draft Budget 2015-2016	Projections 2014-2015	Budget 2014-2015	Actual 2013-2014
Expenditures				
General Administration	410,075	404,882	412,091	386,134
New Small Wind Turbine	3,925	3,000		
Fiscal Services Financing Costs	361,220	275,205	323,224	70,886
West Management Centre Operations	595,797	580,520	603,800	567,919
East Management Centre Operations	1,067,256	1,032,010	1,074,546	1,024,984
Residential Collection	2,929,051	2,715,100	2,753,400	2,521,857
Construction and Demolition Debris Processing	108,000	101,200	103,690	92,251
Recyclable Processing and Transportation	849,900	846,100	844,100	703,570
Organics Processing and Transportation	993,200	990,200	997,400	973,053
Residual Transportation and Disposal	2,277,200	2,072,600	2,078,380	1,917,085
Communications and Enforcement	537,302	521,176	534,017	581,191
Transfer to Reserves	146,410	75,000	75,000	133,100
Capital out of Revenue	35,000	0	0	0
Information Technology	58,450	44,440	48,200	27,332
RRFB Approved Programs	0	58,000	0	0
Total Expenditures	\$ 10,372,787	\$ 9,719,433	\$ 9,847,848	\$ 8,999,362

Municipal Funding Provided/Required 7,683,087 6,910,242 7,162,628 6,318,399

Total Revenues	10,372,787	9,971,819	9,847,848	9,118,886
Total Expenditures	10,372,787	9,719,433	9,847,848	8,999,362
Net Loss/Profit	0	252,386	0	119,524

	Draft Percentages 2015-2016	Draft Budget 2015-2016	Projections 2014-2015	Budget 2014-2015	Actual 2013-2014
Revenues from Municipal Partners					
Municipality of Annapolis	20.86%	1,602,692	1,424,069	1,423,930	1,283,181
Municipality of Kings	58.07%	4,461,568	4,159,135	4,159,338	3,748,313
Town of Annapolis Royal	0.74%	56,855	53,038	53,003	25,108
Town of Berwick	2.73%	209,748	195,354	195,540	171,223
Town of Bridgetown	0.00%	0	70,128	70,194	64,128
Town of Hantsport	1.36%	104,490	97,171	97,412	94,268
Town of Kentville	7.83%	601,586	560,872	560,834	509,177
Town of Middleton	1.96%	150,589	140,600	140,388	127,615
Town of Wolfville	6.45%	495,559	462,261	461,989	414,910
Total Revenues from Municipal Partners		\$ 7,683,087	\$ 7,162,628	\$ 7,162,628	\$ 6,437,923
	100.00%				

Percentage increase (decrease) over 2014-2015 budget 7.27%

Note Bridgetown percentage to March 31, 2014 = 0.98
Municipality of Annapolis percentage to March 31, 2014 = 19.88

Valley Waste-Resource Management
2015-2016 Budget Worksheet

Draft Date: January 21, 2015

Account Name and Number		2015-2016 Draft Budget	Apr - Sep 2014 Actuals	2014-2015 Projections	2014-2015 Budget	2013-2014 Year-End Actual
Income						
41000	Services Provided Other Governments					
	41100 · Municipality of the County of Kings	4,461,568	2,010,858	4,159,135	4,159,338	3,748,313
	41105 · Town of Kentville	601,586	271,170	560,872	560,834	509,177
	41110 · Town of Wolfville	495,559	223,493	462,261	461,989	414,910
	41115 · Town of Berwick	209,748	94,450	195,354	195,540	171,223
	41120 · Municipality of Annapolis County	1,602,692	688,509	1,424,069	1,423,930	1,283,181
	41125 · Town of Middleton	150,589	67,976	140,600	140,388	127,615
	41135 · Town of Bridgetown	0	33,906	70,128	70,194	64,128
	41138 · Town of Hantsport	104,490	46,981	97,171	97,412	94,268
	41139 · Town of Annapolis Royal	56,855	25,642	53,038	53,003	25,108
	Total 41000 · Services Provided Other Governments	7,683,087	3,462,985	7,162,628	7,162,628	6,437,923
41200	Western Management Centre					
	41201 · WMC Tipping Fees	403,600	225,605	391,000	454,000	429,460
	41204 · WMC Sale of Materials- metals	18,300	22,743	23,000	15,500	15,323
	41205 · WMC RRFB Funding Allocations	8,300	775	8,200	8,300	8,159
	41206 · WMC Scale Rental Fees	5,500	2,544	5,000	5,500	5,030
	41290 · WMC Miscellaneous	100	210	200	100	0
	41299 · WMC Uncollectible Bad Debt Recovery	100	0	100	100	0
	Total 41200 · Western Management Centre	435,900	251,877	427,500	483,500	457,971
41300	Eastern Management Centre					
	41301 · EMC Tipping Fees	1,394,900	733,728	1,353,400	1,346,700	1,309,976
	41304 · EMC Sale of Materials- metals	91,000	94,392	100,000	75,000	73,593
	41305 · EMC RRFB Funding Allocations	14,000	1,547	13,500	14,000	13,938
	41306 · EMC Scale Rental Fees	2,800	1,360	2,700	2,800	2,640
	41390 · EMC Miscellaneous	100	40	40	100	0
	41392 · EMC Scotia Contract-Shared Site	17,500	0	17,500	15,500	20,116
	41399 · EMC Uncollectible Bad Debt Recovery	100	0	100	100	0
	Total 41300 · Eastern Management Centre	1,520,400	831,067	1,487,240	1,454,200	1,420,263
41500	Return on Investment					
	41501 · Return on Investments	10,000	5,600	11,000	9,000	10,614
	Total 41500 · Return on Investment	10,000	5,600	11,000	9,000	10,614
41600	Conditional Transfers - Administration					
	41601 · RRFB - Diversion Credits	260,000	238,100	310,000	220,000	358,649
	41605 · RRFB - Regional Coordinator (NOW UNDER C&E)	0	8,161	0	16,500	16,322
	41625 · Regional Chairs Administrative Support	0	1,500	2,250	3,000	3,000
	41633 · Dairy Agreement	80,000	79,331	79,331	79,300	73,295
	41635 · Cart and Mini Bin Sales	2,000	1,291	2,000	1,600	1,611
	41650 · CFC Removal for Outside Groups	1,800	1,763	1,763	1,700	1,688
	41691 · Bylaw Tickets	3,500	2,100	3,500	3,000	4,225
	41692 · Reduction in Vacation Pay Allowance	0	0	0	0	5,133
	41698 · General Administration - Miscellaneous	0	27	6,000	6,000	5,251
	41699 · Collections - Residential (West Hants/Hantsport; (3) Nations Indian Reserves)	28,500	14,528	27,800	28,700	24,957
	Total 41600 · Conditional Transfers - Administration	375,800	346,801	432,644	359,800	494,130
41700	Prior Year Surplus/Deficit					
	41701 · Prior Year Surplus	0	80,507	80,507	87,520	0
	Total 41700 · Prior Year Surplus/Deficit	0	80,507	80,507	87,520	0
41800	Communications & Enforcement					
	41801 · C&E RRFB Regional Coordinator	40,800	12,241	40,800	25,000	24,482
	41805 · C&E RRFB Enforcement Funding	100,000	15,000	100,000	100,000	100,000
	41825 · C&E RRFB Other Funding Assistance	11,300	1,280	11,300	9,000	8,837
	41860 · RRFB Education Contract	60,000	8,970	60,000	60,200	60,200
	41880 · Reuse Centre	24,300	10,872	18,200	15,000	17,955
	41899 · C&E Miscellaneous	0	3,217	0	0	93
	Total 41800 · Communications & Enforcement	236,400	51,580	230,300	209,200	211,567
NEW	Small Wind Turbine					
	Revenue from Energy Production (COMFIT Program - 5 months op)	29,200				
	Total NEW Small Wind Turbine	29,200	0	0	0	0

Account Name and Number		2015-2016 Draft Budget	Apr - Sep 2014 Actuals	2014-2015 Projections	2014-2015 Budget	2013-2014 Year-End Actual
46000 . RRFB Approved Programs						
	46020 . RRFB Restructured Approved Programs	82,000	64,800	82,000	82,000	86,416
	46022 . MAP Innovation	0	15,000	58,000	0	0
	Total 46000 . RRFB Approved Programs	82,000	79,800	140,000	82,000	86,416
Total Income		10,372,787	5,110,216	9,971,819	9,847,848	9,118,886
Expense						
	61000 . General Administration					
	61001 . General Administration Salaries	222,944	108,649	223,200	223,354	232,062
	61002 . General Administration Benefits	42,359	19,365	40,200	42,437	37,882
	61003 . General Administration Snow Removal	1,000	23	1,000	1,000	851
	61004 . General Administration Office Supplies	9,000	4,026	8,500	11,000	9,219
	61005 . General Administration Utilities	16,200	7,380	16,000	16,500	15,956
	61006 . General Administration Travel	6,400	3,500	6,000	6,400	7,291
	61007 . General Administration Training & Conferences	5,600	2,683	5,400	5,600	3,561
	61008 . General Administration Membership & Association Fees	2,500	475	2,400	2,500	4,155
	61009 . General Administration Office Maintenance	3,000	1,328	2,500	2,500	687
	61010 . General Administration Office Equipment	6,200	1,053	4,000	8,000	6,746
	61012 . General Administration Janitorial	9,200	4,641	9,400	9,400	8,482
	61013 . General Administration Legal/Audit/Insurance	45,000	19,954	46,600	40,000	44,136
	61014 . General Administration Employee Wellness Program	1,000	477	1,000	1,100	954
	61015 . General Administration OHS Training	3,500	285	3,500	3,500	4,290
	61016 . General Administration OHS Committee Expenses	200	40	200	200	87
	61060 . General Administration: OHS Consulting/ WCB Certification	1,000	0	1,000	1,000	0
	61017 . General Administration Vehicle Repairs	1,330	761	1,500	700	676
	61018 . General Administration Bad Debts	100	0	100	100	0
	61019 . General Administration Gasoline & Diesel Fuel	2,342	1,281	2,431	2,600	2,497
	61020 . General Administration Vehicle Registrations	0	151	151	200	0
	61022 . General Administration Office Security System	700	527	600	500	0
	61023 . General Administration Meeting Costs	900	276	900	900	719
	61024 . General Administration Committee Conferences & Training	2,500	0	1,400	2,800	332
	61025 . General Administration Committee - Travel	2,000	554	1,800	3,600	1,533
	61026 . General Administration Chair Expenses	400	0	400	500	435
	61027 . Citizen Appointee to Investment Committee	600	0	600	600	549
	61040 . General Administration Staff Recognition Events	3,000	229	3,000	3,000	2,023
	61070 . Consulting Services - Program/Service Review	20,000	0	20,000	20,000	0
	61099 . General Administration Diversion Credits to Annapolis Royal	0	0	0	0	949
	61101 . General Administration Past Due Accounts Collection	100	33	100	100	61
	61105 . General Administration Provision for Vacation Pay	1,000	0	1,000	2,000	0
	Total 61000 . General Administration	410,075	177,689	404,882	412,091	386,134
	NEW Small Wind Turbine					
	Operation and Maintenance (5 months of operation anticipated)	2,900				
	General and Administrative	400				
	Insurance	625				
	Geotechnical Survey	0		3,000		
	Miscellaneous	0				
	Total New Small Wind Turbine	3,925	0	3,000	0	0
	61150 . Fiscal Services Financing					
	61151 . Fiscal Services Financing Cost	350,220	104,695	264,005	312,224	60,325
	61152 . Fiscal Services - Bank Charges	11,000	5,617	11,200	11,000	10,561
	Total 61150 . Fiscal Services Financing	361,220	110,312	275,205	323,224	70,886
	61200 . Western Management Center					
	61201 . WMC Salaries	328,571	158,214	321,900	339,262	319,014
	61202 . WMC Benefits	72,286	34,182	66,700	74,638	64,833
	61203 . WMC Office Supplies and Equipment	3,000	1,609	3,000	3,000	2,865
	61204 . WMC Safety Equipment	3,600	1,180	1,900	1,900	1,603
	61205 . WMC Insurance	28,500	13,629	27,700	25,500	25,200
	61206 . WMC Staff Training and Development	3,200	404	3,200	3,200	3,565
	61208 . WMC OHS Committee Expenses	300	0	300	300	120
	61209 . WMC Telephones	3,000	1,339	2,900	3,000	2,880
	61210 . WMC Communication Equipment & Licenses	2,000	727	2,000	2,000	1,411
	61211 . WMC Electricity	19,000	7,082	19,000	19,000	18,455
	61212 . WMC Small Tools/Shop Supplies	500	411	500	500	249
	61213 . WMC Advertising, Information and Promotion	100	0	100	100	0
	61214 . WMC Staff Travel	1,700	296	1,600	1,700	1,067
	61215 . WMC OHS Consulting Services & WCB Certification	500	0	500	500	270
	61216 . WMC Leased/Rented Equipment	400	168	400	400	234
	61217 . WMC Vehicle Registration	2,270	891	2,270	2,300	2,286

Account Name and Number		2015-2016 Draft Budget	Apr - Sep 2014 Actuals	2014-2015 Projections	2014-2015 Budget	2013-2014 Year-End Actual
	61230 · WMC Site and Building Maintenance	13,500	4,586	13,500	13,500	12,227
	61231 · WMC Scale Maintenance	7,500	1,088	6,500	7,500	6,394
	61232 · WMC Vehicle & Equipment Repairs and Maintenance	32,270	16,107	30,830	22,700	23,609
	61240 · WMC Gasoline & Diesel Fuel	50,600	28,764	50,520	59,700	61,656
	61250 · WMC Snow/Ice Removal Supplies	700	0	700	700	573
	61251 · WMC Janitorial	8,000	3,621	8,100	8,100	7,628
	61252 · WMC Landscaping	1,000	0	600	1,000	844
	61253 · WMC Security	600	261	600	600	490
	61254 · WMC Tank Pumping/Transport	600	0	600	600	307
	61267 · WMC HHW Operations	11,000	5,235	11,000	11,000	10,141
	61272 · WMC CFC Removal	500	0	250	500	0
	61281 · WMC Environmental Services	500	0	250	500	0
	61299 · WMC Uncollectible Revenues	100	0	100	100	0
	Total 61200 · Western Management Center	595,797	279,795	580,520	603,800	567,919
	61300 · Eastern Management Center					
	61301 · EMC Salaries	598,243	292,847	590,000	596,800	561,792
	61302 · EMC Benefits	131,613	62,436	124,000	131,296	119,899
	61303 · EMC Office Supplies and Equipment	4,200	2,749	4,200	4,200	3,875
	61304 · EMC Safety Equipment	6,700	2,358	5,000	5,100	4,680
	61305 · EMC Insurance	29,500	14,058	28,600	27,900	27,310
	61306 · EMC Staff Training & Development	5,800	845	5,600	5,800	5,369
	61308 · EMC OHS Committee Expenses	300	0	250	300	120
	61309 · EMC Telephones	4,300	1,434	4,200	4,500	4,108
	61310 · EMC Communication Equipment & Licenses	3,400	1,729	3,400	3,200	2,583
	61311 · EMC Electricity	24,500	8,890	24,500	24,800	24,085
	61312 · EMC Small Tools/Shop Supplies	1,500	586	1,500	1,300	1,160
	61313 · EMC Advertising, Information and Promotion	100	0	100	100	0
	61314 · EMC Staff Travel	1,500	129	1,500	1,600	773
	61315 · EMC OHS Consulting Services & WCB Certification	500	0	500	500	270
	61316 · EMC Leased/Rented Equipment	650	276	650	650	538
	61317 · EMC Water and Meter Charges	1,100	531	1,100	1,100	999
	61318 · EMC Sewer Charges	1,000	492	1,000	800	695
	61319 · EMC Hydrant Rental	1,700	1,620	1,620	1,700	1,628
	61320 · EMC Vehicle Registration	3,500	1,287	3,520	3,600	3,471
	61330 · EMC Site/Building Maintenance	27,000	10,747	22,000	27,000	25,763
	61331 · EMC Scale Maintenance	18,000	3,452	15,000	22,000	21,153
	61332 · EMC Vehicle and Equipment Repairs and Maintenance	44,650	18,801	40,370	49,400	74,871
	61340 · EMC Gasoline & Diesel Fuel	92,500	39,154	89,300	98,000	79,788
	61350 · EMC Snow/Ice Removal Supplies	6,500	210	6,500	6,000	7,230
	61351 · EMC Janitorial	7,600	3,832	7,600	7,600	6,815
	61352 · EMC Landscaping	300	0	200	500	0
	61353 · EMC Security	600	0	500	600	490
	61354 · EMC Tank Pumping and Transport	800	0	700	1,000	608
	61367 · EMC HHW Operations	48,000	23,620	48,000	46,000	44,750
	61372 · EMC CFC Removal	600	173	400	600	137
	61381 · EMC Environmental Protection	500	0	100	500	25
	61399 · EMC Uncollectible Revenues	100	0	100	100	0
	Total 61300 · Eastern Management Center	1,067,256	492,255	1,032,010	1,074,546	1,024,984
	61400 · Residential Collection Contract					
	61401 · Residential Collection	2,609,000	1,261,590	2,523,200	2,523,200	2,288,730
	61402 · Residential Collection Fuel Adjustment	2,600	4,026	1,500	29,200	-61,525
	61403 · Residential Collection Green Carts	65,000	46,498	55,000	65,000	57,734
	61405 · Residential Collection Spring Clean-up	108,400	99,084	99,100	97,700	168,662
	For option - Fall Clean up	105,051				
	61406 · Residential Collection Fall Leaf Collection	0	0	0	0	33,018
	61410 · Residential Collection Cart Maintenance and Supplies	1,500	0	1,200	1,800	750
	61420 · Residential Collection Seasonal Bin Maintenance	4,000	175	3,000	4,000	2,341
	61421 · Residential Collection Seasonal Bin Control Monitoring	20,000	14,975	19,600	20,000	19,575
	61423 · Residential Collection Seasonal Bin Signage	500	0	500	500	466
	61440 · Residential Collection Advertising and Notices	13,000	6,019	12,000	12,000	12,107
	Total 61400 · Residential Collection Contract	2,929,051	1,432,366	2,715,100	2,753,400	2,521,857
	61500 · Construction & Demolition Debris					
	61520 · C&D Disposal East	0	0	0	0	0
	61521 · C&D Transportation East	25,300	11,417	25,600	27,200	25,839
	61522 · C&D Processing East	64,600	40,573	60,500	62,600	55,915
	61523 · C&D Fuel Adjustment East	150	-590	-1,000	-640	-844
	61530 · C&D Disposal West	0	0	0	0	0
	61531 · C&D Transportation West	5,400	1,048	5,000	5,340	4,013
	61532 · C&D Processing West	12,500	6,030	11,500	9,400	7,627

Account Name and Number		2015-2016 Draft Budget	Apr - Sep 2014 Actuals	2014-2015 Projections	2014-2015 Budget	2013-2014 Year-End Actual
	61533 · C&D Fuel Adjustment West	50	0	-400	-210	-298
	Total 61500 · Construction & Demolition Debris	108,000	58,477	101,200	103,690	92,251
	61600 · Recyclables					
	61605 · Recyclable Processing East	534,400	272,336	532,200	528,000	440,313
	61609 · Recyclable Processing Administration Fees East	0	0	0	0	14
	61615 · Recyclable Processing West	315,500	165,276	313,900	316,100	263,230
	61619 · Recyclable Processing Administration Fees West	0	0	0	0	14
	Total 61600 · Recyclables	849,900	437,612	846,100	844,100	703,570
	61700 · Organics					
	61701 · Organics Processing East	649,500	352,408	646,700	653,700	632,879
	61705 · Organics Equipment Rental East	200	0	200	200	0
	61709 · Organics Administration Fees East	0	0	0	0	0
	61711 · Organics Processing West	343,300	192,590	343,100	343,300	340,174
	61715 · Organics Equipment Rental West	200	0	200	200	0
	61719 · Organics Administration Fees West	0	0	0	0	0
	Total 61700 · Organics	993,200	544,998	990,200	997,400	973,053
	61800 · Residuals					
	61801 · Residuals Disposal East	1,270,000	654,909	1,140,100	1,123,700	1,122,996
	61802 · Residuals Adjustment - Residuals Disposal East	67,000	0	33,540	24,000	-80,359
	61805 · Residuals Transportation East	244,700	163,164	282,900	279,900	290,376
	61806 · Residuals Fuel Adjustment East	1,200	-4,207	-8,700	-5,200	-9,045
	61809 · Residuals Administration Fees East	0	0	0	0	132
	61810 · Residuals Disposal West	540,900	287,871	484,100	511,820	516,376
	61812 · Residuals Adjustment - Residuals Disposal West	44,700	0	22,360	16,000	-53,573
	61815 · Residuals Transportation West	107,900	73,971	124,400	132,100	137,530
	61816 · Residuals Fuel Adjustment West	800	-3,238	-6,100	-3,940	-7,480
	61819 · Residuals Administration Fees West	0	0	0	0	132
	Total 61800 · Residuals	2,277,200	1,172,470	2,072,600	2,078,380	1,917,085
	61900 · Communications & Enforcement					
	61901 · C&E Salaries	366,794	178,851	352,000	352,472	402,940
	61902 · C&E Benefits	73,359	35,759	70,400	70,495	74,396
	61905 · C&E RRFB Regional Enforcement Program	15,000	7,014	14,000	16,000	16,198
	61910 · C&E Office Supplies & Equipment	2,200	315	2,000	3,500	5,170
	61911 · C&E Clothing Costs	300	0	200	300	150
	61915 · C&E Telephones	7,200	2,705	6,000	7,000	7,175
	61920 · C&E Advertising	19,000	12,873	29,000	34,000	25,410
	61922 · C&E Newsletter and Calendar Distribution	7,200	0	7,000	7,000	6,588
	61924 · C&E Calendar Design & Printing	18,000	0	16,200	16,200	16,122
	61925 · C&E Promotional Items	2,000	0	0	0	727
	61931 · C&E ICI Support	500	0	0	0	87
	61935 · C&E Enforcement warnings	0	0	0	0	215
	61940 · C&E Travel	3,000	685	2,800	2,800	1,894
	61941 · C&E Vehicle Repairs & Maintenance	4,150	1,407	3,300	3,400	3,887
	61942 · C&E Vehicle Insurance	5,100	2,232	4,906	6,500	6,382
	61943 · C&E Vehicle Fuel	6,200	3,337	6,420	7,500	6,495
	61944 · C&E Vehicle Registrations	0	742	750	650	0
	61945 · C&E Printing and Presentation Materials, Miscellaneous	1,600	1,043	1,500	1,300	1,673
	61961 · C&E OHS Safety Equipment	400	0	200	400	387
	61970 · C&E Special Weeks Promotions	5,300	3,908	4,500	4,500	5,295
	Total 61900 · Communications & Enforcement	537,302	250,872	521,176	534,017	581,191
	62300 · Transfer to Capital Reserve					
	62301 · Transfer to Capital Reserve	146,410	75,000	75,000	75,000	133,100
	Total 62300 · Transfer to Capital Reserve	146,410	75,000	75,000	75,000	133,100
	62400 · Capital From Operations					
	62401 · Capital From Operations	35,000	0		0	0
	Total 62400 · Capital From Operations	35,000	0	0	0	0
	64000 · Information Technology					
	64004 · IT Office Supplies	0	0	0	500	57
	64005 · IT Telephone	2,600	1,220	2,590	2,800	2,541
	64007 · IT Training	1,000	0	500	1,000	0
	64010 · IT Hardware	15,600	3,395	6,500	8,000	3,364
	64011 · IT Software	0	10,535	12,000	10,850	365
	64019 · IT Website Maintenance (includes IT Web Site Development)	750	313	750	1,750	907
	64020 · IT Maintenance Contracts	2,500	3,646	7,100	7,300	5,477

Account Name and Number		2015-2016 Draft Budget	Apr - Sep 2014 Actuals	2014-2015 Projections	2014-2015 Budget	2013-2014 Year-End Actual
	NEW - IT Connection to Valley Community Fibre Network (VCFN)	20,000				
	64021 - IT Consulting Fees	16,000	7,310	15,000	16,000	14,620
	Total 64000 - Information Technology	58,450	26,419	44,440	48,200	27,332
	66020 - RRFB Approved Program Costs					
	66021 - RRFB Restructured Approved Programs	0	0	0	0	0
	66022 - MAP Innovation	0	43,078	58,000	0	0
	Total 66030 - RRFB Approved Program Costs	0	43,078	58,000	0	0
	Total Expense	10,372,787	5,101,345	9,719,433	9,847,848	8,999,362
	Net Income(Loss)	0	8,872	252,386	0	119,524

**Valley Region Solid Waste-Resource Management Authority
Summary of Anticipated Financing Charges
As Supplement to 2015-2016 Draft Operating and Capital Budget**

Draft Date: January 21, 2015

Fiscal Year	Amount Financed	2012/2013	2013/2014	2014/2015	2015/2016	2016/2017
2009-2010 Fiscal Services Financing - consolidated loan April 30, 2012 - Kings	127,782	4,764	14,605	14,605	14,605	14,605
2010-2011 Fiscal Services Financing - loan date May 30, 2011 - 5 years	59,895	13,333	13,111	12,838	12,521	12,166
2011-2012 Fiscal Services Financing - loan date Nov 9, 2012 - 15 years	2,022,400	29,000	177,634	175,599	173,401	179,047
2012-2013 Fiscal Services Financing - loan date Nov 15, 2013 - 5 years	164,000	0	1,357	35,296	34,842	34,342
2012-2013 Fiscal Services Financing - loan date Nov 15, 2013 - 15 years	281,000	0	2,700	24,006	23,747	23,462
2013-2014 Fiscal Services Financing - loan date June 5, 2014 - 5 years	230,000			1,661	42,636	42,120
2014-2015 Fiscal Services Financing - proposed budget	0					
2015-2016 Fiscal Services Financing - proposed budget	860,000				48,468	96,936
2016-2017 Fiscal Services Financing - proposed budget	353,000					34,110
2017-2018 Fiscal Services Financing - proposed budget	373,000					
2018-2019 Fiscal Services Financing - proposed budget	287,000					
Total		47,097	209,407	264,005	350,220	436,788

Valley Region Solid Waste-Resource Management Authority
Capital Financing Plan
Draft 2015-2016 Operating and Capital Budget

Draft Date: January 21, 2015

2009-2010 Projects - Revised

2004 Chev Silverado 4X4	30,863
Carts and Mini Bins	48,000
Plow for WMC Site Truck	5,600
EMC Tipping Floor Repairs	40,000
WMC Organics Materials Handling	0
Administration Facility - Planning	55,000
Sub-Total Capital Requirements	179,463

Draw From Reserve	Debt Financing	Total Financing	Financed Over No. of Years	Financing Cost
	30,863	30,863	5	
	48,000	48,000	5	
	5,600	5,600	5	
	40,000	40,000	5	
	0	0	0	
	55,000	55,000	20	
	179,463	179,463		13,563

2010-2011 Projects-Revised

2010 Ford F 250	28,600
Load Trail Dump Trailer	9,357
All Terrain Vehicle - Kubota	17,240
Administration Facility - Engineering and Design	296,000
Groundsweep Magnet	5,090
Total Capital Requirements	356,287

Draw From Revenue	Debt Financing	Total Financing	Financed Over No. of Years	Financing Cost
	28,600	28,600	5	3,240
	9,357	9,357	5	1,060
	17,240	17,240	5	1,953
296,000	5,090	5,090	5	577
296,000	60,287	60,287		6,830

2011-2012 Projects

Replace 2002 Dodge 4X4	33,534
2011 Mazda 3 Sport GX	2,082
Administration Facility - Engineering and Design	104,000
Administration Facility Construction Costs	841,160
Administration Facility	700,000
Total Capital Requirements	1,680,776

Draw From Revenue	Debt Financing	Total Financing	Financed Over No. of Years	Financing Cost
33,534	0	0	0	0
2,082	0	0		
-296,000	400,000	400,000	15	145,800
	841,160	841,160	15	285,572
	700,000	700,000	15	237,648
-260,384	1,941,160	1,941,160		669,020

2012-2013 Projects

Replace 2002 Freightliner Roll Off	162,500
Replace 2004 Chevrolet Silverado 4X4	29,000
Roll Off Containers	12,200
Mechanical Repair/Greencart Storage/Reuse	279,000
HHW Asphalt Public Receiving Area - EMC	22,000
Asphalt Paving and Landscaping	110,200
Total Capital Requirements	614,900

Draw From Revenue	Debt Financing	Total Financing	Financed Over No. of Years	Financing Cost
	162,500	162,500	5	13,706
29,000	0	0		
12,200	0	0		
0	279,000	279,000	15	69,520
22,000	0	0		
110,200	110,200	110,200	15	27,459
63,200	551,700	551,700		110,685

2013-2014 Projects

Replace 2006 Wheel Loader	230,000
Replace 2008 Ford Ranger-moved to 2014-2015	
Roll Off Containers	0
Small Wind Turbine-removed	
Total Capital Requirements	230,000

Draw From Revenue	Debt Financing	Total Financing	Financed Over No. of Years	Financing Cost
	230,000	230,000	5	19,399
0	0	0		
0	230,000	230,000	5	19,399

2015-2016 Projects

Replace 2009 Cat Wheel Loader	225,000
Replace EMC Weigh Scale (Outgoing)	80,000
Site Signage	20,000
Scalehouse Service Window-Outgoing East Centre	15,000
Small Wind Turbine	555,000
Total Capital Requirements	895,000

Draw From Revenue	Debt Financing	Total Financing	Financed Over No. of Years	Financing Cost
	225,000	\$225,000	5	18,977
	80,000	\$80,000	10	13,193
20,000				
15,000				
555,000	555,000	555,000	20	221,380
35,000	860,000	860,000		253,550

2016-2017 Projects

Replace Unit 3 2009 Ford F250 4X4	35,000
Replace Utility Trailer	5,000
Replace 2007 Silverado 4X4	35,000
Replace 2008 Ranger Extended Cab 4X4	35,000
EMC Tipping Floor Repairs	40,000
Used Rear Loading Compactor Truck	125,000
Replace Weigh Scales	83,000
Total Capital Requirements	358,000

Draw From Revenue	Debt Financing	Total Financing	Financed Over No. of Years	Financing Cost
	35,000	35,000	5	2,952
5,000				
	35,000	35,000	5	2,952
	35,000	35,000	5	2,952
	40,000	40,000	5	3,374
125,000	125,000	125,000	5	10,543
83,000	83,000	83,000	10	13,688
5,000	353,000	353,000		36,461

2017-2018 Projects

Replace 2009 Ford F250 4X4	38,000
Replace 2010 Ford F150 4X4	36,000
Replace 2011 Ford F250 4X4	38,000
Replace 2008 Freightliner Roll Off Truck	190,000
Roll Off Containers	15,500
Replace Weigh Scales	71,000
Total Capital Requirements	388,500

Draw From Revenue	Debt Financing	Total Financing	Financed Over No. of Years	Financing Cost
	38,000	38,000	5	3,205
	36,000	36,000	5	3,036
	38,000	38,000	5	3,205
	190,000	190,000	5	16,025
15,500				
71,000	71,000	71,000	10	11,709
15,500	373,000	373,000		37,180

2018-2019 Projects

Replace 2011 Mazda Sport GX	25,000
Replace 2013 F150 4X4	36,000
Plow for EMC Site Truck	8,000
Roll Off Containers	15,750
Replace Weigh Scales	76,000
Minor Capital	150,000
Total Capital Requirements	310,750

Draw From Revenue	Debt Financing	Total Financing	Financed Over No. of Years	Financing Cost
	25,000	25,000	5	2,109
	36,000	36,000	5	3,036
8,000				
15,750				
76,000	76,000	76,000	10	12,534
150,000	150,000	150,000	5	12,651
99,750	287,000	287,000		30,330

Valley Region Solid Waste-Resource Management Authority

Capital Replacement Plan
Draft Date: January 21, 2015

Equipment	Description	Actual 2014-2015	Draft 2015-2016	Draft 2016-2017	Draft 2017-2018	Draft 2018-2019	Draft 2019-2020	Draft 2020-2021
Unit 1	2009 Ford F250 4X4				38,000			
Unit 2	2010 Ford F 150 4X4				36,000			
Unit 3	2009 Ford F150 Pick-up 4X4			35,000				
Unit 4	2011 Ford F250 Pick-up 4X4				38,000			
Unit 5	2011 Mazda 3 Sport GX					25,000		
Unit 5-T	Load Trail Dump Trailer							
Unit 7	2002 Freightliner Roll Off				surplus			
Unit 8	2003 Wheel Loader		surplus					
Unit 10-T	Utility Trailer			5,000				
Unit 11	2004 Chev Silverado 4X4			surplus				
Unit 14	2006 Caterpillar Wheel Loader						240,000	
Unit 15	2007 1500 Series Chev Silverado 4X4			35,000				
Unit 16	2008 Freightliner Roll Off				190,000			
Unit 17	2008 Ford Ranger Extended Cab 4X4			35,000				
Unit 18	2009 Caterpillar Wheel Loader		225,000					240,000
Unit 19	All Terrain Vehicle-Kubota							
Unit 20	2013 F 150 4X4					36,000		
Unit 21	2013 Roll Off Truck							
	Plow for EMC Site Truck					8,000		
	Plow for WMC Site Truck							8,500
	Roll Off Containers				15,500	15,750	16,000	16,500
	WMC Sprinkler System							
	WMC Tipping Floor Repairs							
	EMC Tipping Floor Repairs			40,000				
	Groundsweep Magnet							
	Potential Used Rear Loading Compactor Truck			125,000				
	Replace Weigh Scales		80,000	83,000	71,000	76,000		
	Site Signage		20,000					
	Scale House Windows		15,000					
	Small Wind Turbine		555,000					
	Minor Capital					150,000	150,000	150,000
Total Annual		0	895,000	358,000	388,500	310,750	406,000	415,000

MAYOR'S REPORT FEBRUARY 2015

Jan. 5 th	Chaired monthly Council session
Jan. 13 th	Attended Police Advisory Board
Jan. 15 th	Met with Staff Sergeant Dan McGillivray re: Town policing issues
Jan. 18 th	Attended rally for “Kraft-Middleton For Hockeyville 2015” campaign
Jan. 19 th	Chaired monthly Committee of the Whole meeting
Jan. 22 nd	Attended Valley REN meeting in Kentville
Jan. 23 rd	Attended FCI session in Wolfville

CORRESPONDENCE – JANUARY
(for February 9, 2015 Council Meeting)

The following items of correspondence are tabled for the Council's attention. A copy of any correspondence item listed, if not previously circulated, is available on SharePoint for interested members of Council:

1. A letter from the *Annapolis Community Health Board* urging the Town of Middleton to work in partnership with Smoke Free Kings and the Canadian Cancer society and prioritize the adoption of smoke free outdoor spaces bylaw.
2. An invitation from the *Municipality of the County of Annapolis* to attend the regular session of Municipal Council on Tuesday, February 17th hosted by the Inglewood Community Club.
3. A letter from *Municipal Affairs Minister Furey* informing the Town that a payment of \$1,000 from the 911 Cost Recovery Fund will be made to the Town to provide for the incremental costs associated with administration of civic addressing programs at the municipal level.
4. A letter from *Municipal Affairs Minister Furey* informing the Town that, for the period April 1, 2014 to March 31, 2015, \$130,670 in funding under the New Federal Gas Tax Fund program is available for transfer to the Town.
5. An email from *Pamela VanRoestel, Senior Caseworker for Premier Stephen McNeil* advising that there is no further expansion of Magee Drive planned for at this time.
6. A letter from *Community Inc.* requesting an opportunity to make a presentation at a Town Council meeting.
7. An invitation from the *Alzheimer Society of Nova Scotia* to the Alzheimer Research Breakfast on January 30, 2015.
8. A *2015 First Quarter* publication from *Kent & Duffett*, which is a high-level summary of the most recent tax developments applicable to business owners, investors, and high net worth individuals.
9. A publication from *Kent & Duffet* on *Forecasting your financial success*.